

# **AKUAPEM NORTH DISTRICT ASSEMBLY**



**2009 ANNUAL PROGRESS REPORT**

**MARCH 2010**

## **INTRODUCTON**

The Key M&E objective:

1. Assess whether DMTDP development targets are being met
2. Identify achievements, constraints and failures so that improvements can be made to the DMTDP and projects designs to achieve better impact
3. Enhance effective coordination of development activities at both the district, regional and national levels,
4. Provide district authorities, the government, development partners, community project management teams and the general public with better means for learning from past experience
5. Ensure transparency, accountability and prudent use of resources for development.
6. Assess the level of key stakeholders including governmental agencies, development partners, and the communities in the district's development process.
7. Create data base to guide monitoring and evaluation process

## **METHODOLOGY**

The preparation process of the annual progress report was first lead by holding series of meetings with stakeholders and heads of department on the progress of their respective sectors. For the reason that stakeholders are important in the in the developmental process, a stakeholders forum was organize to appraise the implementation of the medium term development plan and also provide inputs into the preparation of the Annual Progress Report.

### **Difficulties encountered**

These are the difficulties the district encountered during the Implementation of the M&E plan:

- Inadequate funds to implement planned project.
- Low capacity of some units to implement project in the district.
- Members do not really have the time to attend DPCU meetings
- Members do come to meetings late therefore much was not discussed during meeting.
- Lack of designated vehicle to serve only the DPCU. This will facilitate effective monitoring.
- Inadequate consensus between the transport officer and other members of the DPCU.

- We and they attitude among members of the DPCU, staff of the Assembly and other departmental heads.

## STATUS OF IMPLEMENTATION OF MTDP (2009)

The decentralization process aims at enhancing community participation in governance and development by devolving Political and Administrative authority to the district level. This empowers local Authorities to plan and execute their development activities. Development Plans are prepared to guide Public Investment and at the same time provide consistency and coordination of the development activities in the districts.

It is important for the expenditure provisions to be made according to the District Investment Plan as financial resources are a vital tool in the implementation of the development projects in the district. Activities which were not implemented in the previous year are carried forwarded into the next year for implementation.

In view of this it therefore important to appraise the plan on the following scope  
i) Achievement ii) Failures, best practices and the gaps which could be filled in the next DMTDP. This is done to inform the District Actors on the way forward

<b>1. PROGRAMMES OF ACTION FOR PRIVATE SECTOR COMPETITIVENESS</b>			
<b>Programme Objective</b>	<b>Strategies/ Activities</b>	<b>Achievement</b>	<b>Reasons for non achievement of set targets</b>
To increase productivity and production in agriculture by 75%	Promote the adoption of modern production techniques	30 new techniques introduced to 2,132 farmers	
	Provide credit facilities	6 FBOs Assisted	Inadequate funds
	Increase access to production inputs.	6 agro chemical shops have been identified for farmers	On-going
	Provide expanded extension services	4,070 Farmers reached	Inadequate funds and staff
	Form 24 cooperative societies	20 farmer groups formed	On-going
	Provide managerial skills and development services to farmers	Six farmers trained	On-going

	Promote agro-forestry and afforestation	Not implemented	Luck of substantive forestry officer
	Establish incentive packages for farmers	Incentive package established. Annual farmers Day award in place	On-going
	Provide ready market to farm produce and products	EDIF assisted a group of 26 farmers	On-going
	Improve 20km access roads to farms	15 km road rehabilitated	Inadequate funds
	Provide storage facilities	Narrow cribs in place	Inadequate funds
To enhance expansion of the industrial and service sectors by 50%	Establish SMEs	40% achieved	
	Promote the expansion of SMEs	Not implemented	Inadequate logistics
	Create public awareness on the importance and existence of the loan scheme	Not implemented	Inadequate funds
To reduce rate of unemployment among the youth by 50%	Provide skills training to 20 farmer groups	A group of youth trained in grass cutter farming	On-going
	Establish agro-based industries	Not implemented	Inadequate funds

	Provide skills and entrepreneurial training	Not implemented	Inadequate funds
	Provide productive inputs on subsidy to farmers	Not implemented	Inadequate funds
To link producers internal and external market	Provide accessible roads to market centres	50% of market centres provided with accessible road	Inadequate funds
	Establish produce buying companies	Not implemented	Inadequate funds
	Provide market facilities	Target Achieved	-
To improve road condition to 73% good and 27% fair	Rehabilitate 45km of existing feeder roads	Target Achieved	-
	Construct 18km of feeder roads	Target Achieved	-
	Upgrade 10km strategic roads	Target Achieved	-
	Re-construct 15km of urban roads	Target Achieved	-
To enhance tourist sites in the District	Rehabilitate existing but deplorable tourist sites	50% of tourist sites rehabilitated	Inadequate funds
	Enhance access to tourist sites	Target achieved	
	Utilize tourist potential sites	Golden Jubilee Cocoa farm embellished	On-going
To market tourist sites in the District	Create website for the District	Not implemented	Yet to be created
	Organise entertainment programmes	Fun fair organized yearly	Inadequate funds

## 2. PROGRAMMES OF ACTION FOR GOOD GOVERNANCE AND CIVIC RESPONSIBILITY

Programme Objective	Strategies/ Activities	Achievement	Reasons for non achievement of set targets
To strengthen the capacity of governance institution at the District level	Construct 20 housing units and 3 office accommodation	construction of Assembly Office Block is in-progress	Inadequate funds
	Undertake yearly on the job training and orientation	implemented	Inadequate funds
	Establish and maintain non-functional District Departments	80%of district departments established	Yet to be established
	Acquire 10 computers, 25 motorbikes and 40 bicycles	Purchased 16 computers, 2 motor bikes	Inadequate funds
	Facilitate the recruitment of additional staff	Efforts are being made	Inadequate funds
	Organize annual training and orientation session for Assembly Persons	Partially implemented	Inadequate funds
	Establish effective monitoring and evaluation systems	An integrated M&E Team established	On-going
	Create incentive and motivational packages	Not implemented	Inadequate funds
To increase the participation of the grass root in development and governance	Conduct regular sensitization of the citizenry	Quarterly Sensitization Workshop for the citizenry was organized by GAIT	-
	Promote effective coordination between the traditional authority and governance institutions	30% achieved	On-going
	Organise routine conflict resolution and management session	Not implemented	Inadequate funds
	Construct Town and Area Council offices	Yet to be implemented	Inadequate funds
	Staff Town Area Council offices	Target not achieved	Inadequate funds and human resource
To increase revenue generation level	Establish effective revenue generation system	Revenue mobilization Committee and Taskforce established	On-going

	Organise yearly training session for revenue collecting staff	Partially implemented	Inadequate IGF
	Organize quarterly functional education on taxation and civic responsibility programmes	Not implemented	Inadequate funds
To enhance effective and efficient allocation and utilization of economic resources	Promote regular auditing	Target Achieved	-
	Establish of effective expenditure system.	Target Achieved	-
	Strengthen the local government inspectorate	Not implemented	Inadequate funds
To minimize the incidence of crime and delinquency among the youth	Establish watch dog committees in all major towns and villages	Not achieved	Lack of funds for DPCU to continue the project
	Establish police post in all main towns	Target not achieved	Inadequate funds

	Establish counseling and rehabilitation centres	Target achieved	
To reduce and prevent the incidence of disaster	Strengthen the capacity of NADMO	40% achieved	Inadequate funds
	Undertake bi-monthly public education on disaster prevention and management	Target Achieved	-
	Establish afforestation schemes in top twenty communities	Not achieved	Inadequate funds and lack of substantive forestry office
To enhance coordination and collaboration among stakeholders	Organise annual public education on peace building	Not achieved	Inadequate funds
	Conduct bi-yearly conflict management session for stakeholders	Not achieved	Inadequate funds
	Define, clarify and disseminate the roles and responsibilities among stakeholders	30% achieved	Inadequate funds

<b>3. PROGRAMMES OF ACTION FOR HUMAN RESOURCE DEVELOPMENT</b>			
<b>Programme Objective</b>	<b>Strategies/ Activities</b>	<b>Achievement</b>	<b>Reasons for non achievement of set targets</b>

To enhance educational system	Construct 40 no. classroom blocks with office, and library	30 class room blocks underconstruction	Inadequate funds
	Construct 20 no. detached teachers' bungalows	5 teacher bungalows under construction	Inadequate funds
	Construct 2 library blocks	Not implemented	Inadequate funds
	Provide teaching and learning materials	Target Achieved	-
	Rehabilitate 20 school blocks	45% Achieved	Inadequate funds
	Establish motivation packages for teachers	Not achieved	Inadequate funds
	Promote adult education	80% Achieved	Inadequate funds
	Provide learning centres and recreational facilities	Akropong Information centre yet to be established	Inadequate funds
To improve health care system	Organize of public education on NHIS	80% achieved	Inadequate logistics
	Rehabilitate and expand existing hospitals	Not achieved	limited funds
	Establish 3 CHPS compounds	Target Achieved	-
To enhance access to portable water	Drill 50 boreholes in selected communities	70% achieved	Inadequate funds
	Provide of 20 hand-dug wells	40% achieved	Inadequate funds
	Extend pipe system to 4 communities	Not achieved	Inadequate funds
	Rehabilitate existing non-functioning water system	Not achieved	Inadequate funds
	Provide logistics for DWST and WATSAN	Target Achieved	-
To improve sanitary conditions	Provide soft loans to 500 heads of household to provide VIPs	Not implemented	Inadequate funds
	Construct 10 public toilets and 40 institutional latrines	65% achieved	Inadequate funds
	Organize Public education on environmental cleanliness	20% achieved	Inadequate funds
	Construct drains along major roads	70% achieved	
	Organize of periodic clean up exercise.	30% achieved	

To increase employable skills and improved entrepreneurial abilities	Construct 1 vocational and 1 technical training centres	Skills Resource Centre at Akropong in progress	on-going
	Organise skills training programme for 1000 youth	Not achieved	Inadequate funds
	Provide credit facilities to the 1000 trainees and other youth to set up business	Not implemented	Inadequate funds
	Build the capacity of existing vocational and technical training centres	Not implemented	Inadequate funds
	Organise managerial and entrepreneurial training programmes for small scale business operators	Organise entrepreneurial training programme for physically challenge and Ghana National Tailors and Dress makers Association (GHANA) at Adukrom	Inadequate funds
	Establish career development and counseling centres in each Area and Town Council	Not implemented	Inadequate funds
To increase electricity coverage	Extend electricity to 10 communities	Target achieved	-
	Encourage communities participate SHEP Upgrade existing electricity transformers and provide additional ones	Not implemented	Inadequate funds
To promote access to LPG	Promote the establishment of LPG stations	20% Achieved	Inadequate funds
	Public education on the use of LPG	20% Achieved	Inadequate funds
	Promote access to gas cylinders on subsidy	Not implemented	Inadequate funds

## NATIONAL DEVELOPMENT PLANNING COMMISSION

### 2009 ANNUAL PROGRESS REPORT (APR)

<b>4. PROGRAMMES OF ACTION FOR CROSS-CUTTING DEVELOPMENT ISSUES</b>			
<b>Programme Objective</b>	<b>Strategies/ Activities</b>	<b>Achievement</b>	<b>Reasons for non achievement of set targets</b>
To promote gender equity in all development efforts	Promote equal platform for decision making	Not implemented	Inadequate funds
	Encourage women to contest for public positions	Not implemented	Inadequate funds
	Public education on the importance of gender mainstreaming	70% Achieved	Inadequate funds
To promote social safety net to the poor and vulnerable	Build the capacity of the social welfare department	Target Achieved	-
	Organize Public education forum on the need to accept the vulnerable and excluded in society	Not implemented	Inadequate funds
	Build the capacity of the vulnerable and excluded through vocational and technical training	Not implemented	Inadequate funds
	Improve access to anti-retroviral drugs		
	Provide credit facilities as start up capital for the vulnerable and excluded.	Not implemented	Inadequate funds
	Rehabilitate juvenile delinquencies and drug addicts	35 juvenile cases handled	Inadequate funds
To enhance substantially the quality of the natural and built environment	Organize Public education forum on environmental cleanliness and conservation		
	Organize community clean up campaigns		
To reduce the incidence of HIV/AIDS	Creates and intensify public awareness on the incidence of HIV/AIDS	80% Achieved	Inadequate funds
	Promote the use of contraceptives	Target achieved	on-going
	Provide voluntary counseling and testing services.	centres established	on-going
	Establish motivation packages for health workers	Resource Allowance established	
	Provide care and support for PLW/HIV/AIDS	Support is being provide for PLHIVS OVCS	On-going
To promote effective development control in the top 20 communities	Strengthen the capacity of TCPD	Achiieved	
	Monitor development programmes in the district	Monitoring in progress	

MMDA DATA COLLECTION INSTRUMENTS

2. UPDATE ON CORE DISTRICT INDICATORS (Categories by GPRS II Thematic Areas)

	PRIVATE SECTOR COMPETITIVENESS	2009 Target	2007 Indicator Level	2008 Indicator Level	2009 Indicator Level
1	Percentage (%) increase in yield of selected crops, livestock and fish				
2	Proportion/length of roads maintained/rehabilitated - Trunk Roads (in km) - Urban roads (in km) - Feeder roads (in km)				
3	% change in number of households with access to electricity				
4	Hectares of degraded forest, mining, dry and wet lands rehabilitated/restored a. Forest b. Mining c. Dry and wetland				
5	% increase in tourist arrivals				
6	Teledensity/Penetration rate:				
	<b>HUMAN RESOURCE DEVELOPMENT</b>				
7	HIV/AIDS prevalence rate (5 of adult population, 15 – 49 yrs HIV positive)			12%	7.7%
8	Maternal Mortality ratio (Number of deaths due to pregnancy and childbirth per 100,000 live births)		6 2.3/ 1000LB	5 2.2/ 1000LB	6 2.3/ 1000LB
9	Under-five mortality rate (number of death occurring between birth and exact age five per 100 live births)			1.2	1.1
10	Malaria case fatality in children under five years per 10,000 population		48	26	26.5
11	Percent of population with sustainable access to safe water sources				
12	% of population with access to improved sanitation (flush toilets KVIP, household latrine)				
13	Gross Enrolment Rate (indicates the number of pupils/students at given level of school-regardless of age as proportion of the number children in the relevant age group) - Primary - JSS - SSS Net Admission Rate in Primary Schools (indicates primary One enrolment of pupils aged 6 years)	98.70 78.50 94.40 79.5	104.64 78.77 97.20 68.9	99.96 76.33 90.67	98.40 75.84 92.34

	PRIVATE SECTOR COMPETITIVENESS	2009 Target	2008 Indicator Level	2009 Target Level	2009 Indicator Level
14	Gender Parity Index (ratio between girls' and boys' enrolment rates, the balance of parity is 1.00)	1.0	0.99	0.93	0.94
15	Proportion of unemployed youth benefiting from skills/apprenticeship and entrepreneurial training				
	<b>GOOD GOVERNANCE AND CIVIC RESPONSIBILITY</b>				
16	Total amount of internally generated revenue	1480,164.44	6,641,804,152.19	8,390,310,379.61	1,218,317.55
17	Amount of Development Partner and NGO funds contribution to DMTDP implementation	663,324.81			
18	% of DA expenditure within the DMTDP budget (How much of DA's expenditure was not in the annual budget?)				
19	Number of reported case of abuse (children, women and men)	102	-	76	-
20	Police citizen ratio	1:750	1:827	1:556	1:750

### 3. UPDATE ON FUNDING BY SOURCE (GHANA CEDIS)

DISTRICT: AKUAPEM NORTH

	2007	2008	2009	TOTAL
DACF	702,084.84	974,327.03	561,946.94	2,248,298.34
IGF	1,218,379.55	1,858,945.99	368,054.56	3,916,356.58
HIPC	112,000.00	83,333.00	50,000.00	311,333.00
GOG GRANTS	387,931.44	525,709.36	344,019.14	981,544.67
DONOR GRANTS	114,471.20	453,664.55	663,324.81	573,549.75
TOTAL REVENUE	2,534,867.03	3,895,979.93	198,733,5.45	8,031,082.34

#### 4.UPDATE ON DISBURSEMENTS (GHANA CEDIS)

DISTRICT: AKUAPEM NORTH

	2007 GH¢	2008 GH¢	2009 GH¢	TOTAL GH¢
ADMINISTRATION	116,246.88	286,036.99	133,494.17	535,778.04
SERVICE	118,475.00	235,868.00	209,449.80	563,792.80
INVESTMENT				
SPECIAL PROJECT			127,528.81	127,528.81
MISCELLANEOUS				
TOTAL REVENUE	234,721.88	521,904.99	470,472.73	122,7099.65

### **1. A.DISTRICT ASSEMBLY COMMON FUND** **COMMENTS ON RELEASE OF FUNDS**

Dacf is expected to be released quarterly by the administrator of common fund. Unfortunately these releases more often than not delays seriously which invariably affect development project and other sociable programmes in the district. The funds are not released regularly and timely as expected.

Additionally unexpected deductions aside the mandatory deductions are also effected which go a long way to derail the budgeted plans for the district. In effect what is left for development projects is very meager considering the number of projects at hand.

#### **B. DACF-EFFORTS TO GENERATE FUNDS**

Parts of the DACF are used to train Revenue Collectors for internal Revenue mobilization efforts.

Additionally in order to generate enough revenue, staffs and schedule officers, Assembly members often attend workshops and training seminars at the ILGS at Accra etc. In order to help generate funds for development, education and sensitizations workshops are also organized to educate the citizenry of the district in revenue mobilization generation.etc.

#### **C. DACF-OTHER CHALLENGES WITH REGARDS TO GENERATING FUNDS**

Challenges with regards to generating of Ratepayers could be attributed to the following factors;

1. Apathy on the part of the Ratepayers.
2. Lack of proper tax education campaign to explain Government policies and programmes to Ratepayers.
3. Lack of or insufficient logistics and motivation to revenue collectors.

## **2. INTERNAL GENERATED FUND (IGF)**

### **EFFORTS TO GENERATE FUNDS**

Revenue mobilization is the key function of all Assembly since revenue is the main engine of growth or survival. Strategies or efforts embarked upon to generate enough funds for development among others include the following;

1. Proper education and sensitization to explain the need to pay taxes should be properly explained to Ratepayers.
2. Logistics in the form of vehicle (fuel), public address system, etc. should be available.
3. Taskforce team should be provided with identity cards and security assured.
4. Motivation and incentives to taskforce team and Revenue collectors should be spelt out.
5. Additionally, strategies in the form of dawn broadcasts, night collection and dawn collection should be properly administered.etc.

### **C. IGF-OTHER CHALLENGES WITH REGARDS TO GENERATING FUNDS.**

Challenges with regards to generating funds include;

1. Apathy
2. Lack of education and sensitization of the public.
3. Logistics i.e. vehicles, ID cards etc.
4. Taskforce team to undertake vigorous revenue strategies like using force.
5. Lack of incentives and motivation of the parts of staffs and taskforce team members.

### **HIPC FUNDS: - REALEASE OF FUNDS**

**A.** The release of the HIPC funds has seized since its inception in 2001 fiscal year.

Currently it is not forth coming regularly again. Releases are based on demand depending on upon what the funds are going to be used for in certain key areas of the economy like;

- Environmental issues
- Health related issues
- Deprived areas (i.e. schools)

- Under tree school programmes.

Releases of the funds are based on application to the relevant authorities.

#### Government of Ghana (GOG) Grants - RELEASE OF FUNDS

GOG funds are released monthly based on ministerial and departmental budgetary allocations. More often than not they are released one month in areas throughout the year. During the 2009 fiscal year the budgeted estimate was reduced by 49% due to the Government policy on expenditure reduction. M/MDA's allocations were seriously affected. In view of this most of the years budgetary estimate programmes or activities could not be implemented.

#### DONOR GRANTS- RELEASE OF FUNDS

Donor grants are released through CBRDP, EU CWSA GTZ, JICA etc programmes to the Assemblies. The Assembly receives grants based on a particular donor programme outline or payment schedules.

Some donor communities bulk funds into the Assembly accounts for the implementation of their activities. Whilst others released their fund quarterly or block or tranches. When the 1<sup>st</sup> grant released is properly accounted for and reports submitted before another tranche is released. However donor communities honestly honor their promises or commitments.

Their release comes regularly to support all their programmes in time to enable the assemblies complete the programmes as has been stipulated.

#### **The National Youth Employment Programme (NYED)**

The NYEP continued to run the underlisted programmes during the year 2009 with a total of 470 young persons:

1. Community Education and Teaching Assistants - 103

2.	Health Extension Workers	-	65
3.	Agric Business	-	169
4.	Waste and Sanitation	-	103
5.	Youth in Internship	-	7
6.	Environmental Sanitation Guards	-	9
7.	Plantation Development	-	14

The District is yet to roll out the Community Police, Information Communication Technology (ICT) as well as the Youth in Vocational Training modules even though some 300 applicants have been registered.

The major challenges encountered in the implementation of the programme have been the frequent delays in the payment of beneficiaries allowances. Also, most of the tri-cycles used for the sanitation module of the programme have broken down, while the programme itself has no logistics to work with effectively.

#### **THE AKUAPEM NORTH MUTUAL HEALTH INSURANCE SCHEME (ANMHIS)**

By the end of the year 2009, the District Mutual Health Insurance Scheme had registered 11,436 people, bringing the total membership of the scheme to 78,142 representing 74.6% of the District population. Total number of pregnant women registered during the year stood at 2,231.

#### **SCHOOL FEEDING PROGRAMME**

A total of 4,707 pupils in the district benefitted from the Ghana Schools Feeding Programme during the year with the break down as follows:

1.	Akropong Presby Presby Primary A & B	-	665
2.	Akropong Methodist Primary	-	295
3.	Akropong D/A Primary	-	274
4.	Akropong Anglican Primary	-	230
5.	Adukrom Presby Presby Primary A & B	-	612
6.	Adukrom Special School	-	15
7.	Larteh Presby Primary A & B	-	596
8.	Tutu Presby Primary	-	444
9.	Tutu Methodist KG	-	89
10.	Adawso Presby Primary	-	713
11.	Tinkong Methodist Primary	-	345
12.	Tinkong Presby Primary	-	299
13.	Nyamebekyere D/A Primary	-	130

Funds received for the programme totaled Gh¢259,414.80 for the year and though the programme went on quite smoothly, long delay in the release of funds by the National Secretariat created some hardships for the caterers.

Three of the caterers were replaced with new ones leading to one court case that was successfully disposed off.

#### **Hiv/Aids Activities**

The Assembly was allocated an amount of Four thousand, six hundred cedis (GH¢4,600.00) to implement HIV/AIDS programmes in the district during the year.

The District AIDS Committee (DAC) held four meetings during the year while the District Response Management team (DRMT) held two meetings. The DAC also held two stakeholders meetings and organized one sensitization workshop for hoteliers. Monitoring activities were carried out in eleven (11) communities where HIV prevention activities, including BCC, VCT, stigma reduction, and dance drama and condom promotion were carried out.

In connection with PPAG, the DAC organized exit strategy programmes for the JICA funded HAPE programme which came to an end in September. JICA, through the Ghana AIDS Commission, handed over a vehicle and some equipment to the Assembly to support the implementation of HIV/AIDS activities in the district.

The Ghana AIDS Commission also contracted a lead NGO, Drama Network and provided it with funds to implement HIV/AIDS programmes in six districts in the region including Akuapem North. The NGO in turn engaged two local NGOs, Best Life For All and Child Education Assistance Project to implement HIV/AIDS prevention activities in the district with an amount of GH¢2,600.00 EACH. These were under the direct supervision of the DAC.