

GOVERNMENT OF GHANA



**MINISTRY OF LOCAL GOVERNMENT,
CHIEFTAINCY AND RELIGIOUS AFFAIRS**

AFIGYA-KWABRE SOUTH DISTRICT ASSEMBLY

KODIE – ASHANTI



DISTRICT MEDIUM TERM DEVELOPMENT PLAN

(2026 - 2029)

**UNDER THE “RESETTING-GHANA AGENDA –
CREATING JOBS, ENSURING ACCOUNTABILITY
AND PROMOTING SHARED PROSPERITY”**

PREPARED BY: DPCU

OCTOBER 2025



AFIGYA KWABRE SOUTH DISTRICT ASSEMBLY

P.O. BOX SE 21,
SUAME - ASHANTI.

Kindly quote the number and the date on all correspondence.
Our Ref: AKSDA-01/20102/05/27

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Date: 24-10-2025

RESOLUTION BY THE GENERAL ASSEMBLY ON THE 2026-2029 DISTRICT MEDIUM TERM DEVELOPMENT PLAN (DMTDP)

The General Assembly of the Afigya Kwabre South District at its Second Ordinary meeting of the Third Session of the Fourth Assembly held on Thursday 23rd October, 2025 at the Methodist Church Auditorium, Kodie duly approved the 2026-2029 DMTDP of the Afigya Kwabre South District Assembly under the theme “Resetting-Ghana Agenda – Creating Jobs, Ensuring Accountability and Promoting Shared Prosperity”.

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Table of Contents

LIST OF ABBREVIATIONS.....	VI
FOREWORD	ERROR! BOOKMARK NOT DEFINED.
EXECUTIVE SUMMARY	IX
CHAPTER ONE.....	1
1.0 Introduction	1
1.1 Background of Afigya Kwabre South District.....	1
1.1.2 Vision Statement.....	4
1.1.3 The Mission Statement	4
1.1.4 Functions of the Assembly.....	4
1.1.5 Core Values of the Assembly.....	5
1.1.6 Organogram of the Assembly.....	6
1.1.7 Structure of the Afigya Kwabre South 2026DMTDP Document.....	7
CHAPTER TWO.....	8
2.1 Performance Review of AKSDA's MTDP 2022 - 2025.....	8
2.2 Average Performance of Annual Action Plans (2022-2025).....	24
2.2.1 CHALLENGES.....	26
2.2.2 LESSONS LEARNT.....	26
2.3 Demographic Characteristics	27
2.4 Physical Characteristics	32
2.20.1 Conclusion of SWOT Analysis	80
2.21 Medium Term Needs Assessment and Projections.....	80
TABLE 2.24: PROJECTED CLASSROOM REQUIREMENTS FOR PUBLIC SCHOOLS	84
TABLE 2.25: PROJECTED FURNITURE FOR PUBLIC SCHOOLS	85
TABLE 2.26: PROJECTED TEACHERS TABLES AND CHAIRS FOR PUBLIC SCHOOLS	85
CHAPTER THREE.....	87
KEY DEVELOPMENT PRIORITIES	87
3.1 Introduction	87
3.2 Prioritisation of Development Issues	87
3.3 Impact Analysis.....	87
3.4 List of Prioritized Development Issues	92
CHAPTER FOUR	93
DEVELOPMENT GOALS, OBJECTIVES AND STRATEGIES	93
4.1 Introduction	93
4.2 District Development Goals, Objectives and Strategies	93
4.3 Desired Future Maps	105
4.3 Spatial and Structure Plan.....	110
CHAPTER FIVE.....	113
COMPOSITE DEVELOPMENT PROGRAMMES	113
5.1 Introduction	113
5.2 Composite Development Programme Matrix.....	113
5.3 Revenue Generation Measures to finance the Gap.....	124
5.4 STRATEGIC ENVIRONMENTAL ASSESSMENT (SEA).....	124
5.4.1 General Observations	125
CHAPTER SIX.....	126



ANNUAL ACTION PLANS	126
6.1 INTRODUCTION.....	126
6.2 ANNUAL ACTION PLANS	126
CHAPTER SEVEN	257
MONITORING AND EVALUATION ARRANGEMENTS.....	257
7.1 Introduction	257
7.2: Stakeholder Analysis.....	257
7.3 Monitoring Matrix	260
7.4 Arrangements for Data Collection, Collation, Analysis and use of Results.....	276
7.5 Quarterly and Annual Progress Reporting Format	278
7.6 EVALUATION.....	279
7.6.1 Types of Evaluations to be done	279
7.7 PARTICIPATORY MONITORING AND EVALUATION [PM&E]	285
7.8 KNOWLEDGE MANAGEMENT AND LEARNING	287
CHAPTER EIGHT.....	289
DEVELOPMENT COMMUNICATION STRATEGY	289
8.0 Introduction	289
8.1 Purpose and Objectives of Afigya Kwabre South District Assembly Communication Strategy.....	289
8.2 STAKEHOLDERS/ TARGET AUDIENCE	289
8.3.2 Communication Channels	290
7.1 Dissemination of the DMTDP, Quarterly and Annual Progress Report.....	290
APPENDIX 1: KNOWLEDGE MAPPING MATRIX.....	A
APPENDIX 2: COMPETENCY MATRIX FOR LEARNING	C
APPENDICES 3: MAINTENANCE PLAN	D
APPENDIX 5	A
FIRST PUBLIC HEARING REPORT.....	A
APPENDIX 6	D



List of tables

Table 2.1: Template for Performance Review (2022-2025).....	4
Table 2.2: Template for Financial Performance (2022-2025).....	20
Table 2.3: Population Size from 1960-2021.....	22
Table 2.4: Population of Top Ten Communities.....	23
Table 2.5: Population Density.....	25
Table 2.6: Climate Change Data Analysis.....	33
Table 2.7: IGF Performance from 2022-2025.....	36
Table 2.7 Local Economic Development Issues.....	38
Table 2. 8: Areas under the District in production.....	40
Table 2. 9: Educational facilities in the district.....	42
Table 2.10: Teachers, Classrooms and School Enrolment.....	42
Table 2.10: Percentage of School Going Population as Against the Unschoolled.....	44
Table 2.11: Schools Benefitting from the School Feeding Programme.....	44
Table 2.12: Health Facilities.....	47
Table 2.13: Staff strength.....	50
Table 2.13: Staff to Population Ratio.....	51
Table 2.14: Top Ten (10) Opd Morbidity, Afigya Kwabre District, 2022-2025.....	52
Table 2.15: Pmtct, Afigya Kwabre District, 2022-2025.....	53
Table 2.16 : Family Planning, Afigya Kwabre South District, 2022-2024.....	54
Table 2.13: Child/Social Protection Cases.....	55
Table 2.18: Classes of Roads in the District.....	56
Table 2.19: District Sub structures.....	58
Table 2. 20 Strength, Weaknesses, Opportunities And Threats Analysis On Key Development Issues (SWOT).....	62
Table 2.21: Population Projections from 2025-2029 (Annual Growth rate 8.8%)	77
Table 2.21 Projected Labour Force for 2026-2029 for Afigya Kwabre South District.....	77
Table 2.23 Agriculture Extension Agents Requirements.....	78
Table 2.24: Projected Classroom Requirements for Public Schools.....	80
Table 2.25: Projected Furniture for Public Schools.....	80
Table 2.26: Projected Teachers Tables and Chairs for Public Schools.....	81
Table 3. 1: Definition of Score.....	83
Table 3. 2. Impact Analysis.....	84
Table 4.1 District Development Policy Objectives and Strategies linked to NMTDP 2026-2029 Objectives.....	89
Table 5. 1 Composite Development Programmes.....	109
Table 5. 2: Programme Financing.....	116
Table 6.1: Annual Action Plan 2026.....	112
Table 6.2: Annual Action Plan 2027.....	156
Table 6.3: Annual Action Plan 2028.....	188
Table 6.4: Annual Action Plan 2029.....	220
Table 7. 1: Categories of Stakeholders with Their Information Needs/Responsibilities..	254
Table 7. 2 Monitoring Matrix.....	258
Table 7. 3 Data Collection Matrix.....	272
Table 7. 4: Evaluation Matrix.....	277
Table 7.5: Participatory Monitoring and Evaluation Strategy-2026-2029.....	282
Table 8.1: Communication matrix for the DMTDP 2026-2029.....	287



List of Figures

Fig. 1.1: Map of Afigya Kwabre South District in National Context.....	2
Fig. 1.2: Map of Afigya Kwabre South District in Regional Context.....	3
Fig. 1.3: Afigya Kwabre South District Map.....	4
Fig. 2.1: Average Performance of Medium-Term Implementation (2022-2025).....	20
Fig. 2.2: Financial Performance of Afigya Kwabre South District from 2022-20.....	21
Fig. 2.3: Population of top ten Communities.....	24
Fig. 2.4: Vegetation Map of Afigya Kwabre South District	28
Fig. 2.5: Construct with Data from Department of Finance-AKSDA, 2025.....	37
Fig. 2.6: Map Showing Accessibility to Public Educational Services.....	43
Fig. 2.7: Map Showing Accessibility to Health Services.....	49
Fig. 2.8: Staffing of District Health Services.....	51
Fig. 2.9: Accessibility to Agricultural Extension Agents.....	78
Fig. 4.1: Desire Future Water Facilities Map.....	100
Fig. 4.2: Desired Future School Infrastructure Map.....	101
Fig. 4.3: Desired Future Health Infrastructure Map.....	102
Fig. 4.4: Desired Future Police Stations.....	103
Fig. 4.5: Desired Future Markets.....	104
Fig. 4.6: Desired Future Fire Station.....	105
Fig. 4.7: District Structure Plan.....	107

**LIST OF ABBREVIATIONS**

AEAS	Agricultural Extension Assistants
ACF	Agenda for Change and Prosperity
AIDS	Acquired Immune Deficiency Syndrome
AKDA	Afigya-Kwabre District Assembly
ARI	Acute Respiratory Infections
BAC	Business Advisory Centre
BOT	Build Operate and Transfer
CA	Central Administration
CBO	Community Based Organization
CBRDP	Community Based Rural Development Project
CHPS	Community Health-Based Planning Service
CWSA	Community Water and Sanitation Agency
DA	District Assembly
DCE	District Chief Executive
DACF	District Assemblies Common Fund
DDF	District Development Facility
DEHD	District Environmental Health Department
DEOC	District Education Oversight Committee
DFR	Department of Feeder Roads
DoA	Department of Agriculture
DFID	Department for International Development
DMTDP	District Medium Term Development Plan
DISEC	District Security Committee
DPCU	District Planning Coordinating Unit
DRMT	District Response Management Team
DWST	District Water and Sanitation Team
ECG	Electricity Company of Ghana
EPA	Environmental Protection Agency
EPI	Expanded Programme on Immunization
F & A	Finance and Administration
FBO	Farmer Based Organisation
GAC	Ghana AIDS Commission
GES	Ghana Education Service
GHS	Ghana Health Service
GETFUND	Ghana Education Trust fund
GIPC	Ghana Investment Promotion Authority



GOG	Government of Ghana
GPRS	Ghana Poverty Reduction Strategy
GPRTU	Ghana Private Road Transport Union
GSGDA	Ghana Shared Growth and Development Agenda
GWCL	Ghana Water Company Limited
GYEEDA	Ghana Youth Entrepreneurial and Development Assistant
HIV	Human Immune Virus
ICT	Communication Technology
IGF	Internally Generated Fund
ISD	Information Service Department
JHS	Junior High School
KATH	Komfo Anokye Teaching Hospital
KG	Kindergarten
KVIP	Kumasi Ventilated Improved Pit Latrine
LAP	Land Administration Project
LI	Legislative Instrument
LED	Local Economic Development
LESDEP	Livelihood Empowerment and Sustainable Development Programme
M&E	Monitoring and Evaluation
SDGs	Sustainable Development Goals
NHIS	National Health Insurance Scheme
MLGCRA	Ministry of Local Government, Chieftaincy and Religious Affairs
MMDAs	Metropolitan, Municipal and District Assemblies
MOFA	Ministry of Food and Agriculture
MOH	Ministry of Health
MP	Member of Parliament
MT	Metric Tones
MTDP	Medium Term Development Plan
MTEF	Medium Term Expenditure Framework
NADMO	National Disaster Management Organization
NALAG	National Association of Local Authorities of Ghana
NBSSI	National Board for Small Scale Industries
NCA	National Communication Authority
NCCE	National Commission for Civic Education
NDPC	National Development Planning Commission
NFEU	Non-Formal Education Unit
NGO	Non- Governmental Organization



NHIS	National Health Insurance Scheme
NVTI	National Vocational Training Institute
NYEP	National Youth Employment Programme
OPD	Out-Patients Department
PLWHA	People Living with HIV and AIDS
PHC	Population and Housing Census
PTA	Parent Teacher Association
PPAG	Planned Parenthood Association of Ghana
PPP	Public Private Partnership
PWD	People with Disability
REP	Rural Enterprise Programme
SEA	Strategic Environment Assessment
SHS	Senior High School
SIF	Social Investment Fund
SMC	School Management Committee
SME	Small and Medium Scale Enterprise
SMIDO	Suame Magazine Industrial Development Organisation
SPC	Statutory Planning Committee
SDGs	Sustainable Development Goals
SWOT	Strengths, Weaknesses Opportunities and Threats
TA	Traditional Authorities
TBA	Traditional Birth Attendance
T&CP	Town and Country Planning
WATSAN	Water and Sanitation
YES	Youth Entrepreneurial Support

**FOREWORD**

The *National Development Planning (System) Regulations 2016, LI 2232* fifteenth schedule, requires MMDAs to draft a successor Medium-term Development Plans to the implementation of the District Medium Term Development Plan (DMTDP) 2018 - 2021 under the "Agenda for Jobs (2018-2021)" that will elapse by December, 2021 to ensure that the plans are adequately linked to the budget preparation cycle for implementation.

In fulfilment of *Section 83 (1a) Act 936 Local Governance Act, 2016, Regulation (L.I. 2232 of 2016) and Land use and Spatial Planning Act 925 of 2016* and other legislative instruments, the Afigya

The National Development Planning (Systems) Regulations 2016, LI 2232 fifteenth schedule, requires MMDAs to draft a successor Medium-Term Development Plans for the implementation of the District Medium Term Development Plan (DMTDP) 2022-2025 under the "Agenda for Jobs: Creating Prosperity and equal opportunities for all II" that will expire by December, 2025 to ensure that the plans are adequately linked to the composite budget preparation cycle for implementation.

In fulfilment of Section 83 (1a) Act 936 Local Governance Act, 2026, Regulation (L.I 2232 of 2016) and Land Use and Spatial Planning Act 925 of 2016 and other legislative instruments, the Afigya Kwabre South District Assembly had prepared its District Medium Term Development Plans with the full participation of the local communities.

Upon the release of the planning guidelines by the National Development Planning Commission, the Afigya Kwabre South District Assembly had prepared its draft District Medium Term Development Plan (2026 – 2029) under the theme "**Resetting-Ghana Agenda – Creating Jobs, Ensuring Accountability and Promoting Shared Prosperity**" mirrors the development aspirations of the Medium-Term National Development Policy Framework.

The DMTDP (2026-2029) has been prepared to serve as a point of reference to guide the equitable distribution of the district's resources and services including allocation of government funds at the district level particularly in the areas of education, health, agriculture, water and sanitation and other social services.

The district would put in measures to increase its Internally Generated Funds (IGF) under my supervision and leadership. As a Development Authority, we will build partnerships with other Development Agencies to ensure that the finances of the District Assembly are increased to enable the achievement of the programmes and projects contained in the document.

The Afigya Kwabre South District Assembly is happy to provide all relevant stakeholders and development partners a comprehensive plan which will help improve the quality of life of people in District.

All stakeholders are encouraged to take keen interest in the implementation of this plan to achieve the goals and objectives which will contribute to the attainment of the aspirations of the Government for the District and the country at large.

To deepen popular participation, the DMTDP (2026-2029) will be disseminated widely in both print and electronic formats. The plan will also be posted on the district's website: www.aksda.gov.gh.

Finally, I wish to thank all stakeholders, Nananom, Assembly Members, Area Councillors, staff of the District Assembly and community members among others for their immense contributions towards the preparation of the plan and also solicit for their active participation in the implementation of the plan.


 DISTRICT CHIEF EXECUTIVE
 AFIGYA KWABRE SOUTH
 DISTRICT ASSEMBLY
 KODJE ASHANTI
 (HON. PATRICIA PEART)
 DISTRICT CHIEF EXECUTIVE



EXECUTIVE SUMMARY

Section 10 (3) of Act 480 requires that the development planning undertaken by MMDAs shall be based on National Development goals issued by the NDPC and in Section 10 (5), the MMDA shall ensure that the plans are compatible with National Development goals as articulated in the current New National Development Policy Framework, 2026 – 2029.

In accordance with the National Development Planning Commission's guidelines for preparing 2026-2029 Medium-Term Development Plans under the Resetting Ghana- Creating Jobs, Ensuring Accountability and Promoting Share Prosperity and the National Development Planning (Systems) Regulation, 2016 (L.I 2232), the District Assembly through the District Planning Co-ordinating Unit (DPCU) initiated steps to prepare the Medium-Term Development Plan (2026-2029). The processes were spearheaded by the District Planning Co-ordinating Unit, with the District Development Planning Unit serving as the secretariat. To this end the Assembly set up a Plan Preparation Technical Team selected from the members of DPCU to facilitate and coordinate the plan preparation process in the district.

Methodology

The plan preparation began with the composition of a core technical team from the DPCU whose mandate was to facilitate and coordinate the preparation of the District Medium Term Plans for the district. The team was given training which was facilitated by the Regional Coordinating Council. The team zoomed into action by undertaking performance review of the existing 2022 – 2025 DMTDP. Additionally, the District Profile was updated through collection of current data from all the departments and institutions relevant for the plan preparation. The planning process involved a number of focus group discussions, community meetings and series of workshops.

Information was obtained from the reports of various departments as well as face to face interaction with staff of the various departments and selected community members. The 2021 census report from the Ghana Statistical Service played a pivotal role in the planning process.

Plan Preparation Team

The District Assembly composed a Plan Preparation Team to facilitate and coordinate the preparation of the district's MTDP. The team included heads or representatives from;

1. The Development Planning Unit
2. The Physical Planning Department
3. The Department of Social Welfare and Community Development
4. Statistics Department
5. Department of Education
6. Department of Health
7. Works Department



8. Gender Desk Officer
9. Finance Department
10. Budget Unit
11. Ghana Water Company
12. Electricity Company of Ghana
13. NADMO
14. Environmental Health Unit
15. HR Department
16. Area Council Administrators
17. IT Unit
18. Department of Birth and Death
19. Department of Trade
20. Department of Agriculture

Collaborations with other Institutions and Stakeholders

The Plan Preparation Team collaborated with various stakeholders in the preparation of the plan. The stakeholders and institutions engaged include the RCC, District Police Command and other security services, the District Road Improvement Programme (DRIP) coordinator, Resource Link Foundation (CSO), Religious Bodies, Information Services Department (ISD), NCCE, National Health Insurance Authority (NHIA), YEA, Complimentary Education Agents (CEA), LUSPA, Otumfour Land Secretariat, Transport Unions, SMEs, Traditional Authorities, EPA, Forestry Commission, Ghana Highways Authority, Department of Urban Roads, media, sub-district structures, Suame Magazine Industrial Organization (SMIDO) etc. as seen in picture attached as appendix . The team engaged communities in all the five (5) Area Councils and selected communities to solicit for the needs and aspirations of the people. The team guided communities to come up with their most pertinent needs. The needs from the various communities were prioritized to prepare Community Action Plans under the Medium-Term National Development Policy Framework (MTNDPF). Quarterly Progress Reports, Annual Progress Reports, Departmental Annual Work Plans, Departmental Reports, District Census Report, Multi-Dimensional Poverty Report and 2022-2025 DMTDP constituted secondary data sources for the preparation of 2026-2029 DMTDP. The output of these discussions was then summed up under 6 development dimensions discussed at DPCU meetings to enable the Heads of Departments make technical input.

Afterwards, the collated needs were subjected to discussions by the public, Assembly members, Traditional Authorities and stakeholders at a joint public hearing organised by the Plan Preparation Team and the District Assembly. This event gave a platform for all final enquiries on the submitted input to be addressed, before they are used as the foundation of the plan, along with the departmental needs of the Assembly for the upcoming years' Programme of Actions.



Relevant policy objectives, strategies, goals and activities have been captured under pillars which when addressed would promote the development of the district and reduce poverty.

Finally, the Draft DMTDP was presented to the General Assembly for discussion, where it was subsequently adopted as the legitimate Blueprint for Development Policy direction for the Afigya Kwabre South District for the plan period of 2026 – 2029.

As required by the L.I. 2232, the Plan Preparation Team used the prioritized needs of the people and data from the various departments and Units to prepare annual action plans for the individual years within the plan period (2026-2029) and their indicative budgets. The funding sources for the planned programmes and projects for the DMTDP would be the District Assembly Common Fund (DACF), District Performance Assessment Tool (DPAT), Internally Generated Funds (IGF) and anticipated donor funds as well as special Government of Ghana (GOG) funded projects and programmes.

Development Scope and Direction of Interventions

In order to achieve the development aspirations, the district set up goals and objectives in line with the National Goals as given in the National Development Planning Commission's Guidelines for preparing 2026-2029 Medium-Term Development Plans under the Resetting Ghana- Creating Jobs, Ensuring Accountability and Promoting Share Prosperity.

The Afigya Kwabre South District has made some significant achievements during the implementation of the 2022-2025 DMTDP in the areas of social protection, promotion of agri-based Local Economic Development, protection of public lands, provision of water and sanitation facilities, educational and health infrastructure delivery and office accommodation for the central administration and the departments of the District Assembly. The current DMTDP (2026-2029) seeks to improve upon the socio-economic infrastructure, create enabling environment for the private sector to thrive and improve upon agriculture production.

For the upcoming planning regime, Afigya Kwabre South District Assembly is focused on exploiting the available resources to improve the quality of life of the people through employment creation, provision of access to socio-economic infrastructure and reduction of poverty in an economically friendly atmosphere.



Conclusion

For the upcoming planning regime (2026 – 2029) this document is set to serve as the development blueprint of the Afigya Kwabre South District. It is hoped that all stakeholders, both local and external, will offer the needed support to move towards the accomplishment of the set targets, reduce poverty and improve the living standards of the people.



CHAPTER ONE GENERAL INTRODUCTION

1.0 Introduction

This chapter focuses on the background of the district in terms of the vision, mission, mandate and location. It also discusses the organogram of the District Assembly showing the political and administrative structure. The structure of the various chapters per the requirement of the Planning Guidelines (2026-2029) issued by the NDPC is also discussed in this chapter.

1.1 Background of Afigya Kwabre South District

The Afigya Kwabre South was formerly known as Afigya Kwabre District which was carved out from portions of the Kwabre District (now Kwabre East Municipal and Afigya Sekyere District (now Sekyere South District on 1st November, 2007 with effective date 29th February, 2008 under L.I. 1885.

On 14th November, 2017, the district underwent further administrative restructuring. The northern part of the Afigya Kwabre District was delineated to create the Afigya Kwabre North District, leading to the renaming of the remaining area as Afigya Kwabre South District under **LI 2333** with Kodie as its capital town.

The district is characterized by a mix of peri-urban and rural features, with rapid development due to its proximity to Kumasi, the regional capital. Key economic activities include stone and sand mining, agriculture, and commerce. However, the district faces challenges such as pressure on socio-economic infrastructure and solid waste management, particularly in expanding communities like Atimatim, Afrancho, Kodie and Buoho.

The district population per the 2021 PHC was 234,667, with more females (119,600) representing 51.0 percent than males (115,067) also constituting 49.0 percent. It occupies a land area of 160.7km² with a population density of 1,460 persons per square kilometres.

Administratively, it has 5 Area Councils, made up of 37 Elected Assembly Members and 11 Government Appointees and 1 Member of Parliament.

1.1.1 Location and Size

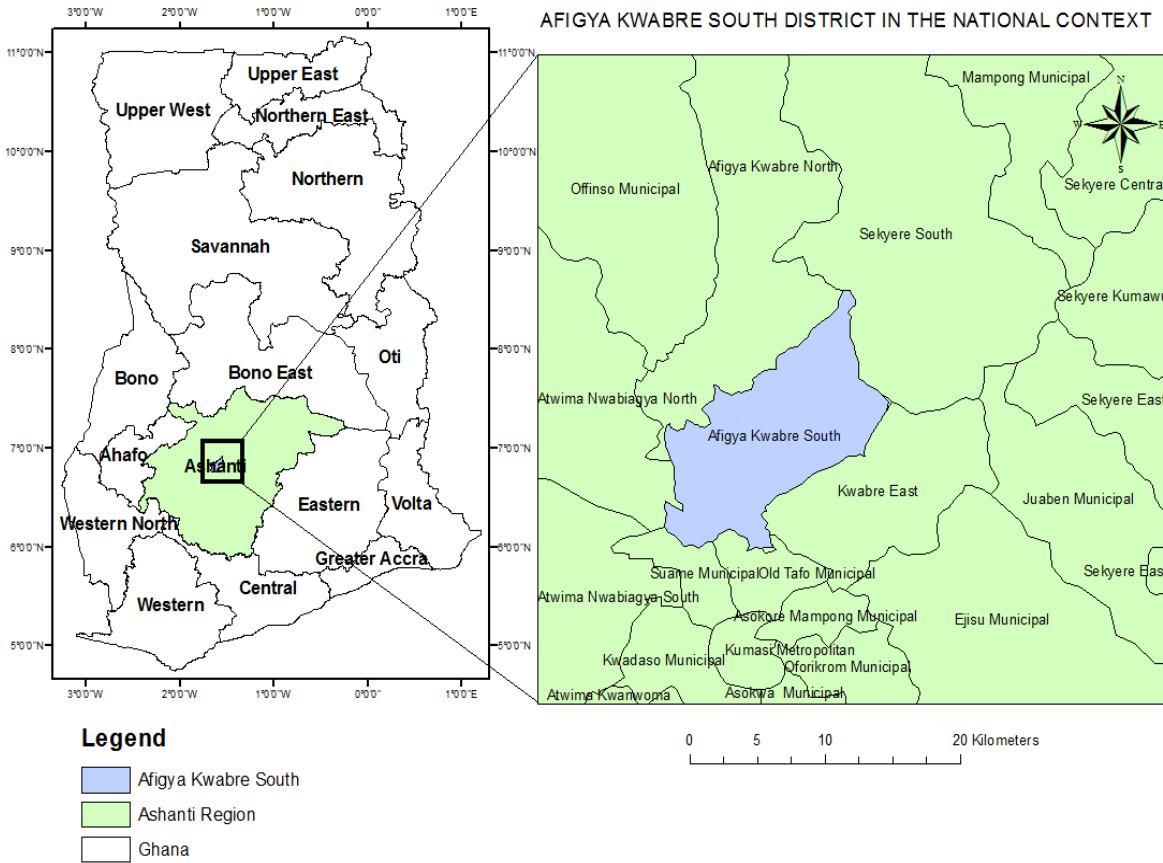
The district is located in the central part of Ashanti Region of Ghana between Latitudes 6.893867 and 6.894077, and Longitudes -1.68917 and -1.52372(WGS 84 coordinate system). The district has an area of about 122 square kilometres (12,188.3 hectares). The district is bounded by Suame Municipal Assembly to the South, Afigya Kwabre North to the North, Atwima Nwabiagya North to the West, Sekyere South to the North East, and Kwabre East Municipal to the South East.

The central location of the district within the Ashanti Region coupled with its accessibility to most of the areas make interaction among the populace very easy.

Its closeness to Kumasi, the second largest city in Ghana makes it a dormitory district and also has a high population growth rate and a fast growth of settlements. This has resulted in intense pressure on socio-economic facilities as well as increase in waste generation.

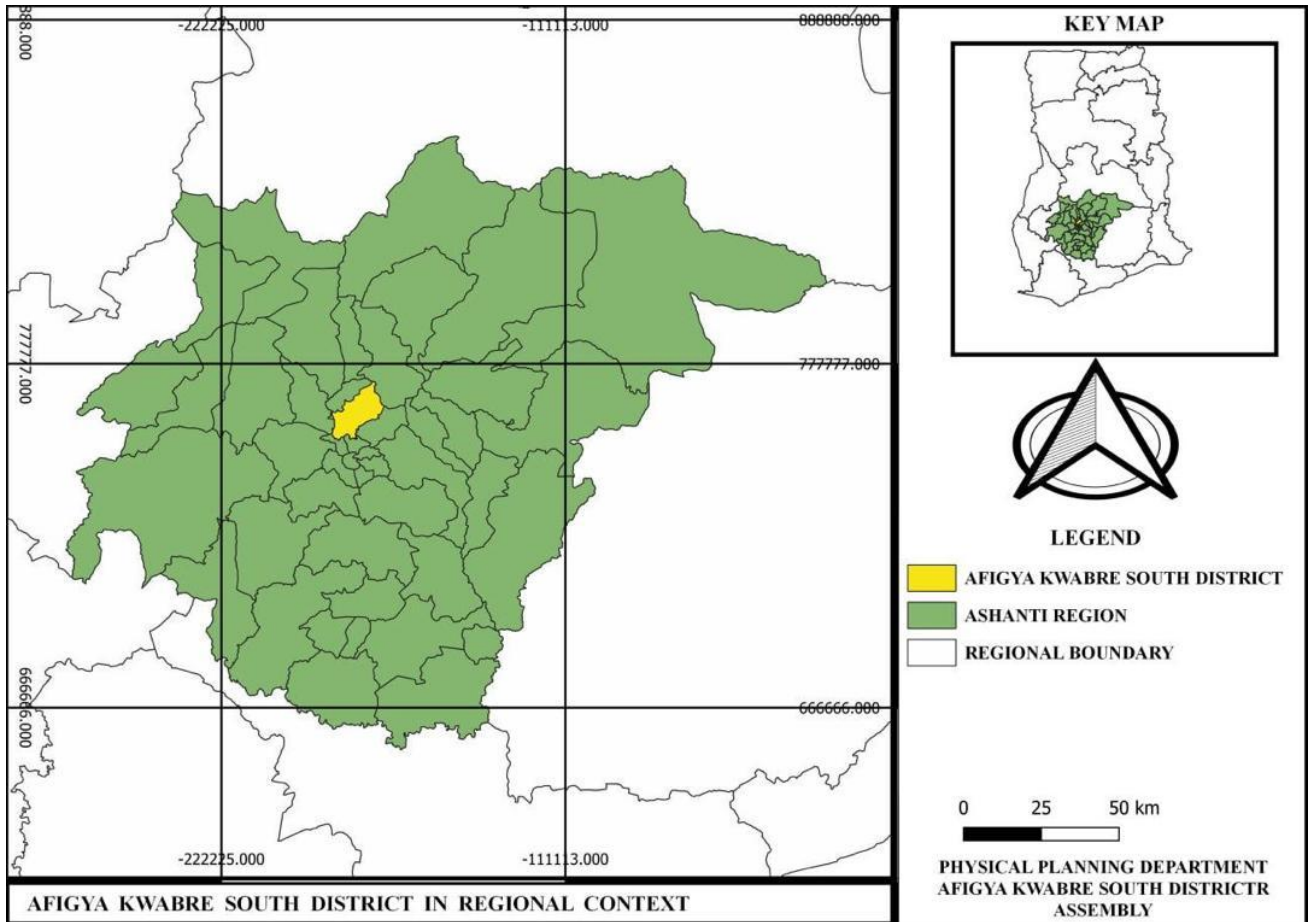
Again, the nearness of the district to the urbanized community of Kumasi Metropolis has made parts of the district to assume urban status. Such towns include Atimatim, Heman, Nkukua Buoho, Kodie and Afrancho.

Fig. 1.1: Map of Afigya Kwabre South District in National Context



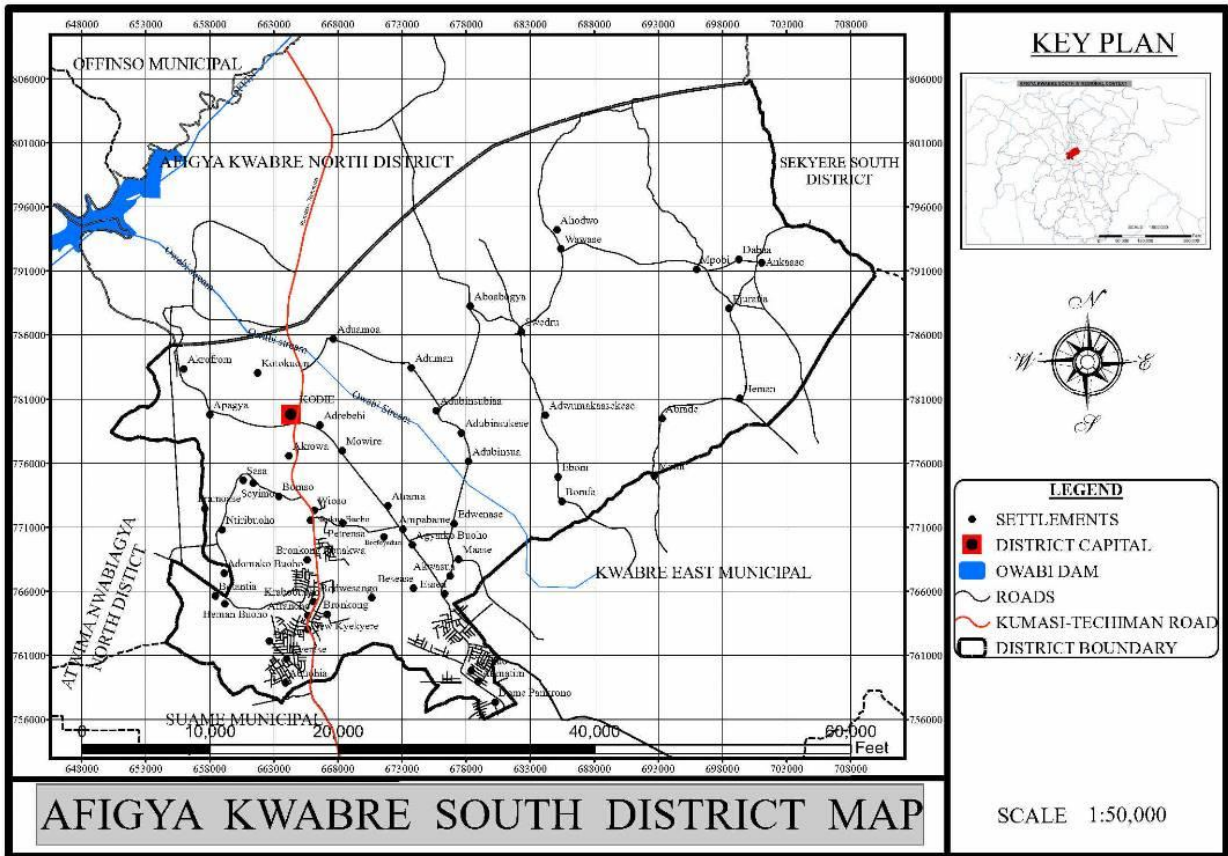
Source: AKSDA, PHYSICAL PLANNING DEPT. 2025

Fig. 1.2: Map of Afigya Kwabre South District in Regional Context



Source: AKSDA, PHYSICAL PLANNING DEPT. 2025

Fig. 1.3: Afigya Kwabre South District Map



Source: AKSDA, PHYSICAL PLANNING DEPT. 2025

1.1.2 Vision Statement

The vision of the assembly is to be a leading district assembly with well-developed socio-economic infrastructure for enhanced livelihood for its citizenry.

1.1.3 The Mission Statement

The District Assembly exist to ensure equal access to social and economic amenities for the wellbeing of the people through effective and efficient local government administration.

1.1.4 Functions of the Assembly

The District Assembly exercises the following functions;

1. Political and Administrative authority in the district. They provide guidance, give direction and supervise all administrative authorities in the District.
2. Deliberative, legislative and executive functions.
3. Preparation and submission through the Regional Co-ordinating Council-
 - i. The development plans of the district to the Commission for approval
 - ii. Budget of the district related to the approved plans to the Ministry of Finance for approval



4. Formulate and execute plans, programmes and strategies for the effective mobilization of resources necessary for the overall development of the district
5. Guide, encourage and support sub-district local government bodies, public agencies and local communities to perform their roles in the execution of approved development plans
6. Initiate and encourage other persons or bodies to undertake projects under approved development plans

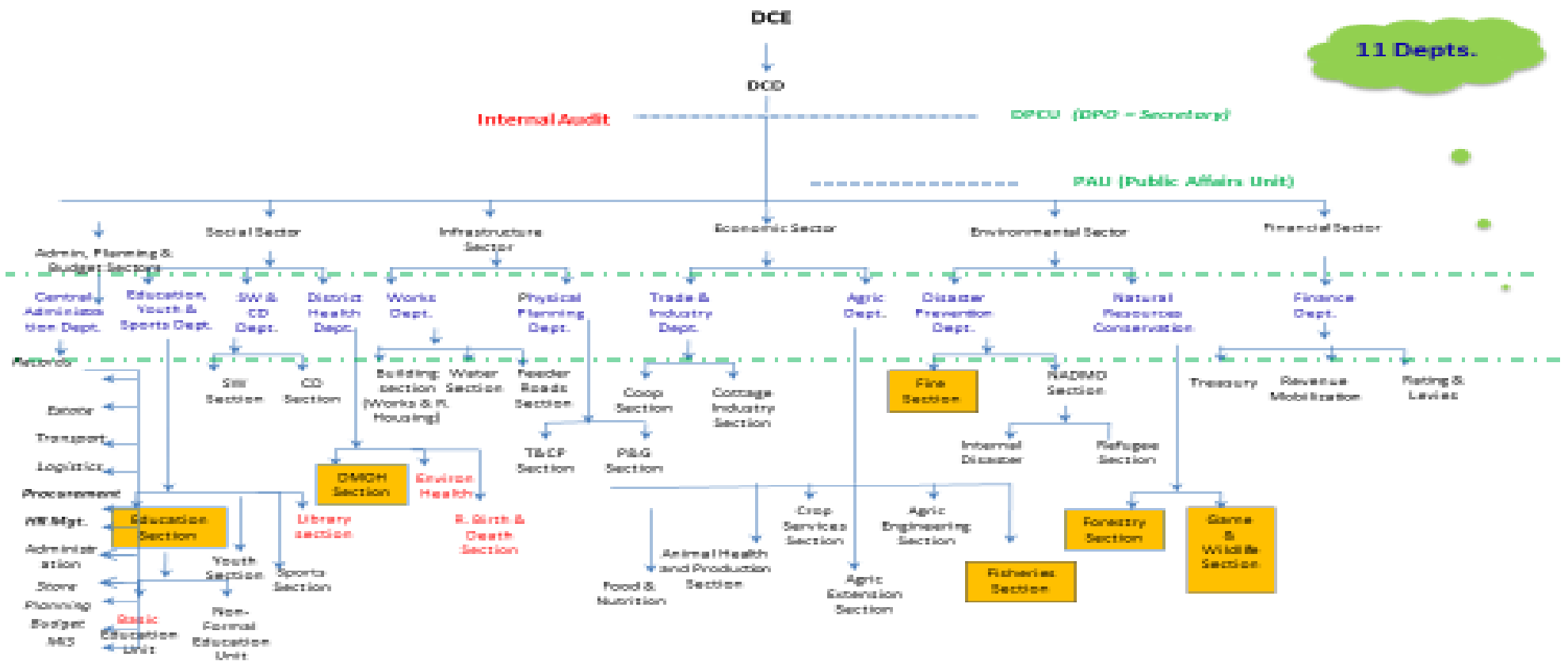
Monitor the execution of projects under approved development plans and assess and evaluate their impact on the people's development, the local, district and national economy.

1.1.5 Core Values of the Assembly

- Participation
- Professionalism
- Client focus
- Transparency
- Efficient and effective use of resources
- Accountability

1.1.6 Organogram of the Assembly

AFIGYA KWABRE SOUTH DISTRICT DEPARTMENTAL ORGANOGRAM (FUNCTIONAL)





1.1.7 Structure of the Afigya Kwabre South 2026 DMTDP Document

This document has been arranged in eight (8) chapters.

Chapter One presents a brief introduction to the District's MTDP, overview of the District Assembly, and what it stands for. Here, one finds the mission, vision and functions of the Assembly and locational map of the district. It further gives the structure and content of the document.

Chapter Two is a discussion on the performance of the district in the implementation of the 2022-2025 DMTDP. It gives an analysis of the district's financial performance and existing conditions with the use of maps and graphs. The chapter shops key development issues identified during the plan implementation period as well as projected development requirements for 2026-2029 under education, health and other social services.

Chapter Three outlines the district's key development issues and the processes that were employed in ranking the development issues.

Chapter Four This chapter also captures the development goals, policy objectives, strategies and programmes linked to the NMTDPF. Assessment of goal compatibility by the use of compatibility matrix is also presented in this chapter. This chapter also gives a spatial representation of proposed development goals and objectives by the Spatial Development Framework (SDF) and the Structural Plan of the District.

Chapter Five presents a matrix on composite development programmes for the plan period giving details on indicative cost, status of programme and implementing institutions. The chapter also gives an indicative financial strategy which shows the means for mobilizing and utilizing financial resources for the implementation of the DMTDP. The Strategic Environmental Assessment of programmes and projects formulated in the 2026-2029 DMTDP is presented in this chapter.

Chapter Six is where the Programme of Action in Chapter Five has been phased out into Annual Action Plans for all the four years to be covered by this plan. The Action Plans come with the expected sources of funding for the activities to be implemented, estimated costs, location, timeframe and the responsible agencies or departments.

Chapter Seven is on monitoring and evaluation arrangements giving a matrix or results framework outlining all indicators, their baselines and targets in relation to the results matrix of the DMTDP (2026-2029). This chapter highlights the strategy for data collection, collation, analysis and use of results matrix, quarterly and annual progress reporting format, dissemination and communications strategy, evaluation arrangement with an evaluation framework or matrix and participatory monitoring and evaluation arrangement. For sustainability and continuous improvement in the implementation of the DMTDP, the chapter includes a framework on knowledge management and learning.

Chapter Eight, which is the final chapter of the plan document outlines the communication strategy adopted in disseminating the plan document. This is to make the DMTDP more practicable and realistic to the real needs and aspirations of the citizenry. The chapter states clearly the objectives and the purpose of the communication



while identifying the channel of communication, target audience including gender and vulnerable groups for which key messages must be developed.



CHAPTER TWO

2.0 SITUATIONAL ANALYSIS OF AFIGYA KWABRE SOUTH DISTRICT ASSEMBLY

Under this chapter, the DPCU assesses the performance of Afigya Kwabre South District Assembly in implementing programmes and projects under the NMTDPF “Agenda for Jobs II: Creating Prosperity and Equal Opportunities for all (2022-2025)”. The financial performance of the Assembly from 2022 to 2025 and the current situation of the district is discussed under this chapter as well.

This chapter looks at an analysis of the existing conditions with spatial and graphical expressions of issues giving their current and future development implication for the district.

The economic and environmental issues are also discussed in this chapter.

The various problems identified in the course of the community needs assessment and surveys have been subjected to a SWOT analysis. The SWOT analysis has been used to ascertain the strengths and opportunities that could be utilized to address identified issues and also find out the weaknesses and threats that can hamper the attainment of development efforts in order formulate corrective measures.

To ascertain the additional social, economic and infrastructure services that should be provided within the medium term, there is the need to undertake development projections for 2026 to 2029 in relation to the issues and this is stated in this chapter.

2.1 Performance Review of AKSDA’s MTDP 2022 - 2025

Review of the performance of the district’s 2022-2025 DMTDP is needful and important as it improves learning and gives guidance for critical decision for the preparation of the next planning cycle, 2026-2029. The performance reviews were conducted through meetings held with members of DPCU, Sub-structures and other relevant stakeholders including CSOs and NGOs within the District. Relevant data were collected and collated to ascertain the levels of achievement for 2022-2025 planned period. The assessment is expected to achieve the following:

- Performance of the District under the appropriate development dimensions of the 2022-2025 DMTDP
- Performance of other interventions including cross-cutting issues for the 2022 – 2025 planning period
- Key problems/issues encountered during the implementation stages
- Lessons learnt which have implications for the new DMTDP (2026- 2029)



Table 2.4: Template for Performance Review (2022-2025)

Development Dimension	Indicator	Baseline (2021)	2022-2025 Medium-Term target	Cumulative Achievements		Remarks
				YEAR	DATA	
				YEAR	DATA	
Economic Development	Tonnage increases in staple crops					
	Maize	2,621.3	9,003.32	2024	8,545.16	All staple crops recorded an average performance of 93.8%. though targets were not met, there was a significant increase in tonnage of staple crops leading to increase in crop production.
	Rice	1,478.8	5,909.7	2024	4,940.5	
	Cassava	11,240.2	38,861.84	2024	37,855.94	
	Plantain	13,621.1	46,398.93	2024	44,805.79	
	Cocoyam	331.4	1,103.81	2024	1,065.24	
	Tonnage increases in cash crops (Oil Palm)	160.4	407.99	2024	347.41	A significant achievement was made though the target was not met. This could be attributed to the LED policy of promoting oil palm production
	Increases in Livestock Production					With the exception of cattle production, the district had exceeded its target for livestock production. This implies that the strategies to boost livestock production had been implemented successfully
	Cattle	200	2,405	2024	1,025	
	Sheep	3,265	11,245	2024	12,402	
	Goat	2,110	7,331	2024	8,646	
	Pig	3,520	11,916	2024	12,017	
	Poultry	43,345	150,332	2024	160,736	
	Agriculture Extension Officers to Farmer Ratio	1:1,005	1:400	2025	1:961	There has been an improvement in the ratio from 1:1,005 to 1:961. However,



						there is still a shortfall of the target of 1:400. More AEAs are needed to achieve the desired ratio
New Agriculture related Jobs Created	120	350	2024	498		The cumulative achievement of 498 far exceeds the target of 350, implying that the initiatives like, LED, PERD and PFJ had created more employment opportunities than expected.
Percentage increase in farmers adapting new farming technologies	10%	50%	2024	55%		Target had been achieved through Home and farm visits by AEAs and District Agric Officers
Percentage increase in farmers adapting climate change practices	148	3,000	2024	3,328		Target had been exceeded by 328 people. Farmers had seen the need to adapting to climate change practices that will ultimately increase their production
No. of women empowered with employable skills	60	80	2024	105		Through interventions implemented by the Department, GEA and CEA the target of 80 people was exceeded with a total 105 women given employable skills
Percentage of jobs created	10%	50%	2024	60%		Under the flagship programs of the BAC and skills development trainings with start-up tools and capital, and



						interventions to support PWDs the district exceeded its target by 10%
	Number of SME'S linked to financial institutions	11	30	2024	20	Though the target of 30 was not reached, 20 SMEs were linked to Financial Institutions to receive support for their businesses which was a significant improvement over the baseline data
	Number of business counselling conducted	50	150	2024	220	The BAC had contributed to the significant achievement made under this indicator.
	No. of people supported to start-up business	47	200	2024	133	133 people were supported which was a significant improvement over 47 people supported in 2021.
	No. functional markets constructed	1	5	2024	2	Only 2 markets were made functional. This implies that a number of people are still trading by the road side. Also, the sprinkling up of container shops all over the communities is affecting the functionality of markets
	Number of people that received skills training	125	520	2024	490	Collaboration between BAC/CEA and Dept. of SWCD brought about the realisation of the target and likely to exceed its set target



	Percentage change in IGF	-66.69	85	2024	60.26	There was a steady growth in IGF which has been increased cumulatively by 60.26%, indicating effective revenue generation strategies though the achievement fell short of the target (85%).
Social Development	Net Enrolment Ratio					
	KG Primary JHS	32.3	49.1	2024	40.2	A significant achievement was recorded over the baseline figures. Activities like enrolment drive had contributed to increasing enrolment in schools
		50.1	57.6	2024	55.3	
		48.4	60.1	2024	53.8	
	Gender Parity					The proportion of males to females had remained constant compared to the baseline data. Though the target of 1:1 could not be reached, the gap between male and female population in the various schools is not significant.
	KG Primary JHS SHS	0.88	1.1	2024	0.88	
		1.01	1.1	2024	1.01	
		1.02	1.1	2024	1.02	
		0.96	1.1	2024	0.96	
	Completion Rate					The completion rate for all levels of education within the district had recorded significant improvement over the baseline data. This implies that intervention by the District Education Directorate had yielded results
	KG Primary JHS SHS	50.01	76.1	2024	74.1	
		73.07	83.2	2024	81.4	
		82.60	87.4	2024	86.3	
		71.32	80.8	2024	78.9	



Pupils-to-trained teacher ratio in basic schools	19:1	22:1	2024	21:1	Due to the peri-urban nature of the district, teachers accept postings to the district. However, a majority are concentrated in the urban centres neglecting the rural areas
SHS Retention Rate	80.3%	90.5%	2024	85.6%	
Number of schools enrolled unto the Ghana School Feeding Programme	42	47	2025	43	43 out of a target of 47 was achieved. Though 100% achievement was not made, the achievement recorded was significant. It calls for deliberate effort to ensure all schools are enrolled on board to improve school attendance
Proportion of Operational Health Facilities	100%	100%	2025	100%	This indicator has always met the 100% target from 2021 to date. This implies that all public health facilities are fully functional providing quality healthcare to beneficiaries
Maternal Mortality Ratio	62/100,000	68/100,000	2024	68/100,000	This indicator recorded 100% achievement meaning that the district performed well in reducing maternal death as the ratio was below the WHO target ratio of 70/100,000.
Malaria Case Fatality	0	0	2024	0	The target for malaria case



						fatality had been achieved consistently implying that the Health Directorate's activities and services had been effective and efficient
Proportion of Population with access to health care	80%	100%	2024	90%		The district recorded 90% of the populace's access to healthcare against the target of 100%. This shows a significant improvement in access to healthcare
Doctor-Patient Ratio	1:33,856	1:34,947	2024	1:35,441		Doctor to patient ratio had increased slightly from the target. The government has to put in measures to increase doctor population so that quality healthcare can be served
Nurse-Patient-Ratio	1:540	1:425	2025	1:855		The district has also been affected by the brain drain by nurses thereby affecting the achievement of the set target.
Rate of still birth	10.7%	10.1%	2024	10.1%		Target for rate of still birth was achieved. This implied that the number of babies born with no signs of life at 28 weeks or more of gestation, per 1,000 birth is reducing.
Percentage decrease in malnutrition	66%	100%	2024	95%		There has been significant decrease in malnutrition. The district recorded



						95% decrease in malnutrition out of a target of 100%.
HIV/AIDS Prevalence Rate	1.89	2787	2024	1.79		The HIV Prevalence rate of 1.79% is an improvement over the 1.89% in 2021. However, the rate is still on a high side and all hands must be on deck to help reduce the rate.
Percentage of immunized children	98%	98%	2024	98%		Percentage of children immunized had been maintained constantly. Through immunization child mortality had been reduced
Under 5 Malaria case fatality rate	0	0	2025	0		The Health Directorate had put interventions which had helped in meeting targets constantly
Exclusive breastfeeding at 3 months	75%	90%	2025	82%		More sensitization has to be undertaken on exclusive breastfeeding
Penta 3 coverage	75%	95%	2025	83%		Unwillingness for some parents to come for vaccine
Prevalence of anaemia in pregnant women in 36 weeks of gestation	53%	0%	2024	10%		Continuous Public Education and sensitization needed
Institutional neonatal mortality rate per 1000 birth	15%	0%	2024	2%		Pregnant women should be sensitized to attend antenatal clinics regularly



< 5 years who are under weight	0.5%	0.4%	2024	0.2%	
Births and Deaths Registered					The total birth registered was 14,780 an improvement upon the 2021 figure of 4,023. From the data, female population registered were more than male population and this should inform planning and decision making
Birth (Total)	4,023	24,989	2024	14,780	
Male	1,757	10,000	2024	5,490	
Female	1,899	1,000	2024	9,290	
	757	7849	2024	7849	
	899	4737	2024	4737	
	384	1658	2024	1658	
	576	2769	2024	2769	
Percentage of Population with sustainable access to safe drinking water sources	80%	100	2024	94%	The percentage of the population with access to safe drinking water sources has increased from 80% to 94%. This shows significant progress in improving access to safe drinking water.
Proportion of Population with improved sanitation services	55%	100%	2024	75%	Suspension of GKMA household toilet project affected achievement of our target for the years under review
Proportion of PWDs supported with Disability Fund	30%	100%	2024	70%	There was a significant improvement in the proportion of registered PWDS benefiting from the Disability Fund. 70% of PWDS benefited over 30% who benefited in 2021
Proportion of PWDs enrolled unto NHIS	50	100	2024	90	90% of the registered PWDS were rolled unto the NHIS. This



						facilitated access of these PWDs to free and quality healthcare.
	Rate of teenage pregnancy	25	5	2024	10	The rate of teenage pregnancy was higher than the target set for the medium-term and calls for deliberate policies and programmes to reduce the occurrence of teenage pregnancy in the district
	Rate of reported cases of Child Abuse	9.85/100,000	42.26/100,000	2024	20.95/100,000	The rate of reported cases of child abuse has increased from 9.85/100,000 to 20.95/100,000. With support from UNICEF, the increase might imply improve reporting mechanisms or increased awareness, rather than an actual increase in child abuse cases.
	Proportion of case workers trained in child protection and family welfare	60%	100%	2024	100%	With support from UNICEF, all case workers have been trained in child protection and family welfare systems which yielded result in case management
Environment, Infrastructure and Human Settlement	Percentage of road network in good condition	36.4%	55%	2024	60.5%	Percentage of road network in condition has improved from 36.4% to 60.5%, exceeding the target of 55%. This indicates successful efforts in



						maintaining and improving road infrastructure, especially with the coming in of DRIP
	Percentage of communities covered by electricity	90	100	2024	95%	Almost all communities have access to electricity though the target of 100% was not achieved, there was a significant improvement in access with a percentage of 95
	Percentage of communities with street signages	0%	10%	2024	15%	Percentage of communities with street signages saw a significant change as 15% of communities were installed with street signages. Performance above the target of 10%.
Governance, Corruption and Public Accountability	Crime rate	0.39/1000	0/1000	2024	0.25/1000	The crime rate per capita has reduced from 0.39/1000 to 0.25/1000. This indicates a reduction in crime rates. There is a need for enhanced security measures and crime prevention strategies to reach the target.
	Percentage of women Assembly Members	10%	30%	2024	15%	Percentage of women Assembly members were 15% which is away from the target of 30%. Though an improvement over the 10% recorded in 2021, deliberate effort has to be made to increase the percentage of



						women in decision making
	Police-Citizen Ratio	1:1654	1:2,500	2024	1:2,697	Police citizen is the rise with increasing population. The district must continue to lobby for more personnel to be posted to the district to improve police visibility and enhance security
	Proportion of functional Sub-Structures	0%	100%	2024	60%	Proportion of sub-structures that are functional had improved from 0% to 60%. Support to these sub-structures had yielded result.
Emergency Planning and Response (including COVID-19 Recovery Plan)	Percentage of communities affected by disaster	20%	0%	2024	10%	Disaster awareness education had yielded results as the percentage of communities affected by disaster had reduced from 20% to 10%.
	Number of disaster-prone communities	15	5	2025	3	NADMO collaborated with EPA to undertake a number of sensitizations which reduced the number of communities prone to disasters
	Number of drought cases recorded	0	0	2025	0	The district achieved its set target
	Number of deaths, missing persons and persons affected by fire per 100,000 people	0	0	2025	0	There was no person missing within the period under review. The district achieved its set target
	i. Death	1	0	2025	0	Regular sensitization on



	ii. Missing	0	0	2025	0	disaster prevention has led to the achievements made
	iii. Injured	10	0	2025	5	
	iv. Affected persons	20	10	2025	15	
	Total number of Spatial Planning Committee meetings held	30	36	2024	36	The target of 36 meetings for spatial planning meeting was fully achieved. This implies that the Assembly was committed to development control
	Proportion of applicants that met requirements and received permit	60%	100%	2024	100%	All applicants who met permit requirements were issued with permit thereby resulting in the 100% achievement. This implied controlled development and increase in IGF revenue.
	Total turnaround time for approval of development permit	90 days	30 days	2025	30 days	Management was committed to ensuring prompt vetting and approval of development permit
Implementation, Coordination, Monitoring and Evaluation	Percentage of the overall DMTDP implemented	88.1%	75%	2024	69.5%	The proportion increased from 88.1% in 2021 to 69.5% by the end of 2024. This reflects substantial progress.
	Proportion of staff trained	40%	100%	2024	90%	The District Assembly had done enough training to improve service delivery
	Number of Town Hall meetings held	2	12	2025	12	Target achieved and this improved ownership of programmes and



						projects by the citizenry
	Number of community durbars and accountability meetings held	30	60	2025	71	Target was exceeded and contributed to effective participation by citizenry

Source: AKSDA DPCU Construct, 2025

The district recorded substantial progress across economic, social, environmental, and governance dimensions during the review period. In agriculture, staple crop production rose significantly, achieving an average performance of 93.8% of targets, while livestock production exceeded expectations in all categories except cattle. Employment creation was particularly strong, with 498 new agriculture-related jobs against a target of 350, and 60% of jobs created through flagship programs, surpassing the medium-term target. Farmers' adoption of new technologies and climate change practices also exceeded targets, reflecting effective extension services and sensitization efforts.

Social development indicators showed marked improvement. Net enrolment ratios increased across all levels of education, and completion rates rose significantly, demonstrating the impact of enrolment drives and interventions by the Education Directorate. Health outcomes were largely positive: maternal mortality was reduced below WHO thresholds, malaria case fatality remained at zero, and malnutrition decreased by 95%. Access to healthcare rose to 90%, though doctor-patient and nurse-patient ratios remain challenging. Safe drinking water coverage improved to 94%, sanitation services to 75%, and support for PWDs expanded, with 90% enrolled in NHIS.

Infrastructure development exceeded targets, with 60.5% of roads in good condition, surpassing the 55% target, and electricity coverage reaching 95%. Governance outcomes included reduced crime rates, improved functionality of sub-structures (60%), and increased citizen participation through 12 town hall meetings and 71 community durbars. Disaster preparedness improved, with disaster-prone communities reduced from 15 to 3, and spatial planning controls fully implemented, achieving 100% permit compliance.

Overall, the district demonstrated strong achievements in agricultural productivity, social service delivery, infrastructure expansion, and governance participation, though challenges remain in revenue mobilization, gender parity in leadership, healthcare staffing, and teenage pregnancy reduction. The performance review underscores that while not all targets were met, the district has made significant strides toward inclusive and sustainable development.

From table 2.1, we can see that the district made some gains with cross-cutting issues as detailed.

Health and Nutrition

- **Malnutrition:** The district achieved a **95% reduction**, close to the 100% target, showing strong interventions in child health and feeding.
- **Exclusive breastfeeding:** Coverage reached **82%**, below the 90% target, highlighting the need for more sensitization.
- **Anaemia in pregnant women:** Prevalence dropped from 53% to **10%**, a major improvement but still requiring continuous education.



- **Neonatal mortality:** Reduced to **2%**, far below the baseline of 15%, reflecting improved maternal and child health services.
- **Safe water & sanitation:** Access to safe drinking water rose to **94%**, and sanitation services improved to **75%**, both contributing to better nutrition and health outcomes.

Gender & Social Inclusion

- **Education parity:** Ratios remained stable but below the target of 1:1, showing persistent gaps at KG and SHS levels.
- **Women in governance:** Representation of women assembly members increased from 10% to **15%**, still far below the 30% target.
- **Women empowerment:** **105 women** trained with employable skills, exceeding the target of 80, strengthening economic inclusion.
- **PWDs inclusion:** 70% accessed the Disability Fund and 90% enrolled in NHIS, improving equity in healthcare and social protection.

Climate Change & Environment

- **Farmers adopting climate practices:** **3,328 farmers** adopted climate change practices, exceeding the target of 3,000, showing growing awareness of sustainability.
- **Disaster resilience:** Disaster-prone communities reduced from 15 to **3**, and communities affected by disasters dropped from 20% to **10%**, reflecting effective NADMO/EPA sensitization.
- **Roads & electricity:** Road networks in good condition rose to **60.5%**, exceeding targets, and electricity coverage reached **95%**, improving resilience and livelihoods.

Security & Governance

- **Crime rate:** Reduced from 0.39/1000 to **0.25/1000**, showing improved safety though targets were not fully met.
- **Police-citizen ratio:** Worsened to 1:2,697, highlighting the need for more personnel to match population growth.
- **Functional sub-structures:** Improved from 0% to **60%**, strengthening local governance.
- **Citizen participation:** 12 town hall meetings and 71 community durbars exceeded targets, enhancing accountability.

Disability & Social Protection



- **PWDs support:** Significant progress with 70% benefiting from the Disability Fund and 90% enrolled in NHIS.
- **Social protection:** School feeding program expanded to 43 schools, improving attendance and nutrition.
- **Child welfare:** All case workers trained in child protection, though reported child abuse cases rose (likely due to improved reporting mechanisms).

Youth & Employment

- **Jobs created: 498 new jobs** exceeded the target of 350, with 60% linked to flagship programs.
- **Skills training:** 490 people trained, close to the 520 target, strengthening youth employability.
- **SMEs support:** 20 SMEs linked to financial institutions, improving access to finance though below the target of 30.

Child Welfare

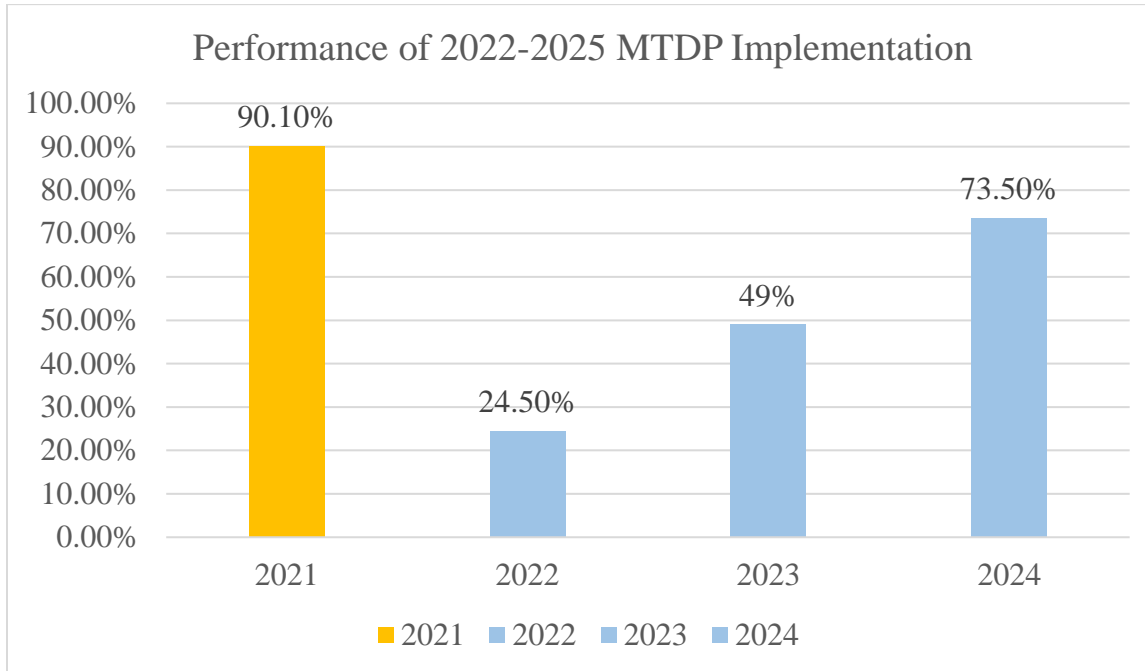
- **Teenage pregnancy:** Reduced from 25% to **10%**, but still above the target of 5%, requiring stronger interventions.
- **Child abuse reporting:** Cases rose from 9.85/100,000 to **20.95/100,000**, likely reflecting improved awareness and reporting systems.
- **Immunization:** Maintained at **98%**, ensuring child survival and reduced mortality.

The district has made strong gains in nutrition, women's empowerment, disability inclusion, climate adaptation, and youth employment. However, gender parity in leadership, teenage pregnancy, healthcare staffing, and police-citizen ratios remain persistent challenges. Cross-cutting issues show that while institutional systems are improving, equity, participation, and resilience need deeper focus to sustain inclusive development.

2.2 Average Performance of Annual Action Plans (2022-2025)

This section of profile provides a summary of the average performance of the various action plans implemented with 2022-2025 medium term in pictorial form. The average performance of the various action plans is presented in figure 2.1.

Fig. 2.1: Average Performance of Medium-Term Implementation (2022-2025)



Source: AKSDA, DPCU Construct, 2024

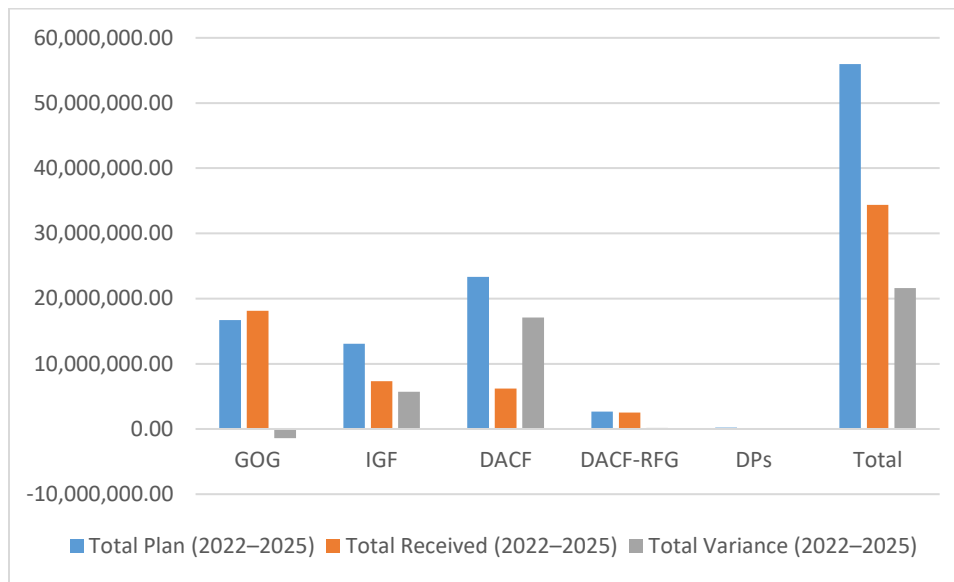
The Figure 2.1. present the average performance of the various action plans prepared and implemented with the medium-term period of 2022-2025 with 2021 as baseline year. The average performance of the action plans indicates a steadily increased in performance. This steady improvement can be attributed to the stakeholder’s utilization of lessons learnt in the implementation of each action plan. In addition, the improved performance was much significant between 2023 and 2024 than between 2022 and 2023. This implies that most of the programmes and projects in the medium-term plan would have been in the completion stage in the final years of the plan.

Table 2.5: Template for Financial Performance (2022-2025)

Source of Funds	Total Plan (2022–2025)	Total Received (2022–2025)	Total Variance (2022–2025)
GOG	16,722,072.70	18,151,371.80	(1,429,299.11)
IGF	13,063,841.93	7,352,928.60	5,710,913.33
DACF	23,321,210.50	6,206,823.95	17,114,386.60
DACF-RFG	2,681,213.50	2,510,248.65	170,964.85
DPs	193,295.13	134,524.33	58,770.80
Total	55,981,633.75	34,355,897.32	21,625,736.43

Source: AKSDA Finance Department, August 2025

Fig. 2.2: Financial Performance of Afigya Kwabre South District from 2022-2025



Source: AKSDA Finance Department, August 2025

2.2.1 CHALLENGES

The assembly was not able to implement all the planned projects and programmes within the planned period due the following:

- Delays in the release and the inadequacy of the District Assembly Common Fund (DACF), District Assembly Common Fund-Responsive Factor Grant (DACF-RFG) and other revenue sources to the Assembly.
- The Internally Generated Fund (IGF) over the period was growing at a decreasing rate and insufficient compared with the developmental challenges the district is faced with.
- Logistical constraints such as lack of dedicated vehicle for revenue mobilisation.
- Lack of accurate data on taxable properties.
- Boundary disputes with neighbouring districts that affect revenue collection in those areas
- Lack of markets and lorry parks that affect revenue mobilization

2.2.2 LESSONS LEARNT

1. We were not able to complete some of our common fund projects within the stipulated period which led to increases in the contract sums and eventually affected the implementation of new projects. Thus, the need not to over load the Annual Action Plans with activities that cannot be completed within the planned period.
2. Most of the Internally Generated revenue which was mobilized during the period was utilized for recurrent activities. There is therefore the need to mobilize more internally generated fund and to utilize enough of it to finance programmes of the next medium term development plan. In addition, the Assembly is required to put in place measures to continuously qualify for the DACF-RFG so as to obtain funds to augment the DACF and IGF.



3. There was no effective monitoring of the implementation of some of the programmes/projects outlined in the plan by some implementing departments and agencies. As a result, implementation data/records were not readily available to assess the performance of certain indicators. This implies that, there is the need to put in place effective monitoring, evaluation and coordinating mechanisms and sufficient funding for monitoring and evaluation so as to generate relevant data for effective assessment of the implementation of the next Medium Term Development Plan.

2.3 Demographic Characteristics

2.3.1 Population Size and growth rate

The 2021 Population and Housing Census put the district population at 234,667 with the male population being 115,067 constituting 49% of the total population and the female population being 119,600 representing 51%. However, the projected population for 2025 stands at 319,250. The location of the district has a potential for faster growth. The district has assumed a dormitory status serving the Regional Capital, Kumasi. Again, due to the pressure on land in Kumasi, some developers are moving from the metropolis to the peri-urban areas. The presence of the Habitat for Humanity Project at Mowire in the District with a total of about 300 houses is a contributory factor. The acquisition of large tract of land by Suame Magazine Industrial Development Organisation (SMIDO) at Adubinsokese in the district for activities of garages is also attracting people and industrial activities to the district. The rate of population growth has increased traffic on the Afrancho-Offinso highway, thereby increasing pressure on the asphalted road resulting large potholes on some sections of the road.

Table 2.3: Population Size from 1960-2021

Level	Total Population						% increase Over 2010
	1960	1970	1984	2000	2010	2021	
Ghana	6,126,815	8,579,313	12,296,081	18,845,265	24,658,823	30,832,019	25.03
Ashanti Region	1,109,133	1,481,638	2,090,100	3,600,358	4,780,380	5,440,463	13.81
Afigya Kwabre South	-	-	-		93,508	234,667	150.97

Source: Population and Housing Census Reports (1960, 1970, 1984, 2000, 2010,2021),



The top ten (10) communities in the district and their population are shown in Table below.

Table 2.4: Population of Top Ten Communities

	TOWN	POPULATION	DISTANCE FROM DISTRICT CAPITAL, KODIE (KM)
		2021 (census report)	
1.	Atimatim	24,182	8.6
2.	Bronkong	13,249	2.6
3.	Nkukua Buoho	11,744	3.5
5.	Taabuom	10,521	4.0
4.	Bousie	10,303	1.0
6.	Wioso	8,105	3.5
7.	Afrancho	7,661	8.0
8.	Heman Buoho	7,482	5.6
9.	Sasa	6,994	0.0
10	Adomakoma-Buoho Krobo	6,127	4.0
TOTAL		95,847	

Source: Population and Housing Census Reports, 2021

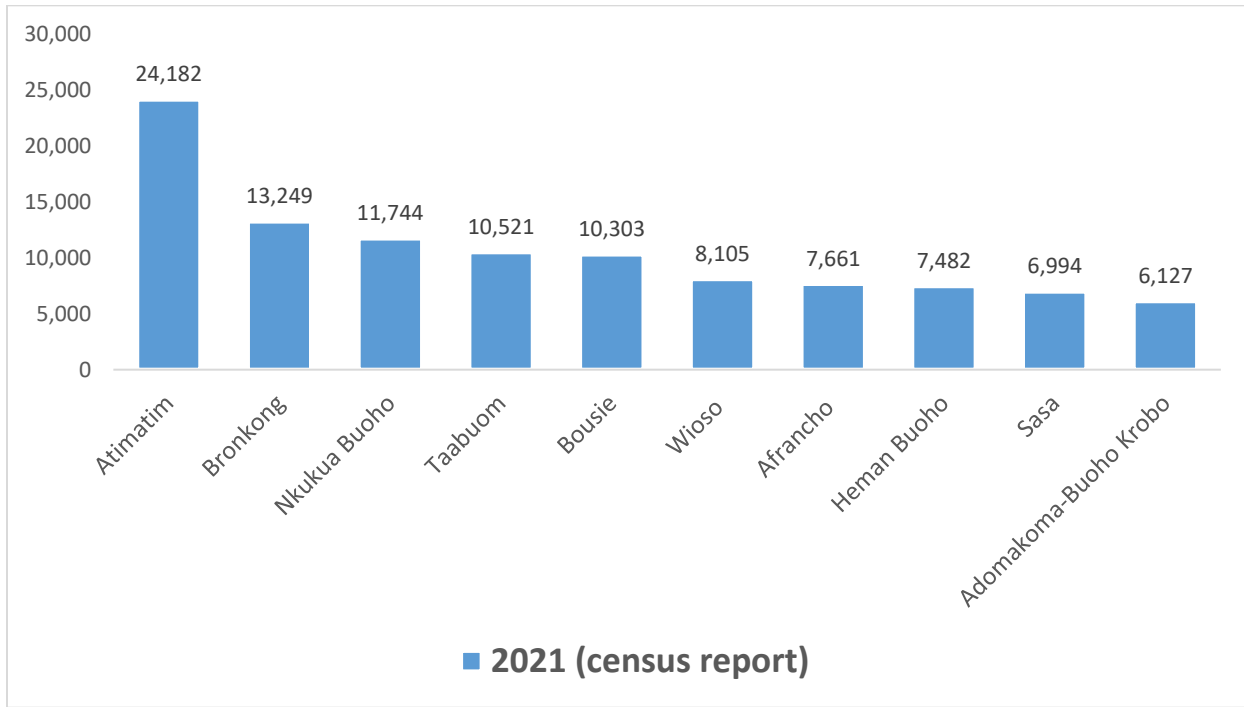
From Table 2.4 above, it is clear that 40.84% of the population is concentrated in the ten (10) largest communities; this is an indication that these communities are fast being urbanized. This implies that there's going to be increasing pressure on existing facilities in the communities. Thus, there is the need to plan adequately to cater for the increasing population.

2.3.2 Spatial Distribution of Population

The district has five area councils and incidence of multidimensional poverty among the localities ranges from 28.6% in Adumakase-Kese to 6.3% in Kronum-Kyerase. The total population of the district as projected to the year 2025 using the 2021 Population and Housing Census Report as the base is 319,250. Almost Forty - one percent (41%) of this is concentrated in the ten largest settlements. Atimatim which is the largest settlement in the district has a population of 24,182 representing 10.3% of the total population in the district. The next largest settlements are Bronkong, Nkukua Buohu, Taabuom, Bousie, Wioso, Afrancho, Heman Buoho, Sasa, and Adumankuma Buoho Krobo.



Fig. 2.3: Population of top ten Communities



Source: AKSDA DPCU Construct 2025

2.3.3 Age-Sex Structure

The sex structure of the district indicates 49% for males and 51% for females which does not differ very much from what pertains in 2010, the 2010 Population and Housing Census indicted that there were 48.7% males and 51.3% females. The district’s literacy rate stands at 84.1%, higher among males (87.4%) than females (80.9%). Poverty incidence is higher among female-headed households (18.7%) than male-headed households (9.6%), suggesting gendered disparities in access to education, employment and resources.

By implication conscious policies should be formulated to increase women participation in development. Policies should also be formulated to empower women to contribute meaningfully to the development efforts.

2.3.4 Population Density

According to 2021 Population and Housing Census Report, the district has a population density of 1,460 sq. km. This compared to the national and regional density indicates that the district is more



densely populated than that of national and regional. The high density, as explained earlier, is attributed to the nearness of the district to Kumasi. Also, part of the district has assumed peri-urban status attracting a lot of people from Kumasi and other areas. This has brought a lot of pressure on the existing facilities bringing in its trail issues of waste generation and management.

Table 2.5: Population Density

Levels	Population	Area (sq.km)	Population Density
Ghana	30,832,019	238,535	129.26 sq.km
Ashanti Region	5,440,463	24,389	223.07 sq.km
Afigya Kwabre South	234,667	160.7	1460.28 sq.km

Source: 2021 Population and Housing Census Report

2.3.5 Rural Urban Split

According to the 2021 Population and Housing Census Report, the district has 52.35% urban population as against 47.65% rural. This indicates that the district has large rural population that must be planned for to make life comfortable in the rural areas.

The incidence of multidimensional poverty is higher in rural localities (16.1%) compared to urban centres (10.3%) underscoring rural deprivation in employment, education and health insurance coverage.

2.3.6 Household Characteristics

From the 2021 Population and Housing Census, the household size for the district is 3.7. This shows a decrease in household size when compared with the average household size (4.4) in 2010 Population and Housing Census. Smaller households (1-4 members) experience slightly higher multidimensional poverty (15.1%) than medium-sized households (11.5%). Employment deprivation is the highest contributor to poverty across all household types, followed by inadequate health insurance coverage.

According the Ghana Statistical Service, approximately three out of every five (3/5) households (60%) are headed by a male.



2.3.7 Dependency Ratio

The dependency ratio of the district is 1:0:66 from the 2021 Population and Housing Census Report. This compared to the 2010 figure of 1:0.82 means that the dependence on the active population is reducing. This situation can be exploited to encourage workers to show interest in savings which would have a rippling effect on the development activities of the district.

Households with heads under 20 years (40.7%) are multidimensionally poor and elderly heads (60-64 years: 18.4%) exhibit higher multidimensional poverty levels, indicating age-related economic vulnerabilities.

2.3.8 Religious Affiliation

The people in the district are mainly Christians. Christians form 81.44% of the total population. They are followed by Islamic religion which also forms 13.94% of the population while traditionalists, no religion and other worshippers form about 4.45%.

Poverty levels show no significant variation across religious groups.

Religious organizations in the district can be used for information dissemination and education to promote development in the district.

2.3.9 Migration Trends

Migration is a critical factor of population growth in the District. The closeness of the District to Kumasi has turned most of its communities into dormitory towns. Again, the availability of land for residential and agriculture purposes has resulted in attracting people from Kumasi into the District.

However, poverty is more pronounced among informal workers and new migrants engaged in the agriculture sector (18.7%) poor compared to those in service (14.1%)

2.3.10 Culture

The people exhibit a typical Akan culture. They are very hospitable and non-violent. They have many practices which help to ensure unity, good health, safety net, environmental protection and good governance. It is therefore not a mystery that the District is attracting a lot of migrants from Kumasi and Northern Ghana and new developments. Though some of the people are from diverse ethnic groups, they have become so integrated within the Akan tradition to such extent that one cannot easily tell who is or not an Akan. The institution of “Efie ne Fie” festival in the district would further ensure peace and unity in the district for fast development.



2.3.11 Multidimensional Poverty and Living Standard

The overall incidence of multidimensional poverty in Afigya Kwabre South is 13.0%, affecting 30,357 persons. The intensity of poverty is 43.3%. Major deprivation includes employment (20.7%), health insurance (8.8%), and the school lag (4.0%). These three factors contribute 77.4% of total poverty in the district. Education strongly correlates with poverty- households whose heads have no education record 23.7% poverty, compared to only 5.9% among those with tertiary education. Employment deprivation is highest in the agriculture sector and lowest in services. Married persons are the least poor (9.1%) compared to widowed (22.7%). The district ranks 45% out of the Ghana's 261 districts for poverty incidence.

2.4 Physical Characteristics

2.4.1 Topography

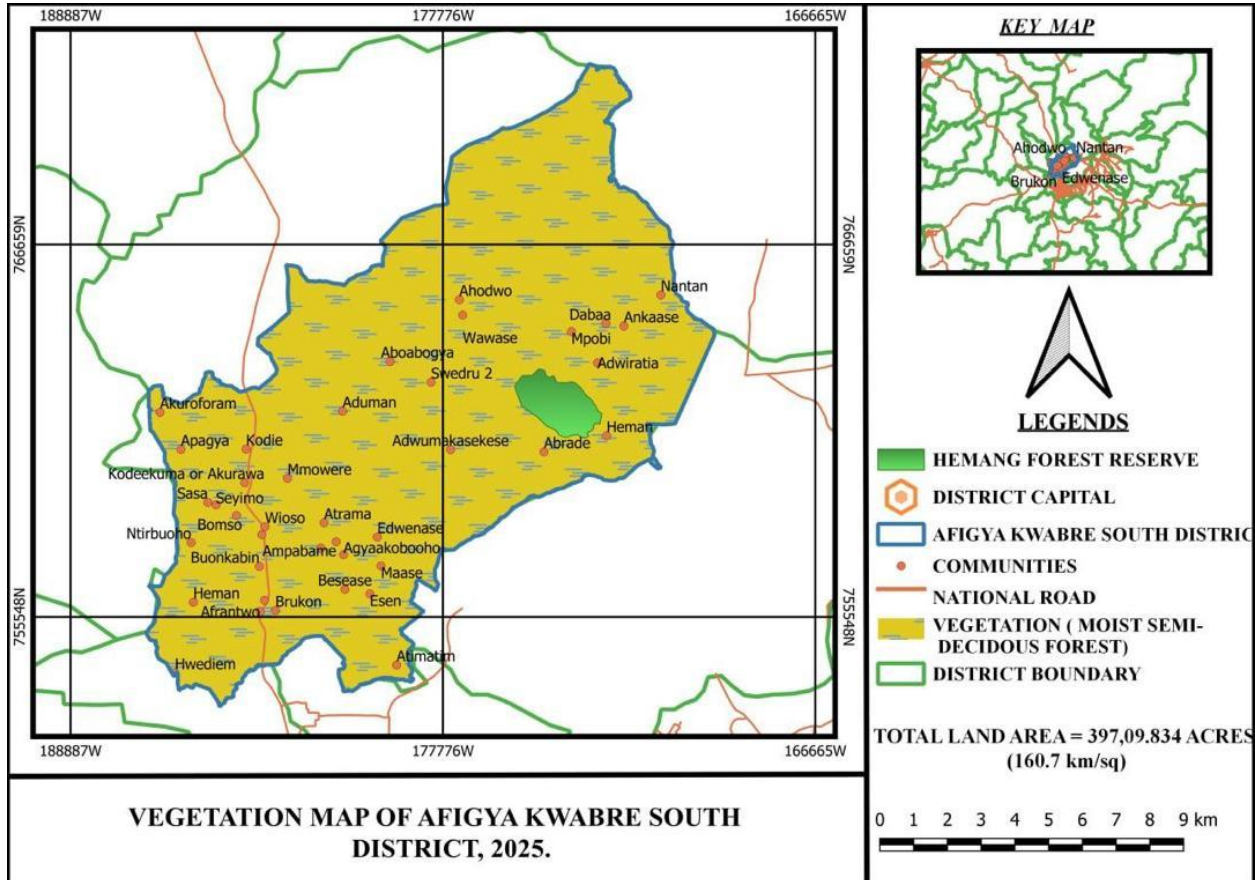
The topography of Afigya Kwabre South District is generally undulating with some areas being hilly and others having lower, clayey soil in valley bottoms.

2.4.2 Vegetation

The original vegetation is forest and this has largely been degraded by lumbering, expansion of settlements and farming. The closed forest consisted of a continuous canopy of tall and medium – height trees with little or no undergrowth no longer exists. The area now largely consists of farm patches with isolated stands of individual trees or small areas of tree-clusters.

Crops cultivated in the district include, cocoa, oil palm, citrus, avocado pear, coffee, plantain, maize, cassava, cocoyam, cowpea, vegetables etc.

Fig. 2.4: Vegetation Map of Afigya Kwabre South District



Source: AKSDA, Physical Planning Dept. 2025

2.4.3 Relief and Drainage

The landscape is a dissected plateau with heights reaching 800m to 1200m above sea level. The plateau forms part of the Mampong-Gambaga scarp. The landscape is predominantly undulating resulting in erosion along the slopes.

The relief in the district is generally undulating with altitude ranging from 800-1000 ft. However, the northern part reaches up to 1,200ft above sea level. Isolated hills in the south around Buoho also have altitudes up to 1,200ft. The undulating nature of the relief of the district makes flow of water easy. Besides the river valleys, there are very few waterlog areas. This again supports the growth of deep-rooted crops/plants. The high points serve as observations for people who enjoy sceneries as in Plate 2.



Plate 1: Rock out-crop at Buoho



2.4.4 Climate

The Afigya-Kwabre South District is located in the semi-deciduous forest zone. The zone is characterized by relatively high rainfall (about 1400mm per annum with a binomial pattern). The major rainy season occurs between March and mid-July with a peak in May /June. There is a dry spell from mid-July to mid-August. The minor rainy season starts from mid-August to about the end of October with a peak in September. A long dry period is experienced from November to February with possibilities of occasional rains.

Temperatures are normally high throughout the year with very little variations. The mean monthly temperatures range from 25°C in July/August to 28°C in March /April.

The district experiences relative humidity ranging from 90 – 98% during the night and early mornings of the rainy season. Day-time humidity falls below 75% during the harmattan season.

The climatic conditions favor the cultivation of diverse variety of cash and food crops which are of tropical nature. Again, the relatively high temperatures and sunshine favor the processing of most crops such as cocoa, maize etc.

The double rainfall regimes experienced by the district makes it possible for farmers to cultivate both food and cash crops two times in a year. Extensive dry season however may lead to long period of drought and retards farming activities in that period.



2.4.5 Soils and Geological Formation

The district has two geological formations, namely Voltaian and Dahomeyan. The Voltaian formation consists of shale, sandstone, mudstone and lime-stone. The Dahomeyan formation consists of metamorphic rocks such as gneiss and schist.

The mass presence of granite rock in the district supports the quarry industry. This will continue to be a major source of employment and income and so the citizenry must be encouraged to take advantage of the potential.

The soils of Afigya-Kwabre South District are developed over granite, Lower Birimian phyllite and coarse-grained Voltatian Sandstone. Soil associations or mapping units over each of these parent materials are shown in Figure 7.

1. Soils developed over granite and associated rocks

Kumasi – Ofin Compound Association

Bomso – Ofin Compound Association

Nyanao – Opimo Association

2. Soils developed over Voltaian rocks (sandstone)

Bekwai–Oda Compound Association

3. Soils developed over lower Birimian rocks

Bediesi – sutawa Association

Yaya – Pimpimso Association

The soil types consist of Kumasi-Ofin Compound Association, Bomso-Ofin Association, Jamasi Simple Association, Bediesi-Sutawa Association and Yaya-Primpimso Association.

The Kumasi-Ofin Compound Soil is good for tree crops such as citrus, cocoa, coffee and oil-palm. They are also good for food crops like, cocoyam, plantain, cassava and yam.

The Bediesi-Sutawa Association has high water holding capacity and is suitable for mechanized agriculture. They support crops like maize, yam, legumes, cassava, plantain and groundnuts.

The soils are very rich and good for agricultural purposes. The district has been a major source of food supply and cocoa which still has a bright future.



The soils have textured surface horizons in which sandy-loams are common. The lower horizons have slightly heavier textures while the valley bottoms are clayey textured.

Generally, the district is endowed with good soils for agricultural development. Over 90% of the soils are developed from granite except a small area to the north- east and south west where they are developed over sandstone and lower Birimian Phylite respectively.

The top soils are mainly sandy loams and so are susceptible to erosion. Preventive measures are important in the cultivation of the soils. Practices such as cover cropping, mulching, avoidance of burning etc., to protect the topsoil are very useful.

The rocky hills of the Nyanao – Opimo association around Buoho is important with quarries established in the area. The rocky hills and outcrops around Ntiri Buoho, Nkukua-Buoho and Afrancho, constitutes a potential for investment and employment creation in view of the growing residential development in and out of the district as well as for road construction.

2.5 Conditions of the Natural Environment

The natural environment of the district which used to be one of the purest in the region is gradually losing its purity and importance. This can be attributed to the increase in population and its attendant problems and effects on the environment.

The district can boast of natural environment ranging from forest reserves with rich species of flora and fauna to vast arable land that can support the production of both staple and cash crops.

The district also has a number of undeveloped tourist sites. These include the Grotto at Buoho, Buoho rock outcrops etc.

Human activities have changed the natural environment drastically. Indiscriminate felling of trees for timber and fuel wood, continuous cultivation and incidents of bush burning which has become ritualized have left very little of the original forest mostly found along river courses. With the current population density of over 332.5 persons per square kilometer and increasing demand for land for residential purposes, available land for agriculture has been reducing whilst natural vegetation has been depleted.

2.6 Conditions of the Built Environment

Like any other District in the country, the condition of the built environment differs from larger communities to smaller communities with the larger communities having very poor environmental conditions.



Conditions of the urban communities like Atimatim, Afrancho, Buoho etc are characterized by large compound houses, poor drainage facilities, unkempt surroundings and heaps of refuse.

In the rural areas erosion is so severe that most buildings have exposed foundation. Even though conditions in the rural areas are better than the urban areas, traces of unkempt surroundings and pools of stagnant water can be found in some rural communities.

Housing conditions in the rural areas are characterized by exposed foundation with majority of them being built with mud. Settlements are nucleated with some of them very far from larger settlements. In the urban centres, modernity and westernization is catching up speedily. Most of the houses are built with sand Crete and roofed with aluminium sheets.

2.7 Climate Change Issues

It is an undeniable fact that the effects of climate change are evident in the district. The situation manifests itself in many ways which include.

1. Unusual late start of the rainy season.
2. Irregular and unreliable rainfall. Seasonal rainfall patterns are projected to shift, with more rainfall falling during the latter part of the rainy season through the beginning of the dry season, and less falling during the early part of the rainy season.
3. Flash/surface flooding
4. Extreme hot days
5. Reduced water availability for crops and livestock due to increased evaporative demand from higher temperature
6. Long dry seasons.
7. Change in fruiting seasons of most tree crops like avocado pears and mangoes
8. Loss of soil fertility resulting in low crop yields.
9. Frequent invasion of crops by strange pest.

Table 2.6: Climate Change Data Analysis



S/ N	FOCUS AREA	CLIMATE RISKS	LOCATION	ENHANCEMENT/ADAPTATION/ ADDITIONAL RESILIENT MEASURES	RESPONSIBLE UNIT/PERSON/ AGENCY
1	Agriculture Productivity	Damage to crops and reduced productivity due to heat stress (e.g. cassava, cocoa and maize).	District Wide	Provide farmers with new cultivars that are drought and heat-tolerant	MOFA, EPA, NADMO, AREA COUNCILS
		Reduced fertility and reduced milk production due to prolonged heat stress.	District Wide	Promote adoption of livestock breeds better adapted to the prevailing climate.	
		Decrease agricultural productivity, food security and nutrition caused by changes in rainfall.	District Wide	Improve agricultural infrastructure (i.e., develop irrigation, farm dams, mechanized farming and food security).	
2	Food Security	Reduce yields of staple cereal crops and increased food insecurity due to higher temperatures.	District Wide	Help farmers adapt cropping practices to help ensure food security (e.g., altering cultivation, sowing times, cultivating more nutritious crop cultivars, modifying amount and timing of fertilizer application).	MOFA, EPA, NADMO, AREA COUNCILS
		Reduced willingness of farmers to invest in productivity-enhancing assets (e.g., fertilizer) due to price volatility and greater future price uncertainty.	District Wide	Support investments in new technologies and management practices (e.g. selection of suitable land) that will increase returns.	
		Reduced food availability due to the impact on supply changes and productivity of increased climate variability and changed frequency and intensity of extreme weather events.	District Wide	Support improvements in the processing, marketing, storage and distribution of agricultural products. Provide extension services and training in climate-smart agriculture.	



S/ N	FOCUS AREA	CLIMATE RISKS	LOCATION	ENHANCEMENT/ADAPTATION/ ADDITIONAL RESILIENT MEASURES	RESPONSIBLE UNIT/PERSON/ AGENCY
3	Health Delivery	Acceleration of the life cycles or the emergence of new climate-sensitive disease vectors due to higher temperatures and changing precipitation patterns.	District Wide	Ensure relevant information for climate-sensitive diseases monitoring and early warning systems is captured and investment in health and weather	GHS, DEHU, EPA, NADMO, AKSDA, AREA COUNCILS, DWST
		Destruction or disruption of sanitation and health facilities and access roads due to extreme events, such as floods.	District Wide	Ensure that siting choices for health facilities and building codes consider current and projected climate risks, such as increasing thermal stress, frequency of floods or extreme events.	
		Increase risk of heat-related death or illness and preterm birth due to exposure to higher temperatures.	District Wide	Leverage school health classes to provide information on heat stress and other health effects of climate change.	
4	Water and Sanitation	Reductions in supply due to evaporative water losses due to higher temperatures and decreased water flow due to reduced rainfall	District Wide	Increase water efficiency in agriculture and industry through conservation agriculture and water-efficient irrigation practices.	WRC, DEHU, EPA, NADMO, AKSDA, AREA COUNCILS, SWCD, DWST, WORKS DEPT.
		Increased water demands for potable and for agricultural use due to activities of illegal mining	District Wide	Increase water supply by expanding the capacity of existing sources; e.g., the number or depth of boreholes, surface water supply, rainwater harvesting.	
		Increased damage to water supply and sanitation systems, including collection, treatment and distribution systems, due to	District Wide	Incorporate considerations for flooding and drought into the design /upgrade/maintenance of intakes, dams, and underground water conveyance infrastructure.	



S/ N	FOCUS AREA	CLIMATE RISKS	LOCATION	ENHANCEMENT/ADAPTATION/ ADDITIONAL RESILIENT MEASURES	RESPONSIBLE UNIT/PERSON/ AGENCY
		increased intensity precipitation.		Educate consumers about water conservation.	
5	Roads and Transport Services	Higher levels of structural damage and road deterioration due to flooding caused by increases in heavy precipitation and inland flooding.	District Wide	Establish green infrastructure buffer zones to absorb water runoff and reduce flooding.	GHA, FEEDER ROADS, URBAN ROADS, AKSDA, GPRTU, NADMO, DEHU, PPD, WORKS DEPT.
		Increased incidence of transportation service disruption, resulting in loss of access to critical destinations and services and impeded restoration efforts of energy, water supply and sanitation and communication services due to increases in heavy precipitation and inland flooding.	District Wide	Increase drainage capacity to accommodate more rainfall events. Increase financial and technical resources for more frequent maintenance and repairs to accommodate changes in temperature and precipitation.	
		Disruption of transport and increased repair and maintenance costs from damage of roads due to increased intensity of storms surge.	District Wide	Use improved asphalt/ concrete mixtures for roads	

Source: AKSDA DPCU, 2025

It must be stressed however that, current trends in the climatic conditions of the district are becoming unpredictable as a result of climate variability. This has however affected agriculture planning. The situation calls for measures to reduce the overreliance rain fed agricultural and steps must be taken to ensure construction of irrigation for Agricultural production.

From the above, it is important for the Assembly to consider environmental impacts of all human and development activities such as sand winning, chain saw operations, building in water ways and burning of



bushes before embarking on them. There should also be constant public education on climate change and its negative impact on the people.

2.8 Development Implications

Conscious efforts should be made to address the challenges and impacts of environmental degradation and climate change issues. Tree planting and afforestation should be embarked upon to green the district and to address the issues of desertification especially in the northern part of the district.

Conscious effort should be made to create green areas and parks to promote recreational activities and also beautify the environment. Especially water shed, rivers and streams should be provided with buffer zones to avoid encroachment on these areas. The design of building and structures should respond to several rain storms experienced in the district. Building and structures should have rain harvesting designs to store rain water for domestic use. The use of electronic appliances and burning of bushes, tyres that have effect on the ozone layer should be avoided. Above all, educational programmes should be conducted in all communities to raise the people's consciousness on issues of environment, climate change and green economy.

2.9 Economic Characteristics

2.9.1 IGF Performance

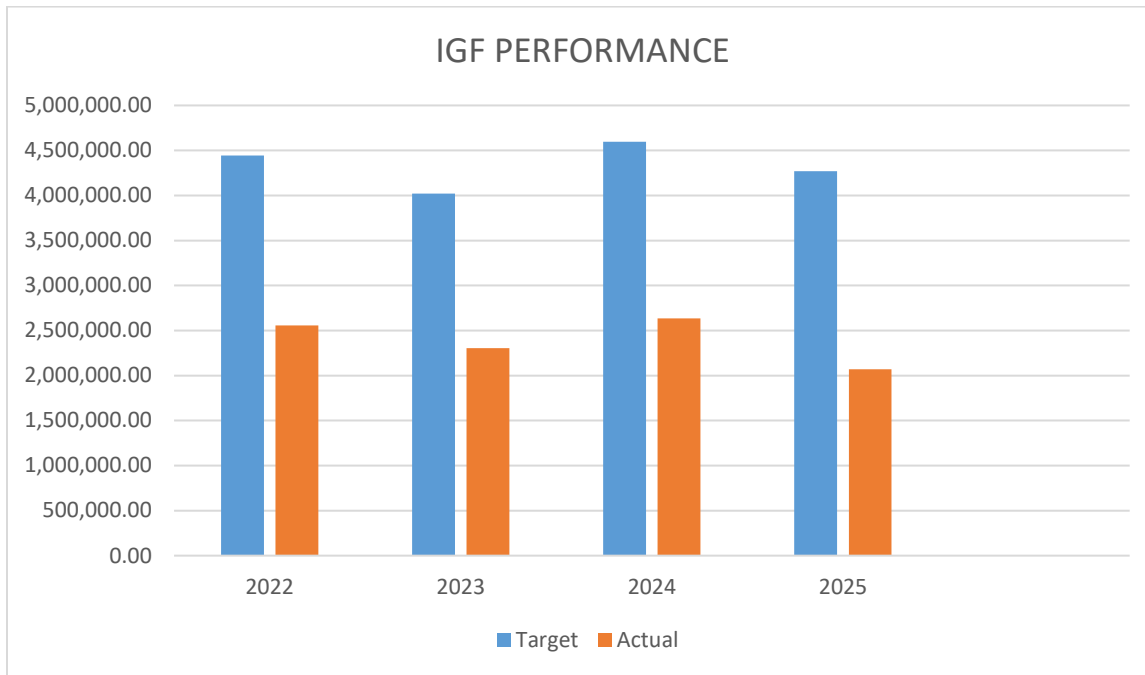
Table 2.7: IGF Performance from 2022-2025

YEAR	TARGET (GHC)	ACTUAL (GHC)	% Collected
2022	4,445,051.30	2,554,950.57	57.47
2023	4,020,797.18	2,302,832.72	57.27
2024	4,597,993.71	2,635,523.10	57.32
2025	4,270,000.00	2,068,386.27	48.44

Source: AKSDA, Finance Department, September 2025



Fig. 2.5: Construct with Data from Department of Finance-AKSDA, 2025



Source: AKSDA, Finance Dept 2025

The performance of the district in terms of Internally Generated Fund (IGF) on the average is 57%. As of September, 2025, the district had achieved 48% of its target for 2025. It is believed that the district will improve on performance in terms of IGF collection by the end of the year. The low performance is as a result of inadequate revenue collectors and uncollected revenue over the period. The collection of property rate by the Ghana Revenue Authority in 2022 also affected the performance of IGF partly. The misunderstanding between quarry operators and the taking over of revenue collection at the quarry revenue points by some thugs after the 2024 elections has also affected the performance of IGF in 2025 since collection of revenue was suspended for 8 months. However, the District Assembly has successfully resolved the challenges with its stakeholders and collection of revenue at quarry sites have started smoothly and it is believed that the performance of IGF by the end of 2025 will be an improvement upon the performance in 2022 to 2023.

2.10 Investment Potentials in the Afigya Kwabre South District

Afigya Kwabre South District is one of the districts endowed with rich resources if harness will propel the development of the district. Investment potentials in the district include the following:

2.10.1 Quarry Industry

The presence of granite rock found in areas such as Ntiri Buoho, Nkukua Buoho, Afrancho, Krobo, Mowire, Ankaase/Mpobi, Hemang etc. is a good source of raw material for the quarry industry. At the moment, a number of companies have been established in the sector. Stones and chippings are very good source of raw materials for the construction industry.



2.10.2 Garages industry

As a result of the proximity of the district to Kumasi, the district abounds in several artisanal skills including, auto mechanics, welders, electricians, sprayers and others are moving into the district because there is enough land for their business. Suame Magazine Industrial Development Organization (SMIDO) has acquired large tract of land at Adubinsokese for this purpose. The district is still open to other investors who would like to invest in other sectors.

2.10.3 Traditional Weaving Industry

Several people especially the youth at Brofoyedru and its environs are engaged in traditional weaving of the kente cloth. The provision of craft weaving village and supporting logistics would expand this industry to create employment for the youth in this area. The district assembly wishes to collaborate with investors to promote the industry for the benefit of the people.

2.11 Local Economic Development.

In a bid to promote industrial activities and upgrade the skills of industrialist, The Business Advisory Centre of the National Board for Small Scale Industries (NBSSI) in collaboration with the Afigya Kwabre District Assembly has organized and trained a number of artisans and apprentices on group development and financial management to help improve their skills and also prepare them to adequately source for funds from various institutions. A complementary effort is to strategize effectively to use available local resources and diversify the local economy, especially in the countryside, to reverse the trend of migration to the urban areas.

In appreciation of the fact that this category of business actors in the district is observed as one of the key pivots around which the economy revolves. Analysis was conducted to identify the potentials, opportunities, constraints and challenges with respect to the various issues confronting them. The results are shown in the table below.

**Table 2.7 Local Economic Development Issues**

No	Issues	Potential	Opportunity	Constraints	Challenges
1	Inadequate knowledge and access to contemporary entrepreneurial skills and opportunities	Knowledge, Relationship (networking), loyalty of customers	Training Access to loans	Inadequate funding Pricing Branding power	Lower prices Creating assumption of goods being inferior
2	Dormant industries	Availability of raw materials Availability of land Availability of machines	Job opportunities Provision of machinery Provision of funds Sensitization of staff	Lack of funds Irregular power supply Lack of savings culture	Competition from other institutions High prices of goods Purchasing power of consumers Unskilled labour
3	Inadequate utilization of resource endowment of District	Opening of small-scale industries Tourist attractions	Provision of raw materials Creation of employment	Lack of funds Limited skills Unfavourable policies and by-laws	Provision of raw materials Ready market for produce
4	Absence of industries to process raw materials	Availability of raw materials Availability of land Availability of labour	Creating of jobs Training	Unavailability of skilled labour Unavailability of credit Irregular power supply	Capital Machinery and equipments
5	Inability to market District as a competitive tourist destination	Labour Land	Creating of jobs Creation of income Creation of other industries i.e. hotels, restaurants etc. Promoting our cultural identity	Financial resources Cultural practices Maintenance of tourist sites Upgrading of tourist sites.	Poor advertisement Lack of funds

Source: AKSDA, DPCU Construct, 2025

2.12 Agriculture

The mainstream of the local economy of the district is agriculture. The Agriculture Sector is one of the important components of rural development strategies in rural areas. In view of this, agricultural investment and agro-processing investment is being promoted in parts of Afigya Kwabre South. Directly supporting agricultural and agro-processing investment, while also enforcing of laws against illegal sand winning, can create strong economic, environmental and social benefits for the district.

Major food crops grown by farmers include plantain, cassava, cocoyam, rice and maize. Cocoa is the main cash crop cultivated in the district but on a small scale. Major tree crops cultivated include oil palm and citrus. Vegetables such as tomatoes, garden eggs, pepper and onions are cultivated. In recent times, vegetables like cabbage, carrot, sweet pepper are becoming popular.



2.12.1 Production Areas of Agriculture Produce

In the district, certain communities serve as food basket, i.e. they are into agricultural production. The Table below shows the areas under where agricultural production is mostly done.

Table 2. 8: Areas under the District in production

No	Name of Operational Areas	Crops cultivated/Livestock
1	Kodie	Maize, Cassava, Plantain, Vegetables, Livestock, Poultry
2	Aduman	Maize, Cassava, Plantain, Vegetables, Pawpaw, Livestock, Poultry
3	Wawase	Maize, Cassava, Plantain, Oil palm, Cocoyam, Fruits, Vegetables, Cocoa, Livestock, Poultry, Rice
4	Ankaase	Rice, Maize, Cassava, Plantain, Oil Palm, Cocoa, Vegetables, Citrus, Livestock, Poultry, Rice
5	Ejuratia/Mpobi	Maize, Rice, Cassava, Plantain, Oil Palm, Fruits, Vegetables, Livestock, Poultry, Aquaculture, Rice
6	Afrancho/ Ntribuoho	Maize, Rice, Cassava, Vegetables, Livestock, Aquaculture
7	Atimatim/Maase	Maize, Rice, Cassava, Vegetables, Livestock, Poultry
8	Adwumankase kese	Maize, Cassava, Vegetables, Livestock, Poultry, Oil Palm
9	Adubinso kese	Maize, Cassava, Vegetables, Livestock, Poultry
10	Brofoyeddu	Maize, Cassava, Vegetables

Source: AKSDA MOFA Survey, 2024

2.12.2 Agricultural Extension Services

The district has nineteen (18) Technical Agricultural Staff. This includes eleven (10) Agricultural Extension Agents, two (2) Veterinary Technicians, five (5) District Agricultural Officers and the District Director of Agriculture.

They render the following services to farmers in the district:

- ✓ Provision of technical support
- ✓ Promote and enhance adoption of required farming technologies to farmers
- ✓ Provision of improved seed and seedlings to farmers
- ✓ Correct use of Agro-inputs
- ✓ Linking farmers to input to get quality inputs to enhance their business
- ✓ Facilitate the formation of farmers-based Organisation
- ✓ Sensitization on important issues relating to agriculture e.g. PPRS, Anti-Rabies campaign, early warning sign for grasshopper infestation.

The district has eleven (11) agricultural operational areas as indicated above. It has about 90 percent access to agricultural extension deliveries.

Map showing agricultural extension delivery

2.13 Service/Commerce Sector

The informal sector plays a dominant role in this sub sector. The informal sector in the district comprises petty traders, hairdressers, tailors, barbers, drivers, painters, etc. Their area of operation is scattered in



various communities in the district and they operate in kiosks and stores, often rented. They sometimes train apprentices who support them in their daily business activities.

In the district, the commercial sub-sector comprises both retailers and wholesalers. It is however, worthy to note that retailers outnumber wholesalers. Both individuals and organized institutions engage in commercial activities in the district. It is however, obvious that individuals dominate this sector. Manufactured goods traded in the district are mainly building materials (roofing sheets, ply wood, iron rods, cement). Wholesale business activities are mainly found within Afrancho and Buoho enclave.

2.14 Promotion of Rural Enterprises BY GHANA EMPLOYMENT AGENCY

Micro and Small-Scale Enterprises (MSEs) continue to be the bedrock of any nation. A vibrant MSE sector in the economy paves the way for the creation of employment opportunities, increase income which will improve the standard of living of citizens. Consequently, the Afigya Kwabre South District Assembly has made it part of its development agenda to embrace the Ghana Employment Agency. In response to this agenda, the Afigya Kwabre South District Assembly in collaboration with the Ghana Employment Agency has established a Business Advisory Centre (BAC) in the district with the office at Kodie. The BAC has the objectives of increasing the number of Micro and Small-Scale Enterprises (MSEs), increase income levels of the operators and create employment opportunities while growing their businesses. The programme targets in this planning cycle include:

- The rural entrepreneurial poor;
- Local business associations;
- The youth; and
- Women and the vulnerable.

Training programmes by the BAC would cover the following:

- Training and certification of apprentice;
- Entrepreneurship;
- Marketing and customer relations

2.15 Social Characteristics

2.15.1 Education

The day-to-day administration of education in the district is the responsibility of the Ghana Education Service. However, the District Assembly is basically responsible for the provision of infrastructure and creation of an enabling environment for the progress of education in the district.

There are eight (8) education circuits in the district namely; Kodie, Atimatim, Ankaase, Aboabogya, Afrancho, Maase, Heman and Buoho. These circuits combined can boast of 433 schools, covering pre-school, primary and secondary education levels.

**Table 2. 9: Educational facilities in the district**

NO.	LEVEL	NO. OF FACILITIES		
		PUBLIC	PRIVATE	TOTAL
1	K. G.	41	123	164
2	Primary	44	123	167
3	Junior High School	54	46	100
4	Senior High School	1	1	2
5	Vocational	-	-	-
	Total	140	293	433

Source: AKSDA, District Education Directorate, 2024

The Teacher - Pupil ratio presently stands at 24:1 at the Primary School Level and Teacher – Student ratio stands at 15:1 at the Junior High School Level in the district. The ratios show that Teachers are available in the district. This is partly attributed to its closeness to Kumasi and many other urban centers.

The table below gives a summary of the present teacher, classroom and enrolment situation.

Table 2.10: Teachers, Classrooms and School Enrolment

	Pre-School	Primary	JHS	Total
Trained Teachers	210	512	679	1,401
Classrooms	87	274	172	533
Public schools	41	44	54	139
Enrolment	3852	13,725	10,034	27,611

Source: AKSDA District Education Directorate, 2024

There is a high access rate of 97% to education in the district. There is also a high competition emanating from the private sector in terms of provision of education.



of forty-seven (47) basic schools in the district are beneficiaries of the programme with a total beneficiary pupil population of Seventeen Thousand, Eight Hundred and Ninety (17,890). Only four (4) schools are left to be enrolled unto the programme. Below are the beneficiary schools;

Table 2.11: Schools Benefitting from the School Feeding Programme

NO.	SCHOOL	ENROLMENT IN SECOND TERM 2025
1	A.B MENSAH S.D.A MODEL PRIMARY SCHOOL	274
2	ABOABOGYA METHODIST PRIMARY	348
3	ABRADE D/A PRIMARY	204
4	ADUBINSO D/A PRIMARY	418
5	ADUMAN D/A PRIMARY	439
6	ADWUMAKASE-KESE METH. PRIMARY 'A'	431
7	ADWUMAKASE-KESE METHODIST PRIMARY 'B'	384
8	AFRANCHO D/A PRIMARY 'A'	589
9	AFRANCHO D/A PRIMARY 'B'	682
10	AKROFROM D/A PRIMARY	400
11	AKROWA D/A PRIMARY	322
12	AMANFROM D/A PRIMARY SCHOOL	386
13	ANKAASE D/A PRIMARY	314
14	ANKAASE METHODIST PRIMARY	300
15	APAGYA ANGLICAN PRIMARY	402
16	ATIMATIM D/A PRIMARY 'A' AND K. G	676
17	ATIMATIM D/A PRIMARY 'B'	322
18	ATIMATIM D/A PRIMARY 'C'	525
19	ATIMATIM D/A PRIMARY 'D'	225



20	BOMSO-BUOHO D/A PRIMARY	379
21	BRONKONG D/A PRIMARY	587
22	DUMAKYI D/A PRIMARY	309
23	EBOM/BOMFA D/A PRIMARY SCHOOL	404
24	EDWENASE METHODIST PRIMARY	381
25	EEMAN ISLAMIC BASIC SCHOOL	200
26	EJURATIA METHODIST PRIMARY SCHOOL	291
27	HEMAN-BUOHO D/A PRIMARY	660
28	HEMANG METHODIST MODEL BASIC SCHOOL	634
29	HEMANG R/C PRIMARY	375
30	KODIE METHODIST PRIMARY 'A'	400
31	KODIE METHODIST PRIMARY 'B'	601
32	KROBO D/A MODEL BASIC SCHOOL	425
33	MAASE BROFOYEDRU R/C KG/PRIMARY	378
34	MOWIRE D/A PRIMARY	412
35	MPOBI R/C PRIMARY 'B' SCHOOL	374
36	MPOBI RC PRIMARY A	285
37	NKUKUA BUOHO R/C PRIMARY	746
38	NTRIBUOHO D/A PRIMARY	337
39	OPPONG AGYARE D/A PRIMARY	352
40	SWEDRU METH. PRIM	232
41	SASA D/A PRIMARY	608
42	WAWASE R/C PRIMARY	501
43	NKUKUA BUOHO R/C PRIMARY	378



TOTAL	17,890
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Source: AKSDA, GSFP Desk, 2025



2.16 Accessibility to Health

Hospital/Health Centres were identified in nine Communities in the district. These are Afrancho, Kodie, Aduman, Brofoyedru, Adwumakasekese, Aboabogya, Mpobi, Apagya, Ankaase, Kyirase and Mowire. The analysis revealed that accessibility to Hospital and Health Centers in the district is very high in and around the district capital as shown in Figure 11. Health facilities in the district are fairly distributed which makes it easily accessible by the majority of the populace. This is so because as much as five service centers were identified in the area. It is important to state that about 80% of the communities are either within the high or medium access zones. Those within the low and least zones are as a result of the fact that majority of these settlements are mainly farming hamlets and cottages whose individual threshold population cannot support even level “A” health facility which requires a threshold population of 2500.

The population of individual hamlets and cottages of the area ranges between five (5) households to 16 households with an average household size of 5 people. It is worth noting that even though their individual threshold population cannot support the least level of health delivery, the sum total of population of hamlets in the area suggest that a relatively high number of the people do not have adequate access to health facility.

The District Assembly has initiated procurement process to establish a CHPS Compound at Dumakyi to provide health care services to populations around settlements around the farming hamlets and cottages. The District Assembly has also initiated processes to construct additional health facility at Ntiribuho to help bring health care to the door steps of the people.

Table 2.12: Health Facilities

FACILITY	NUMBER
Number of Health Centres	6
Private Maternity Homes	5
Private Hospitals	9
Mission Hospitals	2
CHPS Compounds	2
Specialist Clinics	2
Total:	26

Source: AKSDA District Health Directorate, 2025



The Ankaase Methodist Faith Healing Hospital serves as the Afigya Kwabre District Hospital and is located in Ankaase. Travel time from Kodie the district capital to Ankaase District Hospital takes about 40 minutes.

The three private hospitals are Top hill at Afrancho Abuohia, PAKS specialist at Afrancho Bronkong and Family Care Hospital at Mowire near Kodie.

The five-public health centers are located at Afrancho, Brofeyedru, Mpobi, Aboabogya and Adumakaase Kese.

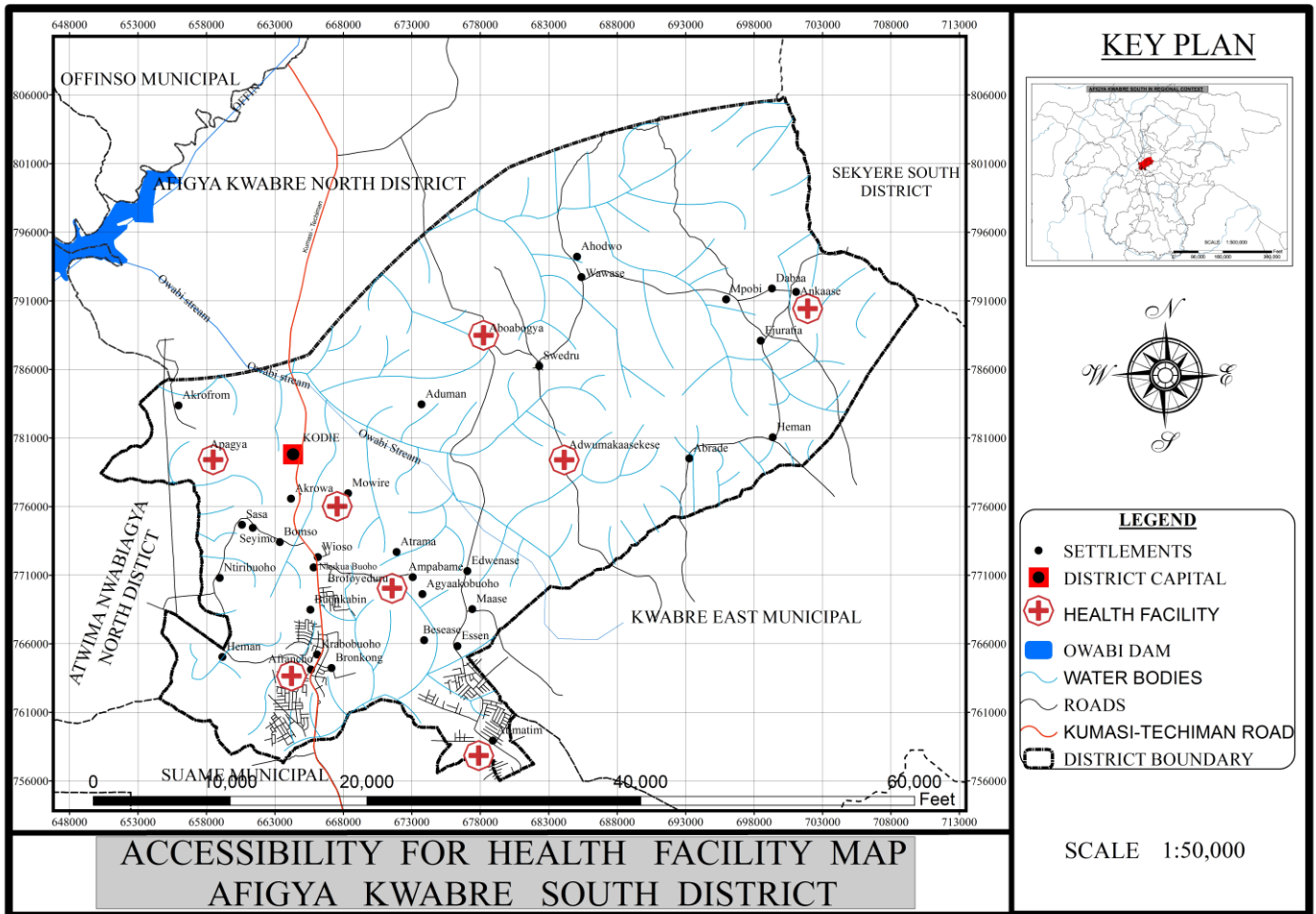
All the four hospitals provide maternity services except PAKS which is a EAR, Nose and Throat hospital. The four private maternity homes are located at Kodie, Atimatim, Buoho and Bronkong.

The health facilities in the district are being complimented by facilities in neighbouring districts, such as the St. Martins Hospital at Offinso (7km from the District Capital) and Komfo-Anokye Teaching Hospital in Kumasi (16km from the District Capital). Again, the accessibility is being facilitated by the relatively good road network in the district.

2.16.1: Construction of 60-bed Capacity District Hospital under Agenda 111

Under the government's flagship programme, Agenda 111, the district has benefitted from the construction of 60-bed capacity District Hospital at Atrama. The project which is about 60% complete has been abandoned. It is believed that when the project is completed, it helps provide quality health care services to the people and will provide services that are currently not provided in the lower health facilities in the district and therefore patients have to travel long distances to access in bigger health facilities in the adjoining districts or Kumasi.

Fig. 2.7: Map Showing Accessibility to Health Services



Source: AKSDA, Physical Planning Dept, 2025

1.16.2 Staffing of District Health Service

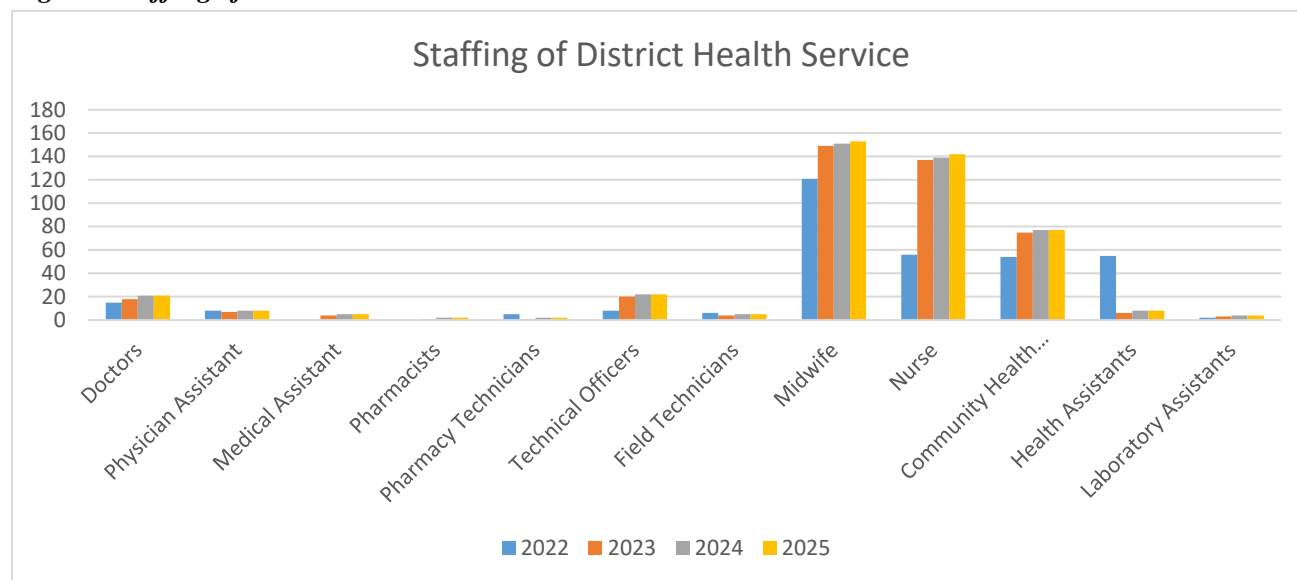
The staffing situation of the health sector has been increasing since 2022. For example, midwife population increased from One Hundred and Twenty-One (121) in 2022 to One Hundred and Fifty-Three (153) in 2025.



Table 2.13: Staff strength

STAFF CATEGORY	2022	2023	2024	2025
Doctors	15	18	21	21
Physician Assistant	8	7	8	8
Medical Assistant	0	4	5	5
Pharmacists	0	1	2	2
Pharmacy Technicians	5	1	2	2
Technical Officers	8	20	22	22
Field Technicians	6	4	5	5
Midwife	121	149	151	153
Nurse	56	137	139	142
Community Health Nurse	54	75	77	77
Health Assistants	55	6	8	8
Laboratory Assistants	2	3	4	4
Biostatistics Assistants	3	3	4	4
Hospital Orderly	3	4	4	4
Total	330	425	444	449

Source: AKSDA, District Health Directorate, 2025

**Fig 2.8: Staffing of District Health Services****2.16.3 Health Staff Ratio to Population**

The doctor / population ratio in 2025 is 1:35,441 and that of nurses is 1:855. This compared to the UN Standard of 1:500 for doctors indicates that the doctors are under staffed in the district. The same can be said of the ratio of nurses in the district.

There is the need to increase the number of doctors and nurses in order to reduce child mortality rates; and improve maternal health.

Table 2.13: Staff to Population Ratio

District	Achievement			
	2022	2023	2024	2025
Doctor to Population ratio	1:25,243	1:34,947	1:40,784	1:35,441
Nurse to Population ratio (including CHNs)	1:659	1:774	1:636	1:855
Midwife to WIFA Population	1:3,986	1:405	1:380	1:400

Source: District Health Directorate, 2025

2.16.4: Common Diseases in the District

Malaria has over the years been the leading cause of cases reported each year at the health institutions. Looking at the three-year trend with respect to increasing population; the period under review also saw

malaria as first cause of outpatient disease. By the end of 2024 the district had recorded 20,936 cases of malaria at the OPD followed by upper respiratory tract infection with 17,168 cases.

Hence, strategies like subsidized distribution of mosquito nets, spraying of mosquito breeding places and environmental cleanliness should be promoted to reduce malaria prevalence in the district.

Table 2.14: TOP TEN (10) OPD MORBIDITY, AFIGYA KWABRE DISTRICT, 2022-2025

Disease	2022	Disease	2023	Disease	2024	Disease	2025
Malaria	17188	Malaria	18247	Malaria	20936	Malaria	13180
Upper Respiratory Tract Infection	17184	Upper Respiratory Tract Infection	19386	Upper Respiratory Tract Infection	17168	Upper Respiratory Tract Infection	6902
Rheumatism	11688	Rheumatism/joint pain	17212	Rheumatism/joint pain	14016	Rheumatism/joint pain	7061
Acute Urinary Tract Infection	11399	Anaemia	8589	Anaemia	6926	Anaemia	5215
Anaemia	8553	Diarrhoea Diseases	6750	Diarrhoea Diseases	6337	Pneumonia	4736
Typhoid fever	6152	Intestinal worms	5737	Typhoid fever	5964	Typhoid fever	4267
Diarrhoea Dx	6033	Typhoid fever	5427	Pneumonia	4666	Diarrhoea Diseases	4204
Intestinal worms	4809	Pneumonia	3937	Intestinal worms	3342	Hype	2814
Skin Dx	4549	Hypertension	2541	Hypertension	2859	Intestinal worms	1926
Septicaemia	2914	Septicaemia	2029	Septicaemia	1796	Diabetes	1297

Source: AKSDA, District Health Directorate, 2025

2.16.5 HIV and AIDS

The issue of HIV and AIDS is of much importance to almost all nations in the world. For that matter, the district has made a lot of progress in putting measures in place to fight HIV/AIDS. These include'

- Regular meetings with stake holders in the fight of HIV in the district.
- Monitoring of PMTCT sites through the District Response Management Team
- Organising sensitization and regular screening on HIV/AIDs
- Assisting PLHIV financially who are in dire need

The number of pregnant women testing for HIV at the ANC kept fluctuating from 2022 to 2025.

However, with mothers who test positive, the number increased from 48 in 2022 to 90 in 2024.



This means that HIV and AIDS education, counselling and support should be intensified in the district to check the spread of the menace and reduce HIV and AIDS prevalence rate in the district.

Table 2.15: PMTCT, AFIGYA KWABRE DISTRICT, 2022-2025

Parameter	2022	2023	2024	2025
ANC Registrant Tested for HIV	5742	4625	5189	3471
HIV Positive mothers	48	66	90	38
Mothers on ARV	64	56	72	35
Proportion of mothers on ARVs	1.1	1.2	1.4	1.0
Babies born from HIV positive Mothers being Negative after 18 months	0	0	0	0

Source: AKSDA, District Health Directorate 2025

2.16.6 Expanded Programme on Immunization (EPI)

The health sector has taken steps over the years to immunize children and infants to prevent communicable and other diseases. The main aim of immunizing these infants/children is to ensure the Millennium Development Goal four (4), that is to reduce child mortality rates;

2.16.7 Family Planning

The coverage for family planning in the district has been increasing over the years. Total family planning acceptor rate reduced from 9,785 in 2022 to 9,586 representing 2% reduction in 2023. However, there was an increment in 2024 as the family planning acceptors increased from 9,586 in 2023 to 14,376 in 2024. There was 33.80 percentage increase in the acceptance level between 2023 and 2024. It is good sign because birth control is the way to go for the nation.

**Table 2.16 : Family Planning, Afigya Kwabre South District, 2022-2024**

Indicator	2022	2023	2024
Total family planning acceptors	9785	9586	14476
Total family planning registrants	3928	3482	6103
Total couple year protection	5037.59	7111.27	7271.15

Source: AKSDA, DHD 2025

2.16.8 District Health Insurance Scheme

The District Assembly has provided an office space for the National Health Insurance Authority to start operations. Beneficiaries of the NHIS do not have to travel to long distances to access the services of the scheme. Hitherto, beneficiaries and new applicants had to travel to rely on the services of our two neighbouring Districts, that is Kwabre East Municipal and Offinso Municipal and Offinso Municipal for registration and renewal of their cards as beneficiaries of the scheme.

2.16.9 Vulnerability Analysis

The Department of Social Welfare, under the auspices of the District Assembly, has formed a child panel committee with legal backing which seeks to protect women and juveniles who are abused. The committee which sits once a week has a composition of a cream of members drawn from both the staff of the District Assembly and other important personalities from the district. Cases like child abuse, neglect, and others are heard and solutions found to them by the committee.

Again, to protect the rights of inhabitants, the Department of Social Welfare in conjunction with some donor agencies have formed Legal Aid Groups with members scattered all over the district. The groups seek to promote individual rights by encouraging individuals to report infringement on their rights to the appropriate quarters. On some occasions, these groups take up cases of the under privileged to the appropriate quarters.

2.17 Social Protection

Social Protection has become necessary in our society because of the increasing inequality that exist in economic and social status of our people. In an attempt to bridge the gap between the privileged and the less privileged in our society the government and other International Organisations have come up with social interventions programmes to address these challenges. Some of the interventions being implemented in Afigya Kwabre South District include Livelihood Empowerment Against Poverty (LEAP), the School Feeding Programme, National Health Insurance Scheme among others.

A total of nine hundred and thirty (930) people under the LEAP beneficiary households were registered for National Health Insurance Scheme. This is made up of four hundred and forty-four (444) females and four



hundred and eighty-six (486) males. Out of this number, one hundred and ninety-three were new registrants while seven hundred and thirty-seven people had their membership renewed.

The department of Social Welfare and Community Development collaborates with other departments and agencies such as the District Directorate of Health, Education and DOVVSU of Ghana Police Service to handle issues related to child protection in the district. The district is currently under a UNICEF support programme on child protection where training in case management is given to stakeholders who handle cases involving children. Within the year 2024, the Department of Social Welfare and Community Development were able to provide case management cases to forty-three (43) people which comprise of 20 males and 23 females. Below is the disaggregation of the cases:

Table 2.16: Child/Social Protection Cases

Case	Male	Female	Total
Children without parental care	1	2	3
Parentage Custody, Access Maintenance	15	18	33
Social Protection	4	3	7
Total	20	23	43

Source: AKSDA, Department of SW&CD, 2024

2.18 Water and Sanitation

Water and sanitation are key components that determines the health of a people. Even though the district has a lot in these sectors there are much more to be done. A lot more demands come from the communities in terms of water and sanitation facilities.

2.19 Water

The district has one hundred and ninety-two (192) functional boreholes, two (2) limited mechanized boreholes and two (2) Small Town Water System. The overall water coverage of the district is about 90%. Very few communities in the district have access to water from Ghana Water Company. Most of the communities rely on public and private boreholes for their water needs.

2.20 Sanitation

There are twenty-two (22) communal dumping sites in the district but there is no final disposal site. There are two thousand three hundred and fifty-three (2,353) household toilets, one hundred and thirteen (113) institutional toilets and forty-four (44) public toilets.

The district has as at the end of September 2025 evacuated seven (7) number mountainous refuse dumps in communities which had become threats to the health of the people and still have plans evacuate more and provide skip containers for refuse collection.

The District Assembly concentrates on provision of institutional toilet facilities to the public schools and leave the provision of communal public toilet facilities to Public-Private Partnership (PPA) arrangement. The Environmental Health Unit and the building inspectorate units should make sure that at least all new



building projects either residential or commercial should have toilet facilities before they are occupied. This will help reduce reliance on public toilet facilities. The management of solid waste in the district is faced with a lot of challenges. Almost every community in the district has an issue with the operations of the Zoom Lion Company. Both household bins and communal skip containers gets full and are not collected for several weeks. The assembly should either acquire its own final disposal site or liaise with neighbouring districts to acquire a common final disposal site to aid in the management of solid waste in the district.

2.21 Environmental Characteristics

2.21.1 Physical Accessibility to Services

Services are provided within a geographic setting to serve a given threshold population. Physical accessibility studies have been undertaken to determine areas that are easily accessible to facilities and services within the district that are not necessarily in their localities. Five services and facilities have been considered. These are:

- Health Hospital/Health Centre
- Education 2nd Cycle Institution
- Market weekly/Periodic Market
- Banking Commercial/Rural Banks
- Agriculture Agric Extension Service

In assessing physical access to facilities and services, various roads in the district were classified and defined according to the conditions and frequency of transport on the road. Four main types of roads were identified in the district as shown in Table 8.

Table 2.18: Classes of Roads in the District

ROAD CLASS	ROADS
1 st Class:	<ul style="list-style-type: none"> • Kumasi – Afrancho – Buoho – Ahenkro – Offinso Road
2 nd Class:	<ul style="list-style-type: none"> • Maase – Aboabogya Road
3 rd Class:	<ul style="list-style-type: none"> • Kodie – Apagya – Akrofrom Patase Road • Wawase – Ankaase – Mpobi - Ejuratia Road • Adumakaase – Swedru – Aboabogya Road • Kodie – Aduamoa – Aduman Road
4 th Class:	All other Roads

Source: GHA/DFR 2024



2.22 Transportation network

The district has an estimated road network coverage of ninety-eight (98) kilometers. Out of this, twenty-two (22) kilometers are in the rural areas while seventy-six (76) kilometers are in the urban area. Eight (8) out of the twenty-two (22) kilometers rural roads representing thirty-six percent (36%) of the rural roads are in good condition. Seventeen (17) out of the seventy-six (76) kilometers of the urban roads comprising twenty-two percent (22%) are in good condition. The road network in the district is generally bad and affect business operations and health delivery.

The on-going construction of the Suame-Magazine interchange and road has created traffic on the main Kumasi-Techiman Highway which passes through the district. Traffic has been diverted through some of the communities putting pressure on the limited good roads in the district. The use of the main Kumasi-Techiman highway is also under pressure due to the large trucks that transports quarry products from the districts to all parts of the country. Since the same road serves as an international road, large trucks that transports goods and services to Burkina Faso and other neighbouring countries use the road thereby adding to the pressure on the road. The pressure has resulted in destruction of the road, large potholes are created and this has created a lot of vehicular traffic. Travel time has been increased due to the traffic situation in the district and this serves as a demotivation for businesses to move into the district.

2.23 Electricity Coverage

Almost all communities in the district are connected to the national grid with the exception of Mposu and Odumakyi communities. Even though almost all communities have been connected to the national grid, most of the new suburbs in these communities are not connected and thus the need to extend electricity to these areas. The assembly's IGF is mostly collected from small and medium scale enterprises such as welders, metal fabricators, and provision shops. These businesses depend on electricity for their businesses.

2.24 Governance

The Afigya-Kwabre South District Assembly was established by Legislative Instrument (L.I.) 2333 of 14th November 2017. It is one of the Forty-Three (43) and also the Two Hundred and Sixty (260) Metropolitan/Municipal/District Assemblies in Ashanti region and Ghana respectively. It was carved out of the former Afigya Kwabre District, and has Kodie as its Capital. The Assembly is a legal entity which can sue and be sued. The district has about 59 communities with about 85% being urbanized communities.

2.25 Peace and Security

The district has enjoyed a stable and peaceful environment since its inception. This has been made possible due to the cordial relationship that exists within and between the communities and the District Assembly. The district has a well composed District Security Committee (DISEC) which oversees all security issues in the district.

Through the effort of DISEC, District Police Command and communities, watchdog committees are being formed to arrest the insecurity situation in the district. Recently, there have been reported cases of armed robbery in some parts of the district. The DISEC in collaboration with the police and watch dog committees



have mounted patrols and checks to arrest the situation. The district also has one (1) District Court located at Kodie, the District capital.

2.26 Sub-District Structure

The district has 5 Area Councils with 135 Unit Committees and 27 Electoral Areas and 1 Constituency

Table 2.19: District Sub structures

S/N	NAME	TYPE OF COUNCIL	LOCATION
1.	Kwabre-Manhyia	Area	Maase
2.	Yamoah Ponko	Area	Ankaase
3.	Nkaben	Area	Nkukua Buoho
4.	Adwumakasekese	Area	Adwumakasekese
5.	Kodie	Area	Kodie

Source: AKSDA, DPCU Construct, 2025

2.27 Citizenry Participation

For effective development to take place in the district, there is the need for citizens' participation in decision making and its implementation. The citizens are involved in decision making process at the assembly at different levels. These include organization of community durbars to explain government policies to the people and also solicit their concerns about implementation of assembly's projects.

During the preparation of the District Medium Term Development Plans, we engage the communities in assessing their needs to be incorporated into the plans. Public hearings are also held at the district level to discuss the performance of the previous plan and the developmental issues raised from its implementation. The representation at the public hearing include: Assembly members, Unit Committee members, Area Council Executives, Nananom, Community Based Organizations, Civil Society Organizations etc.

2.28 Emergency Preparedness and response

2.28.1 Hazards and Disaster

Generally, the district has enjoyed a safe and quiet period over the past few years, but if measures are not placed the situation can change for the worst going forward.

The district is blessed with large deposits of rocks and due to the availability of this natural resource, there are a number of Quarry companies operating in the District. Intensive quarry operations in the district presents occasional noise pollution and tremors that extend from the quarry sites to residential zones. Properties are destroyed whenever there is blasting of these rocks by the quarry companies. This has created the need for NADMO to collaborate with other State Agencies like the Minerals Commission to supervise



these operations and ensure that they do not pose any immediate or future threats to the lives and properties in the district.

The district in the past few years has also recorded some pockets of natural and man-made disasters such as floods, rainstorm and fire outbreaks.

To reduce and prevent the occurrence of these hazards in the District, some measures have been put in place which include;

1. Ensuring that houses are not built within or close to water ways through non-issuance of permit to houses in such areas.
2. Provision of adequate drains to control storm water
3. Tree planting exercise conducted strategically to serve as wind breaks for buildings.
4. Faulty electrical wiring to be prevented to avoid fire outbreaks in homes.

2.29 Identified Key Development Issues

- Inadequate local revenue generation
- Inadequate market infrastructure
- Limited access to credit by MSMEs
- Low entrepreneurial skills for the youth
- Low productivity of agriculture
- Poor Natural Resource management
- Inadequate furniture for schools
- Inadequate access to I.C.T. education
- Inadequate resources for supervision of schools
- Incidence of malaria, HIV and AIDS
- Inadequate support to PWDs
- High rate of unemployment
- Poor road network
- Poor housing conditions and property addressing
- Inadequate health infrastructure
- Inadequate office and residential accommodation for District Assembly and decentralized departments
- Inadequate school infrastructure and dilapidated classrooms
- Poor enforcement of rules and regulation regarding quarry industry
- Low participation of women in decision making
- Dwindling Communal Spirit
- Poor tourism infrastructure and services
- Inadequate logistics for Monitoring and Evaluation (M&E)
- Inadequate maintenance of infrastructure
- Inadequate logistics for security patrols
- Inadequate rural water supply and services



- Poor electricity power supply
- Ineffective district sub-structures
- Inadequate sanitary facilities for public schools and communities
- Inadequate disaster risk reduction and emergency preparedness



2.30 Application of strength, weakness, opportunities and threats (SWOT) analysis

The SWOT analysis is a tool in identifying the potentials, opportunities, constraints, and challenges pertaining in the district. The purpose of the SWOT analysis is how best the potentials and opportunities could be utilized in order to overcome the constraints and challenges of the district.



Table 2. 20 STRENGTH, WEAKNESSES, OPPORTUNITIES AND THREATS ANALYSIS ON KEY DEVELOPMENT ISSUES (SWOT)

ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
<p>➤ Inadequate local revenue generation</p>	<ul style="list-style-type: none"> ✓ Existence of ISD and NCCE. ✓ Establishment of business concerns in the district. ✓ Availability of logistics for revenue mobilization. ✓ Rapid urbanization in the district. ✓ Existing of information centres. ✓ Stable power supply 	<ul style="list-style-type: none"> ✓ Inadequate database. ✓ Unwillingness of the citizens to pay. ✓ Inadequate revenue collection staff. ✓ Low-income levels of the citizens. ✓ Undeveloped nature of the market centres. ✓ Too many exit routes affecting policing of products out of the district. ✓ Inadequate sensitization on pay-your-levy. 	<ul style="list-style-type: none"> ✓ Existence of private revenue collection Agencies. ✓ Government policies on street naming and Property addressing system. ✓ Willingness of Development partners to assist in data collection. ✓ Existence of local FM stations. 	<ul style="list-style-type: none"> ✓ Political/ Chieftaincy interference on law enforcement. ✓ High unemployment rate. ✓ High utility tariffs.
<p>Conclusion: Efforts should be made to sensitize the communities on their civic responsibilities using the ISD and NCCE. Collaboration with development partners and private institutions to develop adequate database for the district. The Assembly should invest in collecting a relevant data base.</p>				
<p>✓ Limited access to credit by MSMEs</p>	<ul style="list-style-type: none"> ✓ Availability of financial institutions. ✓ Existence of disability funds. ✓ Existence of BAC. 	<ul style="list-style-type: none"> ✓ Lack of collateral especially for women. ✓ Inadequate co-operative societies. ✓ Poor recovery rate. 	<ul style="list-style-type: none"> ✓ Government policies on Agriculture input. ✓ Existence of EXIM Bank. ✓ Existence of Ghana Investment Promotion Authority (GIPC). 	<ul style="list-style-type: none"> ✓ High interest rate. ✓ Politicizing of government credit facilities.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
			<ul style="list-style-type: none"> ✓ Existence of NGOs. ✓ Existence of MASLOC. 	
<p>Conclusion: District Assembly through BAC to collaborate with financial institutions to ensure easy access to credit. Formation and strengthening of more co-operative societies to ensure easy access to credit.</p>				
<ul style="list-style-type: none"> ✓ High rate of unemployment 	<ul style="list-style-type: none"> ✓ Existence of BAC. ✓ Availability of NVTI. ✓ Availability of garages and other artisans. ✓ Existence of MOFA and large tracts of land. ✓ Availability of youthful population. ✓ Re-organization and strengthening of YEA. ✓ Existence of MASLOC 	<ul style="list-style-type: none"> ✓ Unwillingness of the youth to enter into agriculture. ✓ Inadequate institution in providing start-up funds. ✓ Inadequate entrepreneurial skills. ✓ Inadequate linkage between agriculture and industries. ✓ Existence of unfavourable land tenure system. 	<ul style="list-style-type: none"> ✓ Availability of training institutions to provide skills. ✓ Existence of Youth Entrepreneurial Support (YES). 	<ul style="list-style-type: none"> ✓ Low prices of agriculture farm produce. ✓ High cost of farming inputs. ✓ High utility traffics. ✓ Limited access of employment in the public sector.
<p>Conclusion: The D/A to collaborate with training institution for provision of jobs and skills for unemployed. DA to collaborate with training institution to develop skills in food processing and storage. DA to provide start-up capitals to the needy entrepreneurs.</p>				
<ul style="list-style-type: none"> ✓ Poor enforcement of rules and regulations regarding quarry industry 	<ul style="list-style-type: none"> ✓ Existence of law enforcement institutions. ✓ Existence of task force. 	<ul style="list-style-type: none"> ✓ Political and chieftaincy interference. ✓ Non-existence of higher courts. 	<ul style="list-style-type: none"> ✓ Existence of Assembly press. ✓ Existence of Attorney Generals Department. 	<ul style="list-style-type: none"> ✓ Political interference. ✓ Delays in court proceedings.
<p>Conclusion: Provide adequate logistics for law enforcement. Strengthening the relationship between DA and law enforcement agencies outside the district.</p>				
<ul style="list-style-type: none"> ✓ Low productivity of agriculture 	<ul style="list-style-type: none"> ✓ Existence of perennial water bodies. 	<ul style="list-style-type: none"> ✓ High post-harvest losses. 	<ul style="list-style-type: none"> ✓ Donor assistance to Agricultural sector. 	<ul style="list-style-type: none"> ✓ High input cost.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
	<ul style="list-style-type: none"> ✓ Existence of well- trained agricultural staff. ✓ Availability of agric extension officers. ✓ Availability of agro-inputs. ✓ Existence of two farming seasons (biannual rainfall system). 	<ul style="list-style-type: none"> ✓ Inadequate extension officers. ✓ Presence of sand winning activities. ✓ Unreliable rainfall pattern. ✓ Presence of large number of ageing farmers. ✓ Presence of pest and disease. ✓ Poor farm tracks. ✓ Inadequate agro Processing industries. ✓ Limited access to credit to farmers especially women. ✓ Existence of land tenure systems. 	<ul style="list-style-type: none"> ✓ Favorable government policies on Agric. ✓ Availability of market. ✓ Availability of input supply and machines. 	<ul style="list-style-type: none"> ✓ Adulterated agro chemicals. ✓ Poor loan recovery in the agricultural sector. ✓ Inadequate and untimely release of funds to support agricultural activities.
<p>Conclusion: Enforcement of existing laws and policies concerning loan recovery, sand winning activities, illegal chainsaw operations. Introduction of drought resistance, early maturing, pest and disease resistance varieties. Strengthening of government policy on youth in agriculture. D/A to ensure adequate budgetary provision for agric.</p>				
<ul style="list-style-type: none"> ✓ Inadequate rural water supply and services 	<ul style="list-style-type: none"> ✓ Existence of DWST. ✓ High water tables in the district. ✓ Existence of large water bodies. 	<ul style="list-style-type: none"> ✓ Pollution of water bodies. ✓ Unstable water supply. 	<ul style="list-style-type: none"> ✓ Favourable government policies. ✓ Existence of GWC and CWSA. 	<ul style="list-style-type: none"> ✓ High cost of provision of water. ✓ High electricity traffics



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
	<ul style="list-style-type: none"> ✓ Existence of trained mechanics. ✓ Major GWC transmission line passing through the district. 	<ul style="list-style-type: none"> ✓ Lack of maintenance culture. ✓ Poor management of boreholes. ✓ Inadequate funds. 	<ul style="list-style-type: none"> ✓ Willingness of development partners to provide funding. ✓ Involvement of NGOs in the provision of potable water. 	<ul style="list-style-type: none"> ✓ Inadequate funds from the central government and CWSA.
<p>Conclusion: sensitization of communities on water quality and strengthening of WATSAN in various communities. Dialoguing with development partners to provide adequate funding.</p>				
<ul style="list-style-type: none"> ✓ Inadequate sanitary facilities for public schools and communities 	<ul style="list-style-type: none"> ✓ Existence of DEHO. ✓ Availability of land. ✓ Presence of Zoomlion. 	<ul style="list-style-type: none"> ✓ Inadequate logistics and skip containers. ✓ Inadequate refuse dumps. ✓ Encroachment on sanitary sites. ✓ High cost of sanitary equipment's. ✓ Poor attitude towards sanitation. ✓ Inadequate of sanitary officers. 	<ul style="list-style-type: none"> ✓ Government policy on PPP. ✓ Existence of private companies in waste management and sanitation. 	<ul style="list-style-type: none"> ✓ Inadequate funding from central government and other donor agencies. ✓ High cost of sanitary equipment's.
<p>Conclusion: Seek public private partnership in provision of sanitation facilities. Generation of adequate funds internally to solve sanitation problems.</p>				
<ul style="list-style-type: none"> ✓ Poor Housing condition and 	<ul style="list-style-type: none"> ✓ Existence of Physical department, building inspectors and works department. 	<ul style="list-style-type: none"> ✓ Lack of layouts in some communities. 	<ul style="list-style-type: none"> ✓ Government policy on Street Naming and Property Addressing. 	<ul style="list-style-type: none"> ✓ Pressure on existing facilities as a result of fast-growing population.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
<p>property addressing system</p>	<ul style="list-style-type: none"> ✓ Corporative traditional authorities. ✓ Availability of layout/schemes in some communities. ✓ Availability of logistics. ✓ Existence of committee on Street Naming and Property Addressing. ✓ Presence of artisans. ✓ Availability of building materials. 	<ul style="list-style-type: none"> ✓ Poor access routes. ✓ Poor maintenance of houses. ✓ High cost of land. 	<ul style="list-style-type: none"> ✓ Existence of structural plan for Greater Kumasi. ✓ Reliable supply of building materials and artisans. ✓ Availability of consultants. 	<ul style="list-style-type: none"> ✓ High cost of building materials.
<p>Conclusion: DA in collaboration with traditional authorities should prepare layouts for the communities. Creation of access roads in newly built areas. Sensitization of communities on maintenance culture. Strengthening of building inspectorate's department.</p>				
<p>✓ Poor electricity power supply</p>	<ul style="list-style-type: none"> ✓ Availability of the National Grid. ✓ Access to electricity in most communities. 	<ul style="list-style-type: none"> ✓ Absence of ECG office in the district. ✓ Absence of ECG sub station in the district. ✓ Low capacity of transformers. 	<ul style="list-style-type: none"> ✓ Proximity of the district to Du-Paul treatment plant. ✓ Favourable policies on rural electrification. 	<ul style="list-style-type: none"> ✓ Poor attitude of consumers towards energy conservation. ✓ High electricity tariffs.
<p>Conclusion: Sensitization of communities on proper energy conservation. Support the government programme on rural electrification.</p>				
<p>✓ Poor road network</p>	<ul style="list-style-type: none"> ✓ Availability of funds for reshaping. ✓ Existence of quarry industries. ✓ Existence of heavy equipment companies. 	<ul style="list-style-type: none"> ✓ Plying of heavy trucks on some roads. ✓ Poor communal spirit ✓ Inadequate drains for feeder roads and track. 	<ul style="list-style-type: none"> ✓ Existence of department of feeder roads. ✓ Favorable government policy on road construction. 	<ul style="list-style-type: none"> ✓ Inadequate and untimely release of funds. ✓ Poor maintenance of feeder roads. ✓ Too much rainfall.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
<p>Conclusion: DA should have a strong negotiation with the quarry industries to assist in road maintenance. Intensification of periodic maintenance of roads. DA in collaboration with the chiefs to revive communal labour spirit. DA should enforce provision of drains on feeder roads.</p>				
<p>✓ Inadequate access to ICT education</p>	<ul style="list-style-type: none"> ✓ Existence of well-equipped training institutions and ICT centers. ✓ Availability of reliable means of transport. ✓ Availability of source of power. 	<ul style="list-style-type: none"> ✓ Inadequate ICT labs. ✓ Unconnected schools to source of power. ✓ Low income of parents. ✓ Poor management of ICT centres. 	<ul style="list-style-type: none"> ✓ Introduction of ICT as part of education curriculum. ✓ Presence of telecommunication providers. 	<ul style="list-style-type: none"> ✓ Government policy on free education. ✓ Fake ICT materials in the system.
<p>Conclusion: DA to construct lab centres for needy schools. Encouraging PTAs to shoulder some of the cost element. Dialoguing with the central government for extension of electricity to needy communities and schools. DA to collaborate with GES, private organisation to ensure success of ICT education.</p>				
<p>✓ Inadequate health infrastructure</p>	<ul style="list-style-type: none"> ✓ Existence of DHD. ✓ Existence of MP NHIS fund. ✓ Availability of religious institutions. ✓ Availability of land and other building resources. 	<ul style="list-style-type: none"> ✓ Inadequate residential/office accommodation for staff. ✓ Inadequate logistics in some established health facilities. ✓ Absence of Public District Hospital. 	<ul style="list-style-type: none"> ✓ Favourable Government policies. ✓ Availability of donor assistance. ✓ Nearness of the district to KATH and Offinso Hospital. 	<ul style="list-style-type: none"> ✓ Inadequate and untimely release of funds.
<p>Conclusion: DA in collaboration with the District Health Directorate, MPs and central government should provide adequate health facilities.</p>				
<p>✓ Incidence of malaria, HIV and AIDS</p>	<ul style="list-style-type: none"> ✓ Existence of allocation for malaria, HIV and AIDS. ✓ Existence of EHU. 	<ul style="list-style-type: none"> ✓ Poor environmental conditions. ✓ Inadequate logistics and personnel for DEH. 	<ul style="list-style-type: none"> ✓ Favorable government policy. ✓ Proximity of Teaching hospital. 	<ul style="list-style-type: none"> ✓ Influx of immigrants. ✓ Inadequate and Untimely release of funds.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
	<ul style="list-style-type: none"> ✓ Existence of DRMT/ DRI. ✓ Existence of DHD. 	<ul style="list-style-type: none"> ✓ Inadequate district responsive programmes for HIV and AIDS. ✓ Poor behavioral change. 	<ul style="list-style-type: none"> ✓ Existence of malaria control Programme and Ghana HIV/Aids Commission. 	
<p>Conclusion: DA in collaboration with Environmental Health Unit, DHD should strengthen sensitization on environmental cleanliness. Adequate provision should be made for HIV and stigmatization of HIV and AIDS victims.</p>				
<ul style="list-style-type: none"> ✓ Inadequate support to PWDs 	<ul style="list-style-type: none"> ✓ Existence of social welfare and community Dev. Dept. ✓ Existence of Disability Funds. ✓ Existence of Federation of Persons with Disability. 	<ul style="list-style-type: none"> ✓ Inaccessible public offices and facilities for the PWD's ✓ Absence of training institutions for persons with disability. ✓ Misapplication of funds by beneficiaries. 	<ul style="list-style-type: none"> ✓ Existence of National and Regional Association. ✓ Favourable government policy on Disability. ✓ Existence of donor support for the disable. ✓ Existence of National Disability Act. ✓ Existence of Donor support for the disabled. 	<ul style="list-style-type: none"> ✓ Late release of disability funds.
<p>Conclusion: DA in collaboration with the Social Welfare Department to intensify education on stigmatization and discrimination. Enforcement of Disability Act in the district. DA to increase support for training of people with disability.</p>				
<ul style="list-style-type: none"> ✓ Inadequate resources for supervision of schools 	<ul style="list-style-type: none"> ✓ Existence of circuit supervisors. ✓ Existence of PTAs and SMCs ✓ Existence of GES. Directorate. ✓ Traditional authorities. ✓ Presence of Social Service Sub-committee. 	<ul style="list-style-type: none"> ✓ Inadequate logistics to carry out supervision. ✓ Inadequate motivation for personnel. 	<ul style="list-style-type: none"> ✓ Existence of Teachers Organisation. ✓ Support Presence from donor agencies. ✓ Existence of Ministry of Education and Ghana Education Service at national level. 	<ul style="list-style-type: none"> ✓ Inadequate funding from central government. ✓ Weak supervision of schools from Regional and National level.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
<p>Conclusion: DA in collaboration with GES should make DEOC, PTAs and SMCs functional. Adequate provision of logistics and personnel should be provided by DA and GES to ensure proper supervision of schools.</p>				
<p>✓ Dwindling communal spirit</p>	<ul style="list-style-type: none"> ✓ Existence of traditional authorities, area Councils and Unit committees ✓ Existence of religious organizations and NADMO. ✓ Existence of youthful population. 	<ul style="list-style-type: none"> ✓ Negative attitude towards self-help. ✓ Weak enforcement of rules and regulations. ✓ Inadequate logistics for communal work. ✓ Chieftaincy disputes. 	<ul style="list-style-type: none"> ✓ Existence of Kumasi Traditional Council. ✓ Favourable government policies. 	<ul style="list-style-type: none"> ✓ Negative impact of general economic situation.
<p>Conclusion: Sensitization of communities on importance of high communal spirit by ISD, NCCE, Community Development. DA in collaboration with the community leaders should enforce rules, regulations on communal labour.</p>				
<p>✓ Ineffective district sub-structures</p>	<ul style="list-style-type: none"> ✓ Existence of unit committees, Assembly members. ✓ Existence of DA office. ✓ Existence of revenue sharing arrangement. ✓ Existence of Area Councils. 	<ul style="list-style-type: none"> ✓ Inadequate office accommodation for Area Council. ✓ Low interest in Area Council, unit committee activities. 	<ul style="list-style-type: none"> ✓ National Policy on decentralization. 	<ul style="list-style-type: none"> ✓ Lack of motivation for Area Council staff. ✓ Inadequate funding from central government.
<p>Conclusion: Sensitization of communities to promote interest in local government structures. DA in collaboration with communities should provide adequate office, logistics for Area Council. Dialogue with the central government to provide motivation for Area Councils</p>				
<p>✓ Inadequate office and residential accommodation for DA and decentralized departments</p>	<ul style="list-style-type: none"> ✓ Availability of land. ✓ Existence of DACF and IGF. ✓ Existence of DA and Decentralized departments. 	<ul style="list-style-type: none"> ✓ Poor performance of some contractors. ✓ Inadequate local revenue mobilization. 	<ul style="list-style-type: none"> ✓ Existence of GOG and donor funds. ✓ Existence of GETFUND. 	<ul style="list-style-type: none"> ✓ Inadequate and late release of DACF and other statutory funds.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
	<ul style="list-style-type: none"> ✓ Existence of building materials, artisans and contractors. 			
<p>Conclusion: DA to mobilize more funds for implementation of projects. Monitoring should be strengthened to ensure better performance by contractors. Dialogue with the central government for timely release of funds.</p>				
<ul style="list-style-type: none"> ✓ Low participation of women in decision making 	<ul style="list-style-type: none"> ✓ Existence of Queen Mother Association. ✓ Existence of Gender Desk Officer in the district. ✓ Existence of Gender Mainstream Programmes. 	<ul style="list-style-type: none"> ✓ High illiteracy rates level among women. ✓ Inadequate resource for women to participate. ✓ Low interest among women. 	<ul style="list-style-type: none"> ✓ Assistance from donor organisation. ✓ Existence of Gender, Child and Social Protection Ministry. ✓ Existence of NGOs that promote gender advocacy issues. 	<ul style="list-style-type: none"> ✓ Negative religious and socio-cultural practices. ✓ Lack of deliberate government policy on women participation.
<p>Conclusion: DA in collaboration with ISD, NCCE and other departments to embark on sensitization of women to participate in decision making. Dialogue with NGOs to support interested women in popular participation.</p>				
<ul style="list-style-type: none"> ✓ Low entrepreneurial skills of the youth 	<ul style="list-style-type: none"> ✓ Existence of BAC. ✓ Existence of NVTI and other artisans. ✓ Existence of youthful population. ✓ Existence of NBSSI. 	<ul style="list-style-type: none"> ✓ Low-income levels. ✓ Inadequate training centres. 	<ul style="list-style-type: none"> ✓ Existence of Ministry of Trade and Industry. ✓ Existence of Suame Magazine. ✓ Existence of YES. 	<ul style="list-style-type: none"> ✓ Get rich syndrome of the youth.
<p>Conclusion: DA to collaborate with NVTI, BAC, Ministry of Trade and Industry to establish skills training institutions in the district. DA to collaborate MPs to use part of their DACF and other funds to assist in the provision of skills training. DA to assist entrepreneurs to access YES fund.</p>				
<p>Conclusion: DA to allocate part of its budget to support activities of agric extension services. Dialogue with the central government to employ new extension staff and provide accommodation.</p>				
<ul style="list-style-type: none"> ✓ Inadequate market infrastructure 	<ul style="list-style-type: none"> ✓ Availability of land. ✓ Availability of building materials, artisans and contractors. 	<ul style="list-style-type: none"> ✓ Low self-help spirit. 	<ul style="list-style-type: none"> ✓ Favourable government policy on PPP. ✓ Availability of private investors. 	<ul style="list-style-type: none"> ✓ Inadequate and unreliable release of DACF and other funds.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
	<ul style="list-style-type: none"> ✓ Availability of PPP Committee. ✓ Willingness of the DA to support construction of markets. 			
<p>Conclusion: DA in collaboration with communities should establish special market for maize in the northern sector of the district. DA in collaboration with private investors should construct markets for designated areas under PPP.</p>				
<ul style="list-style-type: none"> ✓ Poor natural resource management 	<ul style="list-style-type: none"> ✓ Availability of large streams. ✓ Existence of DA and sub-structures. ✓ Existence of DWST and WATSAN Committees. ✓ Existence of well sensitized team on water quality monitoring and surveillance. Existence of Physical Planning department, Survey Unit. ✓ Existence of traditional institutions ✓ Existence of stool lands department. ✓ Existence of security services. 	<ul style="list-style-type: none"> ✓ Poor farming practices. ✓ Presence of sand winning activities. ✓ Poor drainage system. ✓ Poor siting of some fuel stations. ✓ Non observance of buffer zones. ✓ Poor enforcement of laws. Convivial of chiefs with private surveyors and public officials. ✓ Poor law enforcement on building regulations. ✓ Presence of chieftaincy disputes. 	<ul style="list-style-type: none"> ✓ Existence of law on water management. ✓ Existence of NGOs on water management issues. ✓ Existence of EPA. ✓ Existence of GWC. Proximity to Lands Commission. ✓ Existence of Otumfour Land Secretariat. ✓ Existence of LAP. 	<ul style="list-style-type: none"> ✓ Rivers taking sources outside the district. ✓ Poor enforcement of laws by EPA. High demand for land due to proximity to Kumasi Metropolis.
<p>Conclusion: DA to enforce bye laws on water management. Sensitization of communities on water quality management by DA, NGOs, GWC and WATSAN Committee... Sensitization of traditional authorities and public officers. Strict enforcement of building regulations.</p>				



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
<ul style="list-style-type: none"> ✓ Poor tourism infrastructure and services 	<ul style="list-style-type: none"> ✓ Support from the DA. ✓ Presence of Ghana Tourist Board Unit. ✓ Lake Bosomtwe -one of the largest meteorite lakes in the World. ✓ High patronage by domestic tourists. ✓ Source of revenue to the district. 	<ul style="list-style-type: none"> ✓ No master plan for the development of the Lake. ✓ Dwindling and drying up of the Lake. ✓ In-sanitary conditions. ✓ Lack of trained and professional life guards. 	<ul style="list-style-type: none"> ✓ Support by Ghana Tourist Board. ✓ UNESCO declaring the Lake Bosomtwe as a Biosphere Reserve ✓ Support from Ministry of Fishing and Fisheries. 	
<p>Conclusion: Improved technology and services will enhance patronage of the Lake and revenue to the Assembly. Potential exists in the District to support the programme. Constraints can be addressed by developing appropriate strategies and programmes.</p>				
<ul style="list-style-type: none"> ✓ Inadequate school infrastructure and dilapidated classrooms 	<ul style="list-style-type: none"> ✓ Existence of committed teachers and staff despite poor facilities. ✓ Supportive community and Parent-Teacher Associations (PTAs). ✓ Government policy emphasis on access to education. 	<ul style="list-style-type: none"> ✓ Limited or unsafe classroom space affecting teaching and learning quality. ✓ Overcrowding in existing classrooms. ✓ Reduced student concentration and attendance due to poor infrastructure. 	<ul style="list-style-type: none"> ✓ Potential for government and donor support under education improvement projects. ✓ Public-private partnerships for infrastructure rehabilitation. ✓ Community participation in school building initiatives. 	<ul style="list-style-type: none"> ✓ Continuous infrastructure deterioration leading to school closures. ✓ Safety risks for pupils and teachers. ✓ Decline in enrollment due to poor learning environments.
<ul style="list-style-type: none"> ✓ Inadequate logistics for M&E 	<ul style="list-style-type: none"> ✓ Trained M&E personnel within institutions. ✓ Existing M&E framework and tools. 	<ul style="list-style-type: none"> ✓ Lack of vehicles, computers, and data tools for field monitoring. 	<ul style="list-style-type: none"> ✓ Donor and government capacity-building programs for M&E systems. 	<ul style="list-style-type: none"> ✓ Poor decision-making due to inaccurate data. ✓ Reduced accountability and project performance.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
	<ul style="list-style-type: none"> ✓ Awareness of the importance of M&E in project management. 	<ul style="list-style-type: none"> ✓ Delayed or incomplete reporting. ✓ Poor data quality due to manual systems. 	<ul style="list-style-type: none"> ✓ Adoption of digital data collection and management tools. ✓ Collaboration with research institutions for technical support. 	<ul style="list-style-type: none"> ✓ Possible loss of funding from development partners.
<ul style="list-style-type: none"> ✓ Inadequate furniture for schools 	<ul style="list-style-type: none"> ✓ Local artisans available to produce desks and chairs. ✓ Willingness of communities to support school improvement. ✓ Government recognition of the issue in education policy. 	<ul style="list-style-type: none"> ✓ Students forced to sit on floors, affecting learning posture and comfort. ✓ Limited furniture maintenance culture. ✓ Inconsistent supply and poor distribution of available furniture. 	<ul style="list-style-type: none"> ✓ Use of local materials for affordable furniture production. ✓ Partnership with NGOs and private sector for school furniture supply. ✓ Skill training for youth in school furniture manufacturing. 	<ul style="list-style-type: none"> ✓ Further damage to existing infrastructure due to improper seating arrangements. ✓ Decline in student enrolment and performance. ✓ Increased teacher frustration and absenteeism.
<ul style="list-style-type: none"> ✓ Inadequate maintenance of infrastructure 	<ul style="list-style-type: none"> ✓ Existing maintenance units or committees in some institutions. ✓ Awareness of the need for infrastructure upkeep. ✓ Community involvement potential in minor repairs. 	<ul style="list-style-type: none"> ✓ Lack of maintenance budget and schedule. ✓ Poor supervision and accountability for repairs. ✓ Rapid deterioration of facilities after construction. 	<ul style="list-style-type: none"> ✓ Training of school management teams on facility management. ✓ Engagement of local artisans and youth for regular repairs ✓ Introduction of preventive maintenance plans. 	<ul style="list-style-type: none"> ✓ Escalating cost of rehabilitation and replacement. ✓ Short lifespan of new infrastructure. ✓ Possible disruption of teaching and learning activities.



ISSUES TO BE ADDRESSED	STRENGTH	WEAKNESSES	OPPORTUNITIES	THREATS
<ul style="list-style-type: none"> ✓ Inadequate logistics for security patrols 	<ul style="list-style-type: none"> ✓ Presence of dedicated security personnel. ✓ Established security structures at district and community levels. ✓ Collaboration between security agencies and local authorities. 	<ul style="list-style-type: none"> ✓ Lack of patrol vehicles, fuel, and communication gadgets. ✓ Delayed response to emergencies and incidents. ✓ Inconsistent patrol schedules due to resource constraints. 	<ul style="list-style-type: none"> ✓ Potential for government and donor support to improve logistics. ✓ Community-based security initiatives (neighbourhood watch programs). ✓ Technological advancements (e.g., drones, surveillance cameras). 	<ul style="list-style-type: none"> ✓ Rising crime rates and insecurity. ✓ Low public confidence in security institutions. ✓ Risk to personnel safety during poorly equipped operations.
<ul style="list-style-type: none"> ✓ Inadequate disaster risk reduction and emergency preparedness systems 	<ul style="list-style-type: none"> ✓ Existing national disaster management institutions (e.g., NADMO) provide a foundation. ✓ Growing awareness among communities about disaster risks. ✓ Government commitment to resilience and climate adaptation. 	<ul style="list-style-type: none"> ✓ Limited logistics, equipment, and funding. ✓ Weak coordination among agencies. ✓ Inadequate early warning systems and data collection. ✓ Low community-level preparedness 	<ul style="list-style-type: none"> ✓ Potential for international partnerships and donor support. ✓ Advances in ICT for early warning and monitoring. ✓ Integration of disaster risk reduction into national development planning ✓ Capacity building through training and education 	<ul style="list-style-type: none"> ✓ Increasing frequency and intensity of climate-related disasters. ✓ Rapid urbanization leading to higher vulnerability. ✓ Political instability or resource mismanagement. ✓ Public apathy or lack of compliance with preparedness measures

Source: AKSDA DPCU CONSTRUCT, 2025



2.20.1 Conclusion of SWOT Analysis

Availability of large deposits of rocks, potential tourist sites and favourable climatic conditions among others gives the district competitive advantage over nearby Districts. However, there are constraints of limited public access to social infrastructure and services like poor road network, access to quality health care, inadequate supply of electricity, access to toilet facilities and many more. These are compounded by low local revenue Mobilization capacity of the District Assembly and inadequate and untimely released of the DACF.

Inadequate and the untimely release of DACF to the District has become an impediment to the District's Developmental Agenda. The district ought to support SMEs to promote local economic development so as to improve the livelihood of the people and help meet the its developmental objectives and goals.

2.21 Medium Term Needs Assessment and Projections

Projections are about forecasting into the future based on past and current trend of issues. This provides a guide to policy makers to draft policies to address the issues for a better future.

The technique of population projection is used to forecast different attributes and requirements of the population. Projections are used to measure the needs of the society.

2.22 District Population Projections for 2026 - 2029

Population projection will help us know the current population of the district and that will inform us of the type of policies to formulate to meet the challenges increasing population brings. The 2021 Population and Housing Census report put the district population at 234,667. The current annual population growth rate of the district is 8.8% which is held constant within the plan period.

Population forecasts depend on three vital demographic variables, namely: Fertility, Mortality and Migration rates. The assumptions underlying the projections are as follows:

- ❖ The ratio of district population to the country will grow at a constant rate throughout the plan period.
- ❖ The current migration trend in the district will remain constant throughout the plan period.
- ❖ The percentage of the age cohorts of the district will not change significantly during the plan period.

Exponential Method of population projection is given as:



$$P_1 = P_0 (1+r)^t$$

Where;

P_1 = is the population for planned year (future)

P_0 = is the present (base) population

1 = is constant factor

t = time period (years) between the present and the future

r = Rate of growth (0.088)

Table 2.21: Population Projections from 2025-2029 (Annual Growth rate 8.8%)

<u>Year</u>	<u>Projected Population</u>
2021 (<i>actual</i>)	234,667
2025 (<i>Base year</i>)	325,389
2026	353,469
2027	384,509
2028	417,582
2029	454,073

Source: AKSDA- DPCU, 2025 / GSS, 2021 PHC

2.22.1 Labour Force Projection

This specifically deals with the population within the labour force cohort (15-64). The potential working labour force for the district constitutes the fundamental potential production factor for development of the district. The estimated economically active labour force of the district stood at 136,130 of the total population as per the 2021 PHC Report. The district's potential labour force for the plan period is briefly presented below with the assumption that:

- The proportion of people within the active age will grow at a constant rate
- The proportion of employed active labour force will grow at a constant rate
- Sector proportions are also held constant.

The District's potential labour force for the plan period as shown below is expected to rise from 136,130 in 2021 to 263,500 in 2029.

**Table 2.22 Projected Labour Force for 2026-2029 for Afigya Kwabre South District**

YEAR	Population	Projected Labour Force
2021 (<i>Actual</i>)	234,667	136,130
2025 (<i>Base year</i>)	327,202	188,764
2026	356,011	204,987
2027	387,551	222,861
2028	421,987	242,355
2029	458,598	263,500

Source: AKSDA – DPCU, 2025

Unemployment and underemployment have become a major socio-economic issue that needs to be tackled by putting in place employment strategies to reduce the problem. The government's policy on Feed Ghana, National Apprenticeship Programme, Adwumawura Programme, National Entrepreneurship Investment Program (NEIP) and Youth Employment Programme will help reduce the unemployment and the underemployment situation within the district by giving employable skills to these unemployed youths.

2.22.2 Agricultural Projections

Agriculture in Afigya Kwabre South district faces numerous challenges including; lack of storage and processing facilities, credit, high cost of input, lack of district markets and massive destruction of arable land by illegal miners and estate developers and extension services among others. The chosen development path will address the weakness and structural imbalances within the sector.

An analysis of the future food requirement of the Assembly enabled the planning process to assess the adequacy of existing facilities and services that support food production in meeting future needs. The district, according to 2025 farmer projections has 14,891 farmers with 7 Agricultural Extension Agents (AEA). Situational analysis is shown in the table below;

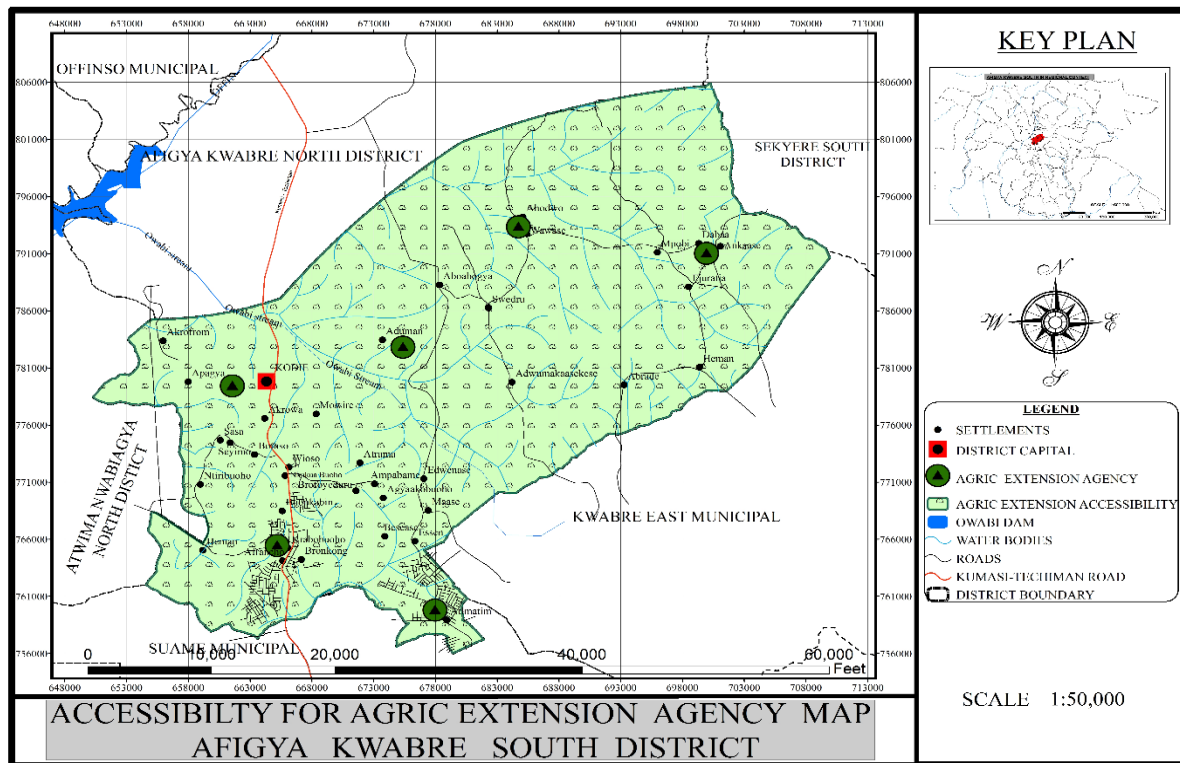
Table 2.23 Agriculture Extension Agents Requirements

Situation Analysis	National Standard	Existing Number of AEA	Total Need	Backlog/gap	Remarks

District Ratio 1: 2127 The AEA's are over-burdened and are unable to cover the wide operational areas. As a result, a lot of farmers do not receive the required extension services	1: 1500	1:2127	1: 1500	3	3 additional AEA's should be recruited to reduce the deficit in ratio
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Source: AKSDA-DPCU, 2025

Fig. 2.9 Accessibility to Agricultural Extension Agency



Source: AKSDA, PPD-2025

2.22.4 Projections for the Education Sector

Projections of educational needs have been necessitated by the increase in the government educational policy towards promoting equal and easy access to education for all through the implementation of the ‘free Senior High School Programme’ and redefining Basic School Education to include Senior High School. The implementation of the Free Senior High School Programme, free core text books for Senior High Schools, Capitation Grant and the School Feeding Programme will improve enrolment in the Primary Schools, J.H.S and S.H.S.



The expected increase in enrolment therefore calls for the need to make projections within the plan period to expand the school infrastructure, teacher accommodation, furniture, exercise and textbooks for the pupils.

TABLE 2.24: PROJECTED CLASSROOM REQUIREMENTS FOR PUBLIC SCHOOLS

Level	Base Year 2025		Projected Classrooms							
			2026		2027		2028		2029	
	Enrolment	Existing Class rooms	Enrolment	Additional Class rooms required	Enrolment	Additional Class rooms required	Enrolment	Additional Class rooms required	Enrolment	Additional Class rooms required
KG	1587	73	1687	10	1737	15	1787	20	1837	25
Primary	13921	205	14001	15	14036	20	14071	25	14106	30
JHS	11388	106	1311	25	11505	30	11540	35	11575	40
SHS	3581	48	3631	10	3681	15	3711	20	3741	25
Tec./Voc	730	13	755	5	775	10	795	15	815	20
Total	31,207	445	21,385	65	31,734	90	31,904	115	32,074	140

Source: AKSDA DPCU Construct, 2025

**TABLE 2.25: PROJECTED FURNITURE FOR PUBLIC SCHOOLS**

Level	Base Year 2025		Projected Furniture Situation							
			2026		2027		2028		2029	
	Enrolment	No. of Desk Available	Enrolment	Additional Desk Required	Enrolment	Additional Desk Required	Enrolment	Additional Desk Required	Enrolment	Additional Desk Required
KG	1,587	285	1,687	45	1,737	50	1,787	55	1,837	60
Primary	1,3921	678	14,001	65	14,036	70	14,071	75	14,106	80
JHS	11,388	552	11,475	75	11,505	80	11,540	85	11,575	90
Total										

Source: AKSDA DPCU Construct, 2025

TABLE 2.26: PROJECTED TEACHERS TABLES AND CHAIRS FOR PUBLIC SCHOOLS

Level	Base Year 2025			Projected Teachers Tables and Chairs											
				2026			2027			2028			2029		
	Enrolment	No. of Desk Available		Enrolment	Additional Desk Required		Enrol	Additional Desk Required		Enrol	Additional Desk Required		Enrol	Additional Desk Required	
		Tables	Chairs		Tables	Chairs		Tables	Chairs		Tables	Chairs		Tables	Chairs
KG	1587	0	0	1687	92	92	1737	102	102	1787	112	112	1837	122	122
Primary	13921	0	0	14001	167	167	14036	188	188	14071	210	210	14106	215	215
JHS		0	0	11475	133	133	11505	164	164	11540	191	191	11575	205	205



	11388														
Total	26896			28799											

Source: AKSDA DPCU Construct, 2025



CHAPTER THREE

KEY DEVELOPMENT PRIORITIES

3.1 Introduction

This Chapter covers the prioritisation of development needs of the Assembly which are based on stakeholder involvement. These adopted issues (including pertinent crosscutting issues) were also prioritised in this chapter.

3.2 Prioritisation of Development Issues

Prioritization of development issues is very essential in planning. For this reason, the development issues identified were prioritized to determine the most pressing ones that should be taking care of. The prioritization was guided by the following criteria:

- ✓ Impact on large proportion of the citizens especially the poor and vulnerable;
- ✓ Significant linkage effect on meeting basic human needs/rights- e.g, Immunization of children and quality of basic schooling linked to productive citizens in future, reduction in gender discrimination linked to sustainable development
- ✓ Significant multiplier effect on the local economy- attraction of enterprises, job creation, increases in income and growth;
- ✓ Impact on even development (the extent to which it addresses inequality; and
- ✓ Impact on environment and climate change issues.

3.3 Impact Analysis

To be able to obtain optimum benefits from resources to be utilized, the community problems have been prioritized for interventions available for implementation based on the following set of criteria:

- Severity and diversity of the problem and intended benefits (social, economic, environmental etc) of addressing it
- Significant multiplier effect on economic efficiency, (e.g. attraction of investors, job creation, increase in income and economic growth)
- Significant linkage effect on meeting basic human needs/rights – e.g. immunization of children and quality basic schooling linked to productive citizens in future, reduction of gender discrimination linked to sustainable development, etc.
- Significant effects in the sustainable spatial development of designated spaces and corridors

**Table 3. 1: Definition of Score**

Definition	Score
Strong Relationship	2
Weak Relationship	1
No Relationship	0
Negative relationship (conflict situation)	-1

Source: NDPC guidelines, 2020



Table 3. 2. Impact Analysis

S/N	Criteria Development Issues/Problems	Severity and diversity of the problem and intended benefits	Significant linkage effect on meeting basic human needs	Significant multiplier effect on economic efficiency	Significant effects in the sustainable spatial development of designated spaces or corridors	Opportunity for addressing key cross-cutting development themes (marginalized and vulnerable, gender equality and equity, environmental concerns)	Total	RANK
1	Inadequate sanitary facilities for public schools and communities	2	1	1	1	1	6	3 rd
2	Inadequate school infrastructure and dilapidated classrooms	2	1	2	1	2	8	2 nd
3	Low productivity of agriculture	2	0	1	2	2	7	3 rd
4	Inadequate market infrastructure	1	0	2	2	2	7	3 rd
5	Inadequate resources for supervision of schools	1	1	1	0	1	4	6 th
6	Low entrepreneurial skills of the youth	1	1	2	0	1	5	5 th



7	Poor road network	2	2	1	2	2	9	1 st
8	Inadequate rural water supply and services	2	2	1	0	2	7	3 rd
9	High incidence of malaria, HIV and AIDS among the vulnerable groups	2	1	1	0	1	5	5 th
10	Inadequate logistics for security patrols	1	1	0	0	0	2	8 th
11	Inadequate access to ICT education	1	1	1	2	1	6	4 th
12	Inadequate health infrastructure	2	0	1	2	1	6	4 th
13	Inadequate logistics for monitoring and evaluation	2	0	1	0	0	3	7 th
14	Limited access to credit by MSMEs	1	1	2	0	1	5	5 th
15	Poor enforcement of rules and regulations regarding quarry industry	1	1	2	0	1	5	5 th
16	Low participation of women in decision making	2	0	0	0	1	3	7 th
17	Poor electricity power supply	2	0	0	0	1	3	7 th
18	Dwindling communal spirit	2	0	1	0	0	3	7 th
19	Poor natural resource management	1	0	2	0		4	6 th



						1		
20	Inadequate local revenue generation	2	0	1	2	2	7	3 rd
21	Poor tourism infrastructure and services	1	1	0	1		3	7 th
22	Inadequate furniture for schools	1	0	2	0	2	5	5 th
23	Ineffective sub-district structures	1	0	2	0	0	3	7 th
24	Inadequate maintenance of infrastructure	1	1	2	0	1	5	5 th
25	Inadequate support to Persons With Disability	1	0	1	2	1	5	5 th
26	High rate of unemployment	2	0	2	1	2	7	3 rd
27	Poor housing conditions and property addressing	2	0	1	1	0	4	6 th
28	Inadequate disaster risk reduction and emergency preparedness	2	0	1	1	1	5	5 th
	TOTAL							

Source: AKSDA, DPCU 2025



3.4 List of Prioritized Development Issues

1. Poor road network
2. Inadequate school infrastructure and dilapidated classrooms
3. Inadequate sanitary facilities for public schools and communities
4. Inadequate rural water supply and services
5. Low agriculture productivity
6. Inadequate market infrastructure
7. Inadequate local revenue generation
8. High rate of unemployment
9. Inadequate health infrastructure
10. Inadequate access to ICT education
11. Incidence of malaria, HIV and AIDS
12. Inadequate access to credit by MSMEs
13. Poor enforcement of rules and regulations regarding quarry industry
14. Poor entrepreneurial skills of the youth
15. Inadequate support to PWDs
16. Inadequate furniture for schools
17. Inadequate maintenance of infrastructure
18. Inadequate resources for supervision of schools
19. Poor natural resource management
20. Poor housing conditions and property addressing
21. Inadequate logistics for Monitoring and Evaluation
22. Inadequate disaster risk reduction and emergency preparedness
23. Inadequate logistics for security services
24. Low participation of women in decision making
25. Poor tourism infrastructure and services
26. Ineffective sub-district structures
27. Dwindling communal spirit
28. Poor electricity power supply



CHAPTER FOUR

DEVELOPMENT GOALS, OBJECTIVES AND STRATEGIES

4.1 Introduction

The development focus of the Afigya-Kwabre South District Assembly as a Planning Authority for the period 2026 – 2029 was identified within the framework of the Medium-Term Development Policy Framework. The development focus concentrates resources within the priorities and prospects for growth, which are;

1. Economic development
2. Social development
3. Environment and Human settlement Development
4. Governance and Institutional Development

The processes involved in goal formulation for the district was done in accordance with the guidelines provided in the NMTDPF (2025-2026) by the NDPC.

Chapter four of this document focuses on development goals, objectives and strategies.

4.2 District Development Goals, Objectives and Strategies

An objective is a specific measurable target that contribute towards the achievement of a goal within a specific time frame. Strategy on the other hand is the approach, means, a way or method adopted of the achievement of the set mission, objective or expected output.

The district's formulated goals aimed at addressing the identified prioritized development issue are required to adopt national objectives and strategies which are of relevance to their local economies. The relevant policy objectives adopted from the NMTDP 2022-2025 and the relevant strategies adopted to achieve the objectives of the District and National Goals are presented in the table 4.1.

Table 4.1 District Development Policy Objectives and Strategies linked to NMTDP 2026-2029 Objectives

Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
Dimension/Thematic Area: Economic Development					
Inadequate local revenue generation	Improve revenue mobilization	Increase IGF collection rate to 95% by 2029	Ensure improved fiscal performance and sustainability	<ol style="list-style-type: none"> 1. Diversify sources of revenue mobilization 2. Provide training for 3. revenue collectors Procure adequate logistics (Rain Coats, motorbikes, ledgers etc.) for revenue collectors	Revenue Mobilization
Inadequate access to credit by MSMEs	Increase Access to sustainable Financing	Improve MSME financing by 70% by the end of 2029	Improve support for entrepreneurship and MSME development	<ol style="list-style-type: none"> 1. Facilitate access to private and state-sponsored microfinance schemes (MASLOC) 2. Train 120 SMEs on proper book keeping and business planning 	MSME Development
Low agriculture productivity	Increase agriculture production and yield	Increase agriculture yield by 60% by 2029	Enhance agricultural production and agri-business for economic transformation	<ol style="list-style-type: none"> 1. Promote the implementation of Feed Ghana Programme in the district 2. Support youth to go into 	Agriculture and Agribusiness Development



Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
				agriculture production and adapt to agriculture mechanization 3. Establish community based agricultural extension volunteers 4. Encourage formation of farmer groups to pass on knowledge through demonstration farms	
Inadequate market infrastructure	Promote agribusiness	To enhance local trade by the end of 2029	Create an enabling business environment	1. Establish a modern market under government flagship programme 24-hour Economy Market in the District 2. Expand market infrastructure 3. Establish satellite markets	Market Infrastructural Development
Poor entrepreneurial skills of the youth	Reduce over reliance on white colour jobs	To equip 100 youth with entrepreneurial skills by the end of 2029	Promote effective participation of the youth in socioeconomic development	1. Undertake skills development training for the youth 2. Facilitate the training of 100 youth under the National	Youth Employment Acceleration



Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
				Apprentices Adwumawura youth entrepreneurial programmes	
High Unemployment Rate	Reduce unemployment rate by 10%	To equip 200 youth with employable skills	Promote job creation and decent work	1. Facilitate access of the youth to startup capital to establish businesses 2. Create jobs within the quarry value chain 3. Design and implement entrepreneurship training programme	Local Economic Development
Poor tourism infrastructure and services	To stimulate tourism infrastructure development	To create sustainable and resilient tourism sector	Diversify and expand the tourism industry	1. Partner with private sector to develop potential tourist sites 2. Improve accessibility to tourist sites 3. Promote the development of eco-tourism in the district	Tourism Development
Dimension/Thematic Area: Social Development					
Inadequate school infrastructure and dilapidated classrooms	Improve access to quality basic education	Provide adequate learning spaces to accommodate all students	Enhance equitable access to, and participation in quality education at all levels	1. Construct 10 new 6-Unit classroom blocks	Basic Education Infrastructure Improvement



Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
				2. Rehabilitate 20 existing dilapidated structures 3. Roof and floor 10 schools with leaking roofs	
Inadequate furniture for schools	Eliminate furniture deficit in all schools	Supply adequate furniture to increase enrolment	Enhance equitable access to, and participation in quality education at all levels	1. Procure and supply mono and dual desks for public schools 2. Procure and supply teachers tables and chairs for public schools	School Furniture Supply
Inadequate sanitary facilities for public schools and communities	Achieve 100% access to improved sanitation in schools and communities	Increase access to sanitation services and improved solid waste management	Enhance access to improved and sustainable environmental sanitation services	1. Construct and rehabilitate institutional and communal toilets 2. Evacuate mountainous refuse dumps and manage open dumping site 3. Enforce sanitation by-laws	Sanitation and waste management
Inadequate rural water supply and services	Ensure universal access to potable water	Increase potable water coverage from 90% to 95% by Dec 2029	Improve access to safe, reliable and sustainable water supply services for all	1. Drill and mechanize 60 new boreholes 2. Extend pipe scheme to 5 communities 3. Rehabilitate 25 broken-down boreholes	Safe Water Supply

Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
Inadequate health infrastructure	Improve geographic access to quality healthcare	Increase availability of functional health facilities	Ensure equitable, affordable and quality Universal Health Coverage (UHC)	<ol style="list-style-type: none"> 1. Construct and rehabilitate health facilities 2. Facilitate the completion of 60- bed District Hospital under Agenda 111 3. Supply health equipment to make health facilities functional 	Quality Health Improvement
Inadequate access to ICT education	Bridge the digital divide in education	Increase accessibility and availability of ICT equipment	Expand the digital technology landscape	<ol style="list-style-type: none"> 1. Expand ICT Infrastructure 2. Supply ICT equipment to basic and second cycle schools in the district 	ICT Education Access and Equity
Incidence of malaria, HIV, and AIDS among vulnerable groups	Reduce disease burden and improve health outcomes	Reduce malaria case fatality rate by 70% and new HIV infections by 50% by 2029	Reduce the incidence of new STIs, HIV and AIDS and other infections, especially among vulnerable groups	<ol style="list-style-type: none"> 1. Distribute 50,000 LLINs and promote the usage 2. Regular fumigation of public places 3. Scale up HIV testing & ART coverage 4. Scale HIV/AIDS education and sensitization 	Integrated Malaria and HIV/AIDS Control
Inadequate support to PWDs	Promote inclusion and economic	To increase the number of PWDs economically independent	Promote the active participation and equal inclusion of PWDs in	<ol style="list-style-type: none"> 1. Disburse 3% DACF to PWDs quarterly 	Social Protection and Economic Empowerment



Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
	empowerment of PWDs		all dimensions of social and economic development	2. Train 600 PWDs in employable skills 3. Support educational and health needs of PWDs	
Dimension/Thematic Area: Environment and Human Settlement Development					
Deplorable conditions of the roads in the district	To improve accessibility and socio-economic development by rehabilitating and maintaining roads	To reduce travel time, transport cost and post-harvest losses To enhance access to schools, health centers and markets	Improve efficiency and effectiveness of road transport infrastructure and services	1. Establish routine maintenance schedule 2. Construct bridges to link roads leading to farming communities, schools, hospitals	Road Safety Programme
Inadequate maintenance of infrastructure	Sustain functionality of public infrastructure	To ensure safety and functionality of public infrastructure	Promote effective maintenance culture	1. Strengthen estate unit to monitor and ensure regular maintenance of infrastructure 2. Prepare and implement O&M plans	Infrastructure Maintenance Programme
Poor natural resource management	Restore degraded lands	To protect nature reserves and buffer zones quarry sites	Promote efficient and effective land administration	1. Reclaim lands destroyed by sand winning 2. Plant 100,000 trees under Tree for life programme to protect nature reserves 3. Enforce buffer zone policy along protected areas	Land Use Protection & Afforestation



Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
Poor enforcement of rules and regulations regarding quarry industry	Strengthen enforcement of quarry industry regulations to safeguard communities and the environment	Ensure compliance with environmental, safety, and operational standards in quarry activities	Promote sustainable natural resource management and protect human settlements from environmental degradation	<ol style="list-style-type: none"> 1. Establish and strengthen district-level monitoring teams for quarry operations 2. Enforce licensing and permit requirements for quarry operators 3. Build capacity of local authorities and communities to report violations 4. Promote stakeholder engagement between government, industry, and communities for sustainable quarry practices 	Quarry Regulation and Sustainable Settlement Protection
Poor electricity power supply	Achieve 100% electricity coverage	Extend electricity to unserved communities by 2029	Enhance access to clean and affordable energy	<ol style="list-style-type: none"> 1. Extend national grid to 10 communities and expand electricity supply to new sites of expanding communities 3. Promote renewable energy usage in the district 	Rural Electrification and Expansion



Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
Poor Infrastructure, housing conditions and property addressing	Improve infrastructure, housing quality and enhance property identification systems	Increase access to safe, affordable, and well-planned housing and office accommodation while ensuring effective property addressing	Promote sustainable human settlement development and efficient land/property management	<ol style="list-style-type: none"> 1. Facilitate the construction of affordable housing units in collaboration with public-private partnerships 2. Implement a comprehensive property addressing system (digital and physical) across the district 3. Strengthen enforcement of building codes and standards to ensure safety and resilience 4. Promote community awareness on housing rights, sanitation, and settlement planning 	Infrastructure, Housing and Property Addressing Improvement
Dimension/Thematic Area: Government and Institutional Development					
Inadequate logistics for Monitoring and Evaluation	Enhance evidence-based planning and accountability	To improve decision making and accountability	Deepen transparency and public accountability	<ol style="list-style-type: none"> 1. Provide logistics for regular and effective monitoring 2. Update DDDP Dashboard regularly 	Implementation, Coordination, Monitoring and Evaluation Programme

Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
				3. Train staff on results-based M&E	
Low participation of women in decision making	Increase women's participation in governance	Achieve 40% women representation in Assembly by 2029	Strengthen democratic governance	<ol style="list-style-type: none"> 1. Reserve 40% appointive slots for women 2. Train women on leadership and governance 3. Support women to contest for Assembly member elections 	Women in Governance Empowerment Programme
Ineffective sub-district structures	Strengthen sub-district structures for service delivery	To ensure the functionality of Area Councils	Deepen political and administrative decentralization	<ol style="list-style-type: none"> 1. Rehabilitate Area Council Offices with furnishing 2. Provide logistics and staff to operationalize Area Councils 3. Transfer ceded revenue regularly to Area Councils to ensure its efficiency 	Sub-Structure Strengthening
Dwindling Communal Spirit	Revitalize communal participation and strengthen social cohesion	Foster active community involvement in local development initiatives and promote collective responsibility	Promote inclusive, participatory, and sustainable community development	1. Organize regular community forums, durbars, and town hall meetings to encourage dialogue and participation	Community Mobilization and Civic Engagement Programme



Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
				<p>2.Establish and support community volunteer groups for sanitation, environmental protection, and local projects</p> <p>3.Strengthen collaboration between traditional authorities, local government, and civil society in community mobilization</p> <p>4.Introduce civic education programmes in schools and communities to instil values of cooperation and responsibility</p>	
Inadequate logistics for security services	Ensure timely and effective response to emergencies	To provide modern equipment and vehicles to enhance security services	Promote peace, security, and stability for accelerated development	<p>1. Allocate dedicated budgetary resources for logistics.</p> <p>2. Partner with private sector to support security operations</p>	Security and Safety Services



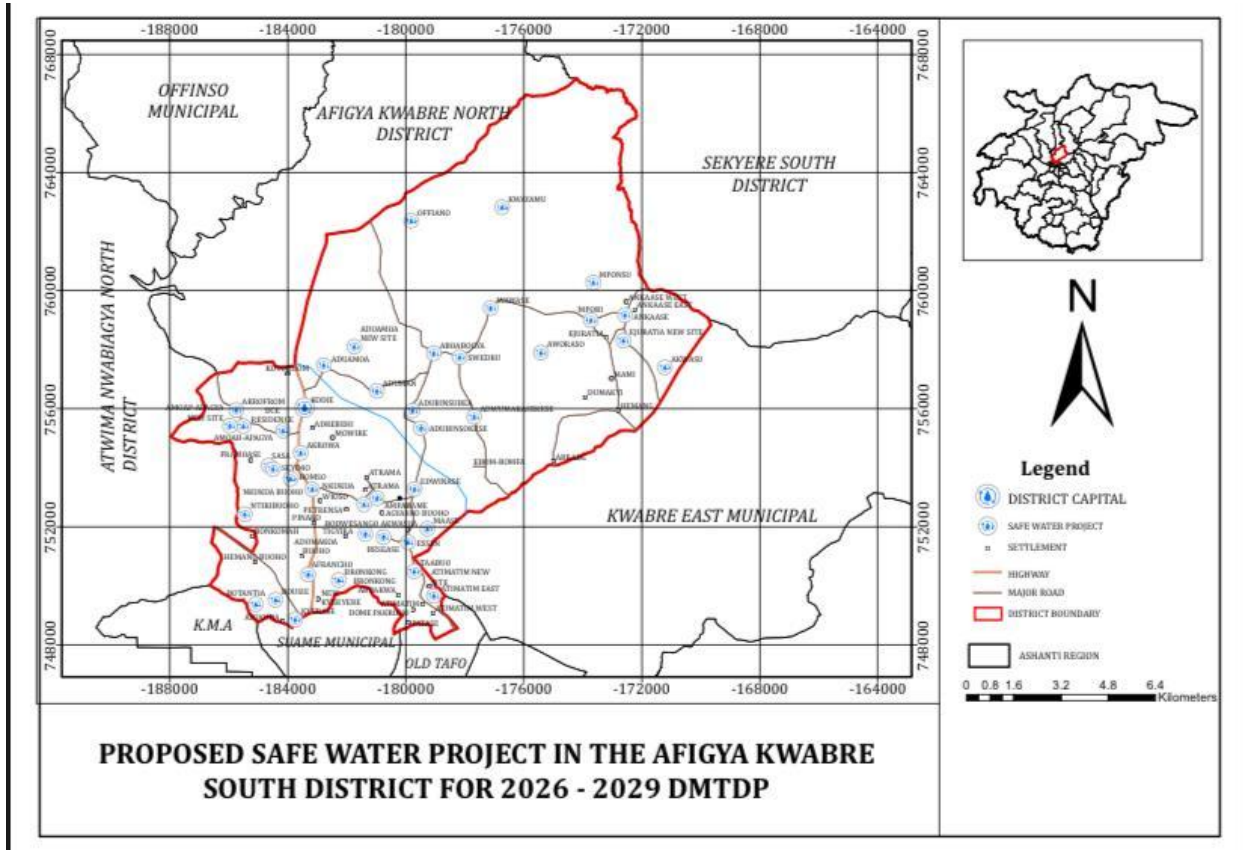
Prioritized Issues	Goals	Objectives	Aligned National Objective	Strategies	Development Programme
Inadequate disaster risk reduction and emergency preparedness systems	To achieve reduction in risks and losses of lives and assets in communities	Enhance early warning systems and preparedness	Improve national resilience to hydrological threats	<ol style="list-style-type: none">1. Promote public awareness campaigns on disaster preparedness and resilience2. Integrate climate change adaptation measures into disaster risk reduction strategies	Disaster Risk Reduction and Emergency Preparedness

Source: AKSDA, DPCU Construct 2025

4.3 Desired Future Maps

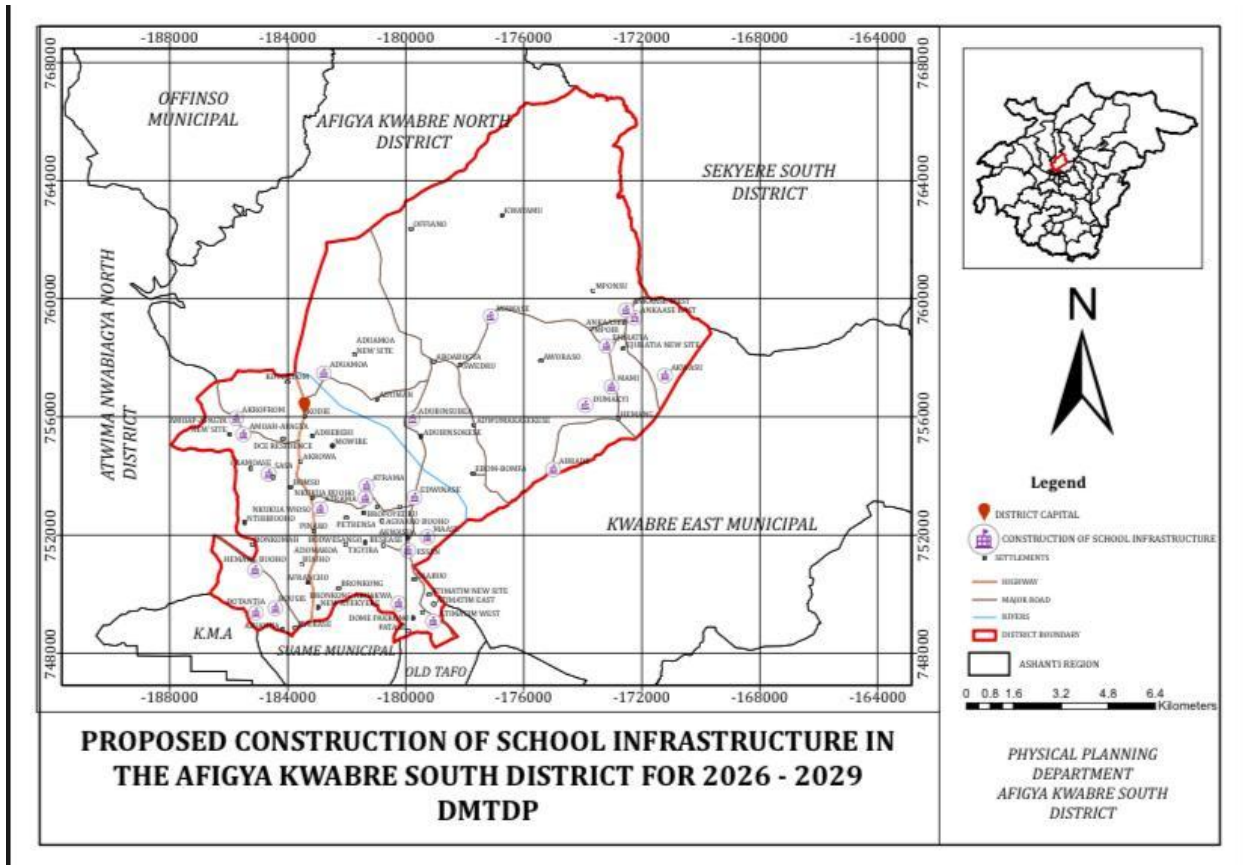
The desired future maps were developed based on the programme of action. The maps included desired future water facilities map, desired future school infrastructure map, desired future health infrastructure map, desired Police Station map, desired future market facilities map, desired market facilities map, desired future fire station map and desired future health map. These maps provide pictorial presentation of the district composite programme of action.

Fig. 4.1: Desire Future Water Facilities Map



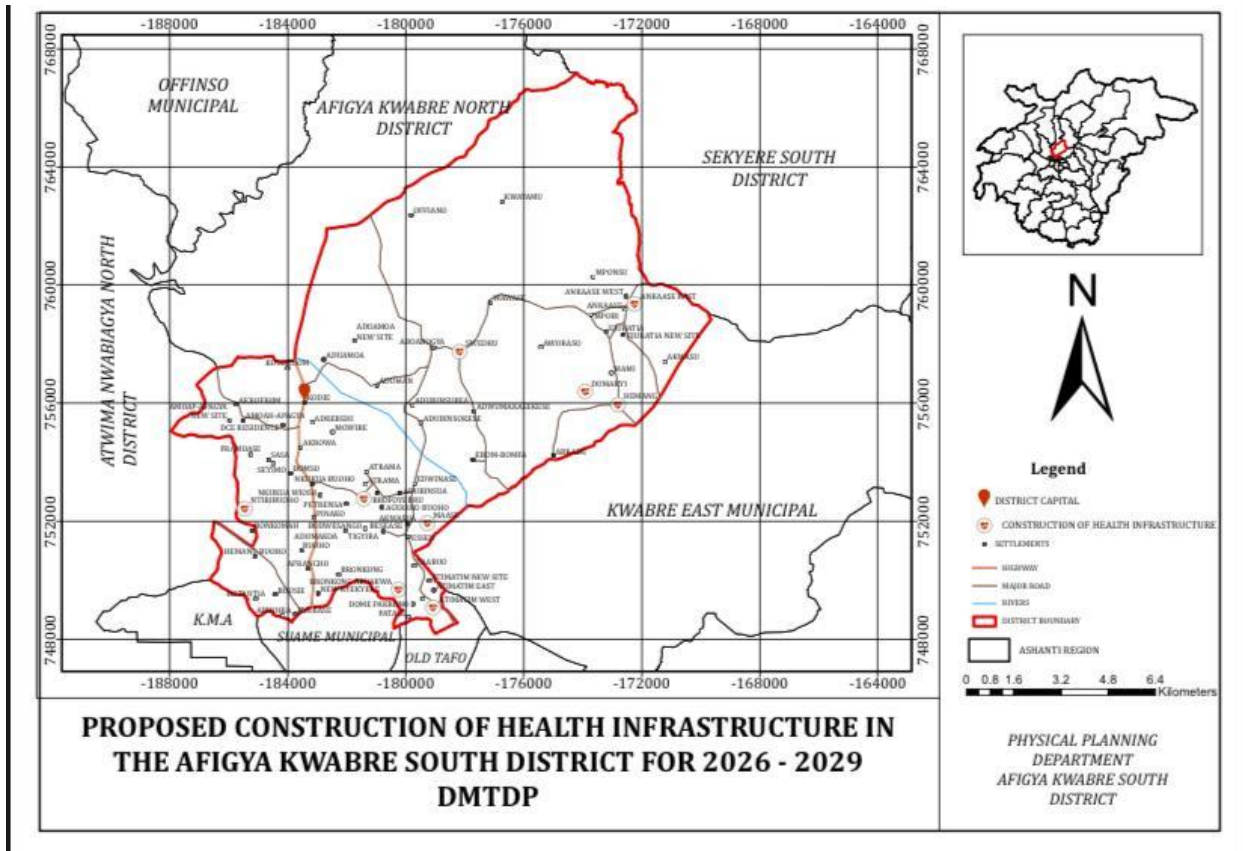
Source: AKSDA, Physical Planning Dept. 2025

Fig. 4.2: Desired Future School Infrastructure Map



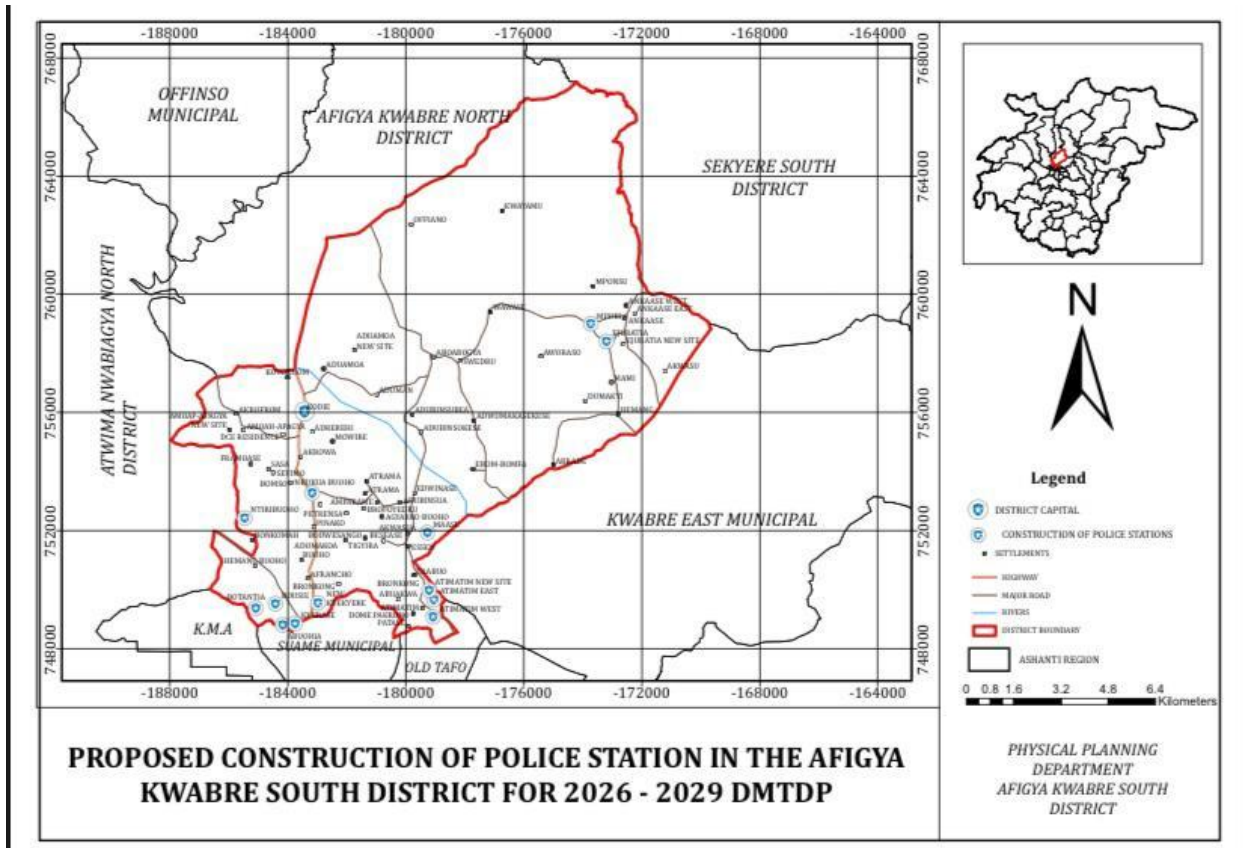
Source: AKSDA, Physical Planning Dept. 2025

Fig. 4.3: Desired Future Health Infrastructure Map



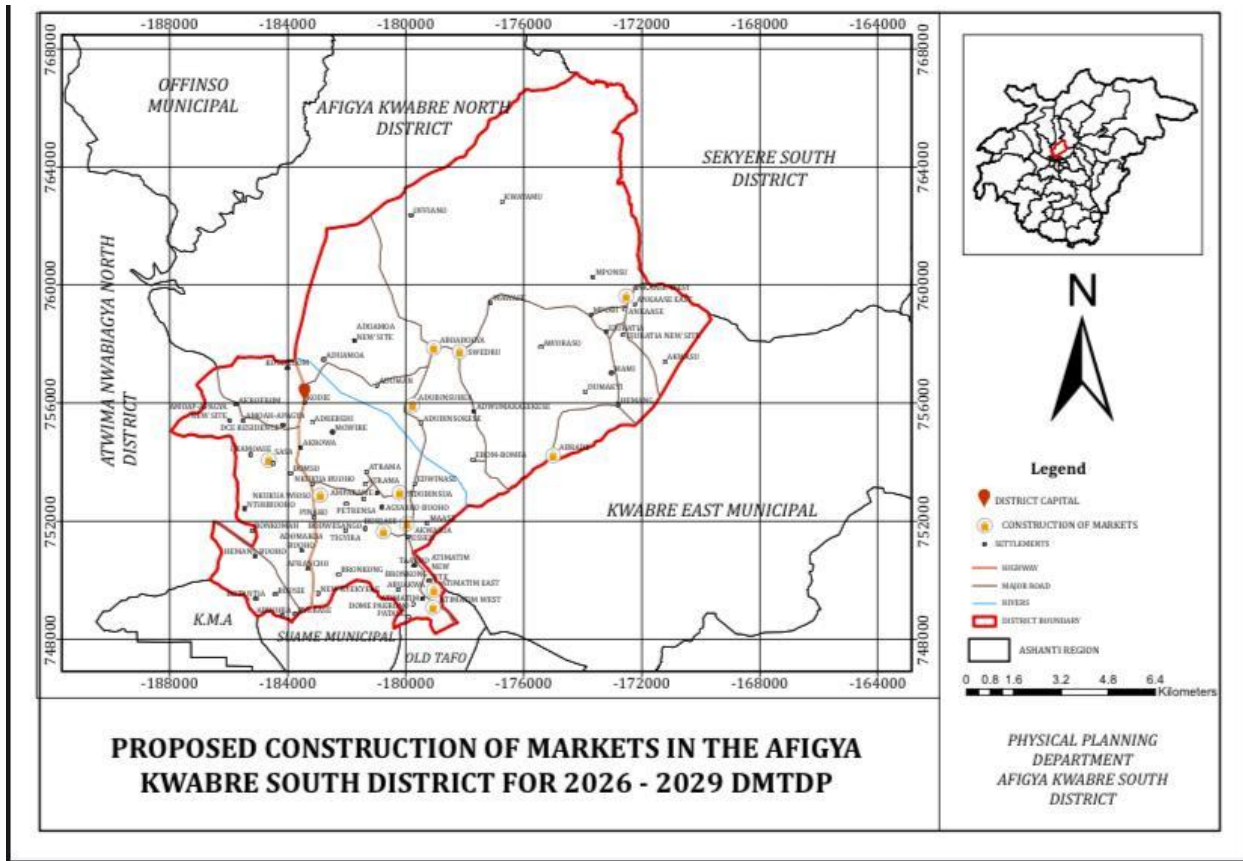
Source: AKSDA, Physical Planning Dept. 2025

Fig. 4.4: Desired Future Police Stations



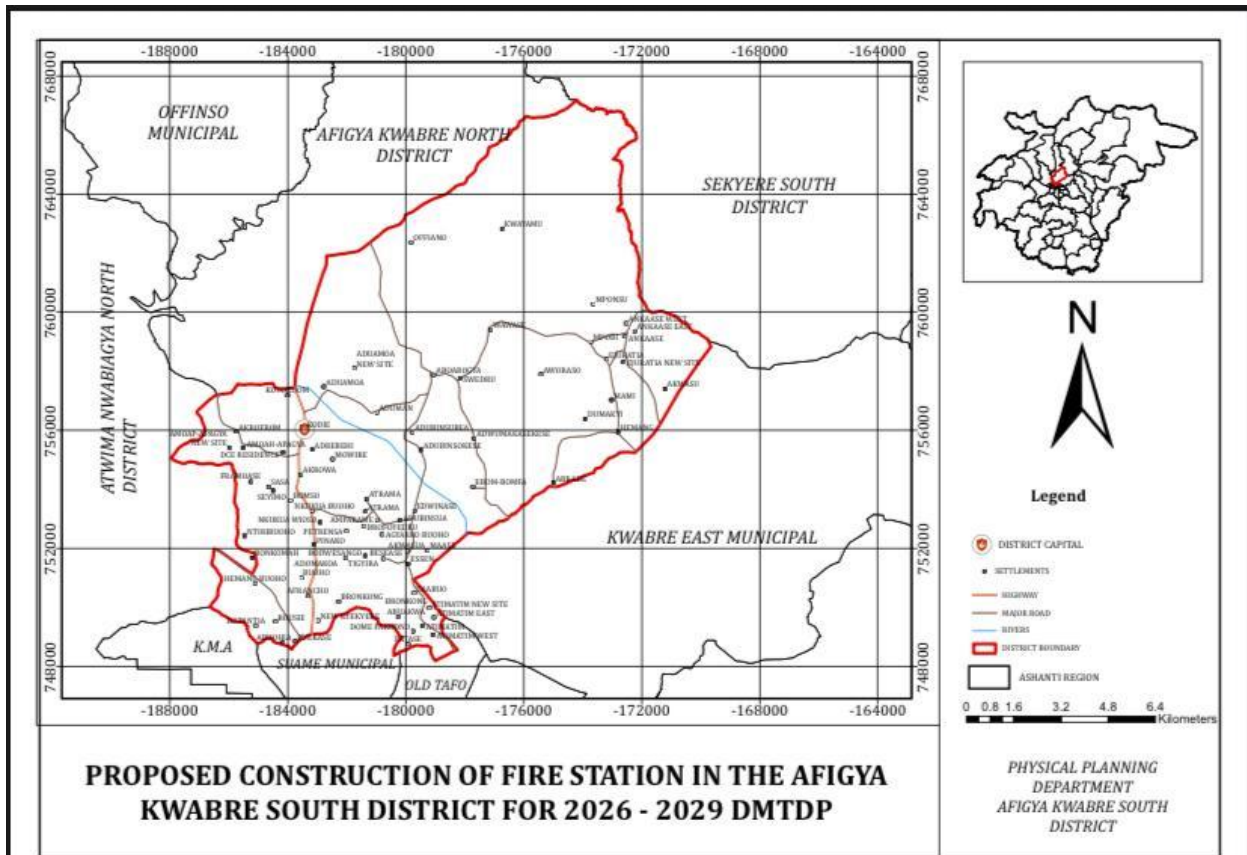
Source: AKSDA, Physical Planning Dept. 2025

Fig. 4.5: Desired Future Markets



Source: AKSDA, Physical Planning Dept. 2025

Fig. 4.6: Desired Future Fire Station



Source: AKSDA, Physical Planning Dept. 2025

4.3 Spatial and Structure Plan

The development focus as established was used to determine the broad land use zonings for the entire district to generate the spatial developmental framework of the Afigya Kwabre South District which is expected to guide the broad spatial allocation of space for the envisaged interventions of the district. The residential, health, educational, civic, tourism and other spaces shall be embedded in the broader and structured spaces of;

- Commercial
- Industrial
- Agricultural

4.3.1 The Commercial Space

The commercial space within the district includes Kodie and its environs such as Afrancho, Buoho and Atimatim has some potentials for expanding commercially. In these areas, the enabling environment shall be created for commercial activities comprising banking institutions, retail and whole sale outlets (markets and ultramodern shopping malls etc) through tax exemptions and public private partnership arrangements in the establishment of commercial ventures.

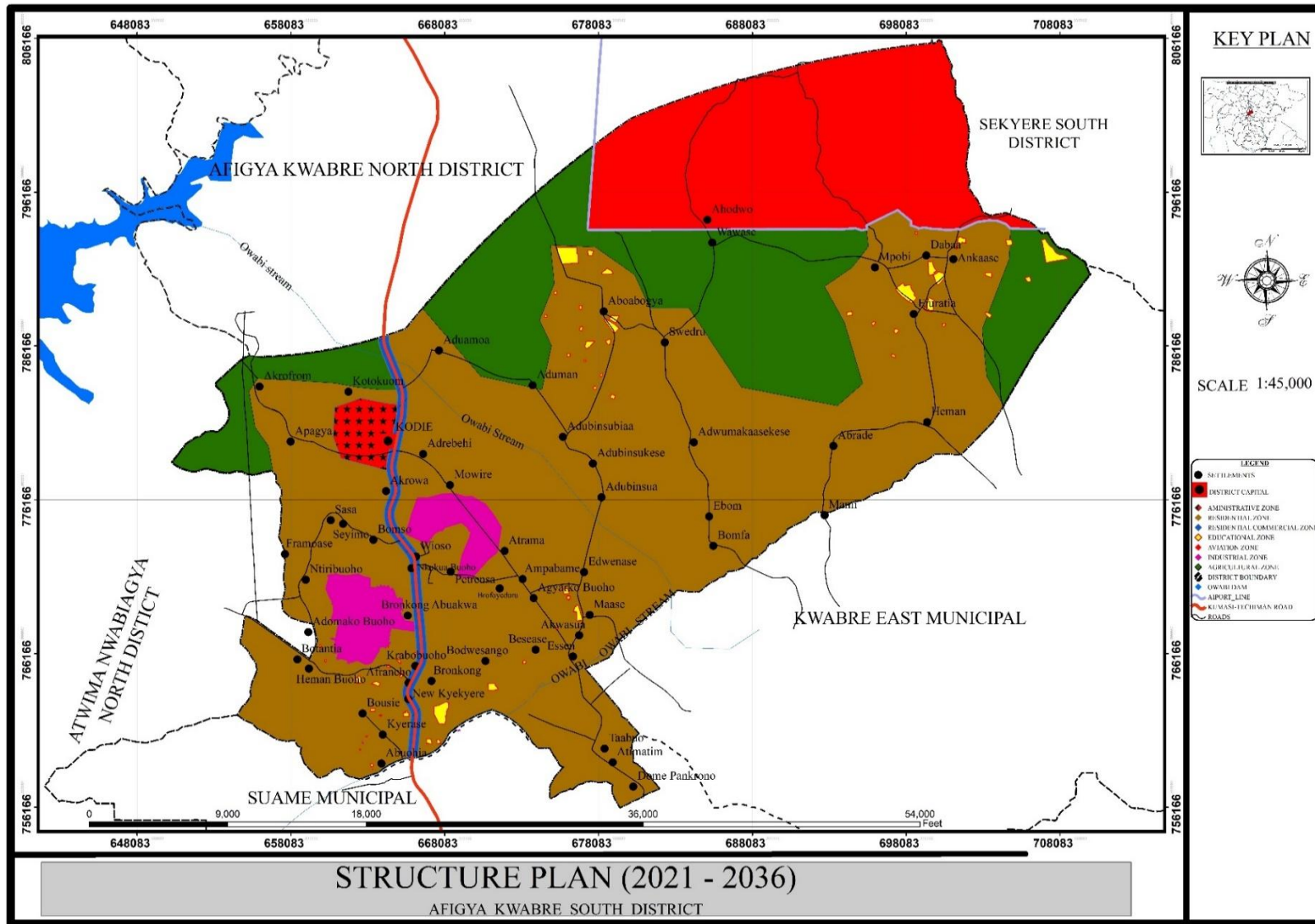


4.3.2 The Industrial Space

The major challenge facing the agriculture sector is that of marketing and appropriate and stable prices of their produce. This gap is to be addressed by industrialisation where ready demand shall be created for agric produce thereby enhancing agricultural livelihood systems. It is also envisaged that the establishment of an E-Waste processing plant at Adubinsukese by SMIDO with technical support from German International Cooperation (GIZ) and other industries will create economies of scale and forward and backward linkages within the network of industries to be established.

The Suame Magazine Industrial Development Organization (SMIDO) has acquired a 700-acre land at Adubinsu to help relocate its members who include spare parts dealers, mechanics, scrap dealers and other actors within the value chain from Suame to the District.

Fig. 4.7 District Structure Plan





CHAPTER FIVE COMPOSITE DEVELOPMENT PROGRAMMES

5.1 Introduction

The chapter deals with the formulation of the composite development programme for the district. Having developed goals identified objectives and strategies, it becomes necessary to formulate development programmes emanating from the goals, objectives and strategies. This therefore leads to the Composite Development Programmes of Action.

The chapter also looks at the revenue mobilization strategies that will be implemented by the District Assembly to finance the resource gaps that are identified. The alternative source of funding needs to be assessed to ensure the successful implementation of programmes and projects in the DMTDP.

The identified programmes and projects are subjected to further analysis by applying the Strategic Environmental Assessment (SEA) tools. The chapter discusses the programme financing arrangements, which is the possible resources available for implementing all programmes during the planned period and also, a spatial development framework of the entire District is depicted to guide development.

5.2 Composite Development Programme Matrix

The Composite Development Programme matrix consists of the prioritized set of activities for the achievement of the goals and objectives as well as location, indicators, time schedule, indicative budget, implementing agencies (lead/ collaborating and their expected roles).

Table 5. 3 Composite Development Programmes

Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others (UNICEF, DACF-RFG, QDF)	New	Ongoing	lead	Collaborating
Revenue mobilization					-	1,477,850.40	2,520,300.0	-	√		Finance Department	Budget Unit. / DPCU
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating
MSME Development					200,000.00	5,455,744.20	90,000.000	-	√		GEA	DA DPCU
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating
Agriculture and Agribusiness Development					70,000.00	2,000,000.67	300,000.00	150,000.00	√		Dept. of Agriculture	DA/ DPCU/ GEA
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating
Disaster Risk Reduction and Disaster Preparedness					1,000,785.60	2,200,000.00	500,005.89	-	√		NADMO	DA/DPCU/ EPA/ GNFS
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating

Community mobilization and Civic Engagement					-	105,000.0	150,675.98	-	√		Dept. of Agriculture	DA/RAD
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating
Market Infrastructural Development					-	25,833,746.00	3,000,000.45	-	√		Works Dept.	DA/Finance Dept./ Trad. Authorities/EPA
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating
Youth Employment Acceleration					55,568.00	200,000.00	133,200.00	-	√		GEA NYA	DA/ CEA/ DSW&CD
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating
Local Economic Development					18,072.00	5,574,132.00	2,245,789.47	-	√		Dept. of Agriculture	DPCU/ DA/ GEA/ MSMEs
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating
Tourism Development					-	3,005,678.00	156,000.00	515,634.62	√		DA	DPCU/ Works Dept./ GTA/ Trad. Authorities
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating
Basic Education Infrastructure Improvement					-	7,835,000.00	2,789,456.00	2,872,986.47	√		GES	DA/ DPCU/ Works Dept.
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating

	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	lead	Collaborating
School Furniture Supply					-	8,132,493.00	2,897,368.00	1,879,634.89	√		GES	DA/DPCU/ Contractors
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Sanitation and waste management					-	5,300,500.00	4,000,256.00	-	√		DEHU	DA/ Waste Mgt. Companies/ NADMO/ EPA
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Safe Water Supply					-	8,879,543.00	1,678,579.00	1,600,000.00	√		Works Dept.	DA/ DEHU/ DSW&CD/ GWCL/ SWN/ CWSA
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Quality Health Improvement Programme					-	8,879,543.00	2,876,982.00	50,000.00	√		GHS	DA/DSW&CD/ NCCE/Works Dept. /RHD
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Infrastructure, Housing and Property Addressing Improvement					-	430,000.00	100,000.00	-	√		Physical Dept.	Works Dept./ IT Unit/ Stats. Dept./ MWHWR
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating

ICT Education Access and Equity					-	1,006,789.00	500,000.00	-	√		IT Unit	DA/GES/DPCU
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Social Protection and Economic Empowerment					40,000.00	5,125,694.00	80,000.00	70,000.00	√		DSW&CD	DA/NGOs/DPCU/ LEAP
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Security and Public Safety Services					-	4,100,904.26	1,632,200.00	-	√		DA	DISEC
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Quarry regulations and sustainable settlement protection					-	2,006,768.00	200,000.00	-	√		Physical Planning Dept.	DA/Works Dept./ Minerals Commission/ EPA/ GNFS/ GPS
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating

Infrastructure Maintenance Programme					-	4,000,987.00	500,906.98	-	√		Works Dept.	DA/DPCU/EPA/ Contractors
Road Safety Programme					50,000.00	20,000,000.00	3,000,000.00	8,000,000.00	√		Works Dept.	DA/DPCU/EPA/ Contractors
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Land Use Protection & Afforestation					30,000.00	500,000.00	900,000.00	-	√		Physical Planning Dept./ Forestry Dept.	DA/ NADMO/ Works Dept./ EPA/ Trad. Authorities
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Rural Electrification Expansion					-	1,000,000.00	600,000.00	-	√		Works Dept.	DA/ ECG
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Implementation, Coordination, Monitoring and Evaluation					-	400,000.00	80,000.00	-	√		Dev't Planning Unit	DA/DPCU/ CSOs/ RCC/ DACF secretariat
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating

Women in governance empowerment					-	2,000,567.89	3,879,653.00	-	√		DA	DPCU/ RCC/ MLGCRA
Development Programme	Time Frame				Cost				Programme status		Implementation Institution/Department	
	2026	2027	2028	2029	GoG	DACF	IGF	Others	New	Ongoing	Lead	Collaborating
Sub-Structure Strengthening					-	3,000,427.00	900,000.00	-	√		DA	DPCU/ Area Councils/ Trad. Authorities/ RCC/ MLGCRA
TOTAL					1,464,425.60	126,444,599.42	35,711,372.77	15,138,255.98				
GRAND TOTAL					178,758,653.77							

Source: AKSDA DPCU, 2025



5.2.1 Assumption and Methodologies used for costing of the plan

The Composite Development Programmes specifies the cost of new and on-going programmes and projects. The assumptions and methodologies used for costing as specified in section 31 of the Public Financial Management Regulation, 2019 (LI 2378). As per the regulations, assumption for costing should be based on the assumptions of economic, social and demographic and other standard indicators consistent with the Medium-Term National Development Policy Framework and within the constraint of Medium-Term Fiscal Framework.

To cost effectively for all programmes, the Afigya Kwabre South District Assembly made considerations based on assumptions that reflect the socio-economic trends, fiscal realities, demography and infrastructure gaps. Additionally, benchmarks such as historical budget trends were taken into account. Other assumptions included;

- a. Engineer's estimates
- b. Annual inflation rate based on the Bank of Ghana trend which is between 8% to 12%
- c. Annual Population Growth rate of 2.7%
- d. Cedi to Dollar exchange rate trends (GHC 10.5 and GHC 16.5 per dollar)
- e. Contingency of about 10% as buffer
- f. 5-10% wage increases for skilled and unskilled workers

5.2.2 Programme Financing

From NDPC, an Indicative Financial Plan deals with the strategies to be adopted to mobilise and utilise financial resources for the DMTDP. Hence, this segment consists of the overall cost of the DMTDP 2022-2025 for the financing of the plan. The estimated cost has been made to cover all mitigation measures that would be adopted to ensure sustainability.

The main sources of revenue of the Assembly include IGF, DACF, DACF-RFG, Quarry Development Fund (QDF), UNICEF and Direct Government Transfers and other Subventions. The total revenue that will accrue to the Assembly within the plan period will be GH¢ **186,158,653.77**

Table 5. 4: Programme Financing

Development Programme	Programme Cost (A)	Expected Revenue and Source of Funding						Total (B)	Gap ©=(B-A)
		GoG	IGF	DACF	DACF-RFG	DPs	Others (QDF)		
Revenue Mobilization	3,998,150.40	-	2,520,300.0	1,477,850.40	-		1,000,000.00	4,998,150.40	1,000,000.00
MSME Development	5,745,744.20	200,000.00	90,000.00	5,455,744.20	-			5,745,744.20	0.00
Agriculture and Agribusiness Development	2,520,000.67	70,000.00	300,000.00	2,000,000.67	150,000.00			2,520,000.67	0.00
Disaster Risk Reduction and Emergency Preparedness	3,700,791.49	1,000,785.60	500,005.89	2,200,000.00	-		500,000.00	4,200,791.49	500,000.00
Community mobilization and Civic Engagement	255,675.98	-	150,675.98	105,000.00	-			255,675.98	0.00
Market Infrastructural Development	28,833,746.45		3,000,000.45	25,833,746.00	-			28,833,746.45	0.00
Youth Employment Acceleration	388,768.00	55,568.00	133,200.00	200,000.00	-			388,768.00	0.00
Local Economic Development	7,837,993.47	18,072.00	2,245,789.47	5,574,132.00	-			7,837,993.47	0.00
Tourism Development	3,677,312.62	-	156,000.00	3,005,678.00	515,634.62			3,677,312.62	0.00
Basic Education Infrastructure Improvement	13,497,442.47	-	2,789,456.00	7,835,000.00	2,872,986.47		50,000.00	13,547,442.50	50,000.00
School Furniture Supply	12,909,495.85	-	2,897,368.00	8,132,493.00	1,879,634.89		300,000.00	13,209,495.80	300,000.00

Sanitation and waste management	9,300,756.00	-	4,000,256.00	5,300,500.00	-			9,300,756.00	0.00
Safe Water Supply	12,158,112.00	-	1,678,579.00	8,879,543.00	1,600,000.00		3,000,000.00	15,158,112.00	3,000,000.00
Quality Health Improvement Programme	11,806,525.00	-	2,876,982.00	8,879,543.00	50,000.00		100,000.00	11,806,525.00	100,000.00
Infrastructure, Housing and Property Addressing Systems	530,000.00	-	100,000.00	430,000.00	-			530,000.00	0.00
Road Safety Programme	31,050,000.00	50,000.00	3,000,000.00	20,000,000.00	8,000,000.00		2,000,000.00	33,050,000.00	2,000,000.00
ICT Education Access and Equity	1,506,789.00	-	500,000.00	1,006,789.00	-			1,506,789.00	0.00
Social Protection Expansion	5,315,694.00	40,000.00	80,000.00	5,125,694.00	70,000.00	100,000.00		5,415,694.00	100,000.00
Security and Public Safety Services	5,733,104.26	-	1,632,200.00	4,100,904.26	-		300,000.00	6,033,104.26	300,000.00
Quarry regulations and sustainable settlement protection	2,206,768.00	-	200,000.00	2,006,768.00	-	50,000.00		2,256,768.00	50,000.00
Infrastructure Maintenance Programme	4,501,893.98	-	500,906.98	4,000,987.00	-			4,501,893.98	0.00
Land Use Protection & Afforestation	1,430,000.00	30,000.00	900,000.00	500,000.00	-			1,430,000.00	0.00

Rural Electrification and Expansion	1,600,000.00		600,000.00	1,000,000.00	-			1,600,000.00	0.00
Implementation, Coordination, Monitoring and Evaluation	480,000.00	-	80,000.00	400,000.00	-			480,000.00	0.00
Women in governance empowerment	5,880,220.89	-	3,879,653.00	2,000,567.89	-			5,880,220.89	0.00
Sub-Structure Strengthening	3,900,427.00	-	900,000.00	3,000,427.00				3,900,427.00	0.00
Total	178,758,653.77	1,464,425.60	35,711,372.77	126,444,599.42	15,138,255.98	150,000.00	7,250,000.00	186,158,653.77	7,400,000.00

Source: AKSDA, DPCU-2025



5.3 Revenue Generation Measures to finance the Gap

1. Enter into Public Private Partnership (PPP) arrangement with private sector to fund development projects and programmes
2. Strengthen Property Rate Collection and undertake revaluation of properties to improve collection of revenue
3. Enforce and optimize fees from quarry operations
4. Expand Market and Trade license revenue
5. Writing of proposal for funding from international organizations
6. Undertake data collection on unassessed revenue in the district and collect revenue to improve Internally Generated funds

5.4 Strategic Environmental Assessment (SEA)

To ensure long-term sustainability and alignment with the strategic goals, the programmes that have been identified is subjected through analysis through the application of Strategic Environmental Assessment (SEA). The tool that has been used in Appendix 4 is the sustainability criteria matrix that evaluates 30 programmes across 20 sustainability criteria.

For each criterion and indicator, a scale of 0-5 is used to reflect the extent to which the activity supports, is neutral to, or works against the sustainability aim. The scale is as follows:

- 0: Not relevant
- 1: Works strongly against the aim
- 2: Works against the aim
- 3: On balance. Has neutral effects on the aim
- 4: Supports the aim
- 5: Strongly supports the aim

The identified programmes and projects were subjected to further analysis to ensure their sustainability and consistency by applying the Strategic Environmental Assessment (SEA) tools using the Sustainability Criteria Matrix



5.4.1 General Observations

The following high-scoring **programmes** consistently support multiple sustainability goals:

- **Agriculture and Agribusiness Development:** Strong across gender, job creation, growth, and access to transport.
- **Safe Water Supply:** Excels in sanitation, water access, and environmental restoration.
- **Sanitation and Waste Management:** High scores in Job creation, participation, access to water and equity.
- **Social Protection:** Education, Health and Well-being and participation.
- **Knowledge, Management and Learning:** Excels in education, gender, and long-term learning



CHAPTER SIX ANNUAL ACTION PLANS

6.1 Introduction

This chapter focuses on the design of the phasing out of the Programme of Action (PoA) into Annual Action Plans (AAPs). The Programme of Action (PoA) is designed to cover a period of four years (2026-2029). However, it must be further simplified into the various years to specify the activities that will be undertaken within each year of the plan period. This helps the Planner, the implementing agencies and other stakeholders to know what is happening at each point in the planning period. It also serves as a guide for monitoring the progress of the Development Plan.

6.2 Annual Action Plans

The Annual Action Plan is a matrix that indicates the various activities, project/programme location to be undertaken each year within the plan period (2026-2029). It also shows implementation schedules which are divided into four (4) quarters from January to December in each year. The cost of each programme and project/activities within that particular year of the plan period is also shown. In addition, there are implementing agencies (both lead and collaborating), funding sources either local or external. The Annual Action Plans are aligned to the programmes developed by the Assembly.

The criteria used in the selection of programmes and projects for the Annual Action Plans includes the following:

- Critical projects that require immediate implementation.
- On-going projects.
- Unimplemented projects under the previous plan which still remains a priority and needed to be implemented
- Projects with short growth periods.
- Projects with low costs which could conveniently be accommodated by the District Assembly in the first year's budget.
- Government's priority/flagship programmes
- Donor, NGO, CBO funded projects which must be implemented

Table 6.1: Annual Action Plan 2026

Objectives: Increase IGF collection rate to 95% by 2029														
Programme: Revenue Mobilization														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
1. Recruit, train and bond new revenue collectors	District Wide							20,000.00			√		Finance Dept.	Revenue Unit/ HR Dept.
2. Procure logistics for revenue collectors	Kodie						10,000.00	10,000.00			√		Revenue Unit	Finance Department
3. Valuation of properties	District Wide						50,000.00	30,000.00			√		Finance Dept.	Physical Plan. Dept.
4. Prepare and implement 2026 RIAP	Kodie						35,000.00				√		Budget Unit	Finance Dept.
5. Procure Value Books	Kodie							10,000.00			√		Finance Dept.	CA/ Revenue Unit
SUB-TOTAL								95,000.00	70,000.00					
Objectives: Improve MSME financing by 70% by the end of 2029														
Programme: MSME Development Programme														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
6. Organize business counselling and	District wide					50,000.00	20,000.00	10,000.00			√		BAC	CA/ Finance Dept.

monitoring SMEs in the district													
7. Support SMEs to access business loans	District Wide					10,000.00		5,000.00		√		BAC	CA/ Finance Dept.
8. Organize two (2) business platforms and fora in the district	Kodie					5,000.00	5,000.00	10,000.00		√		BAC	DA/ DPCU/ YEA
9. Undertake trainings for local businesses to enhance operations and create job	Kodie						30,000.00			√		BAC	DA/ DPCU/ CEA
SUB-TOTAL						65,000.00	55,000.00	25,000.00					
Objectives: To equip 100 youth with entrepreneurial skills by the end of 2029													
Programme: Youth Employment Acceleration													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
10. Complete the renovation of skills training centre at Kodie	Kodie						10,000.00	1,000,000.00		√		Works Dept.	DA/BAC/ CEA/ DSWCD
11. Undertake skills training	District wide						20,000.00	10,000.00		√		BAC	CA/ CEA/ DSWCD

for women and youth														
SUB-TOTAL						30,000.00	1,010,000.00							
Objectives: To enhance local trade by the end of 2029														
Programme: Market Infrastructure Development														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
12. Construct 1No. 24-hour market in the district	Aboabugya						15,865,653.00				√		Works Dept.	DA/ Trad. Authorities/ 24-Hr Mkt. Secretariat
SUB-TOTAL						15,865,653.00								
Objectives: Increase agricultural yield by 60% by 2029														
Programme: Agricultural and Agribusiness development														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
13. Construct 1No. post-harvest storage facilities	Kodie						150,000.00				√		Works Dept.	DA/Dept. of Agric
14. Undertake sensitization and Group formation on Feed Ghana Programme	Adubinsukese Kodie						20,000.00				√		Dept. of Agric	DA/MOFA

15. Organize quarterly technical review meeting and district planning session	Selected communities						10,000.00			√		Dept. of Agric	DA/MOFA
16. Undertake Farmers Day Celebration in the district	Selected Community						100,000.00		50,000.00	√		Dept. of Agric	DA/ Quarry Operators/ MP
17. Procure two (2) GPS equipment and stationery	Kodie							10,000.00		√		Dept. of Agric	DA/ Finance Dept.
18. Provide T&T to undertake field and home visits for technical backstopping and technology transfer	District Wide						50,000.00			√		Dept. of Agric	DA/DPCU/ Finance Dept.
19. Train staff on aquaculture	Kodie						50,000.00			√		Dept. of Agric	DA/DPCU
20. Train staff on group dynamics and records keeping	Kodie							10,000.00		√		Dept. of Agric	DA/BAC

21. Organize two demonstration farms on rice and maize	Adubinsukese Kodie						20,000.00				√		Dept. of Agric	DA/MOFA	
22. Promote agro-processing in the district	District Wide						10,000.00	50,000.00			√		Dept. of Agric	DPCU/BAC	
23. Undertake vaccination of dogs and pets against rabies	District wide						30,000.00				√		Dept. of Agric	DA/MOFA	
24. Organize monthly farmer market to link farmers to potential buyers	District wide							20,000.00			√		Dept. of Agric	DA/MOFA	
SUB-TOTAL							440,000.00	90,000.00	50,000.00						
Objectives: To equip youth with employable skills															
Programme: Local Economic Development															
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department			
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating		
25. Procure and distribute 2,500 coconut seedlings to farmers to promote local economic development	District Wide						50,000.00					√		BRC	CA/Finance

SUB-TOTAL						50,000.00							
Objectives: To create sustainable and resilient tourism sector													
Programme: Tourism Development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
26. Facilitate the development of Gyamadudu museum at Kwabre Heman as an eco-tourist site	Kwabre Heman						100,000.00	30,000.00		√		CA	DPCU/ CNC/ GTA
						100,000.00	30,000.00						
Objectives: Provide adequate learning spaces to accommodate all enrolled students and improve teaching and learning													
Programme: Basic Education Infrastructure Development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
27. Complete the construction and furnishing of 1No. Administration block for SHS	Ejuratia						750,000.00				√	Works Dept.	DA/DPCU/ DoE
28. Make outstanding payment for	Apagya						12,000.00				√	Works Dept.	DA/DPCU/ DoE

construction of KG block at Apagya													
29. Complete the renovation of 1No. 6-Unit classroom block for Krobo DA Primary School	Krobo					184,501.70			√		Works Dept.	DA/DPCU/DoE	
30. Complete the construction of 1No. 9-Unit classroom block at Afrancho DA Primary School	Afrancho					783,172.13			√		Works Dept.	DA/DPCU/DoE	
31. Construct and furnish 1No. 3-Unit classroom with WASH facilities at Dumakyi DA Primary School	Dumakyi					200,000.00	50,000.00			√	Works Dept.	DA/DPCU/DoE	
32. Construct and furnish 1No. 6-Unit classroom	Akwasu					1,200,000.00				√	Works Dept.	DA/DPCU/DoE	

with WASH facilities at Akwasu DA Primary School												
33. Construct and furnish 1No. KG block with office, store, toilet and mechanized borehole	Bosie					1,000,000.00				√	Works Dept.	DA/DPCU/DoE
34. Construct and furnish 1No. 3-Unit classroom with office, store and mechanize borehole for Sasa DA JHS	Sasa							1,200,000.00		√	Works Dept.	DA/DPCU/DoE
35. Renovate 4No. Classroom blocks within the district	Adwumakasekese Swedro Akrofrom Atimatim					2,200,000.00	200,000.00			√	Works Dept.	MP/DA/DPCU/DoE
36. Support the conduct of mock examinations and related expenditure	District wide					100,000.00				√	DoE	MP/DA/DPCU/DoE

37. Make allocation for education service delivery	District wide						100,000.00				√		DA	DPCU/ DoE
38. Provide financial support to brilliant but needy students in the district	District wide						70,000.00	10,000.00			√		DoE	DA/ MP
39. Provide support to teaching and learning delivery	District wide						50,000.00	30,000.00			√		DoE	DA/ DPCU
40. Provide support to organize District Teachers Awards	District wide						50,000.00				√		DoE	DA/ DPCU
SUB-TOTAL							6,699,673.83	290,000.00	1,200,000.00					
Objectives: Supply adequate furniture to increase enrolment														
Programme: School Furniture supply														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	



41. Procure and supply 1,450 No. Dual Desks, 1,600 Mono Desks, 262 Teachers tables and chairs for public schools in the district	District wide						200,000.00				√		Works Dept.	MP/DA/DP CU/ DoE
SUB-TOTAL							200,000.00							
Objectives: Increase safe water coverage from 90% to 95% by Dec 2029.														
Programme: Safe Water Supply														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
42. Drill and mechanize 38No. boreholes in selected communities	District wide						3,154,000.00					√	Works Dept.	DPCU/DA/ DEHU/ SW&CD/ CWSA
43. Drill 10 No. borehole with hand pump in selected communities	Selected communities						500,000.00					√	Works Dept.	DPCU/DA/ DEHU/ SW&CD/ CWSA
44. Repair and maintain boreholes in the district	District wide						349,030.45	30,000.00				√	Works Dept.	DPCU/DA/ DEHU/ SW&CD/ CWSA

SUB-TOTAL						4,003,030.45	30,000.00							
Objectives: Increase the availability of functional health facilities														
Programme: Quality Health Improvement														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
45. Complete the construction of 1No. 3-Storey Clinic at Wioso	Wioso						332,780.08					√	Works Dept.	DPCU/DA/GHS
46. Construct and furnish 1No. CHPS Compound at Dumakyi	Dumakyi						2,000,000.00				√		Works Dept.	DPCU/DA/GHS
47. Construct and furnish 1No. Health Centre at Ntiribuoho	Ntiribuoho						2,000,000.00				√		Works Dept.	DPCU/DA/GHS
48. Renovate 1No. Health Centre at Brofoyedru	Brofoyedru						200,000.00				√		Works Dept.	DPCU/DA/GHS
SUB-TOTAL							4,532,780.08							
Objectives: To reduce malaria case fatality rate by 70% and new HIV infections by 50% by 2029														
Programme: Integrated Malaria and HIV/AIDS Control														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		

		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
49. Support District Response Initiative (DRI) and HIV/AIDS	District Wide						200,820.00			√		Health Dept.	DA/DPCU/GHS/Ghana AIDS Commission
50. Support the prevention of malaria	District Wide						26,000.00	10,000.00		√		Health Dept.	DA/DPCU/GHS
51. Undertake EPI screening and vaccination in schools							30,000.00	15,000.00		√		Health Dept.	DA/DPCU/GHS
52. Support community sport and health cooperation initiative	District wide						30,000.00	20,000.00		√		Health Dept.	DA/DPCU/GHS/PATH
53. Promote sports and physical activities in public schools	District wide							10,000.00		√		Health Dept.	DA/DPCU/GHS/PATH
SUB-TOTAL							256,820.00	55,000.00					
Objectives: Increase access to social protection													
Programme: Social Protection Expansion													
Projects	Location	Time Frame					Cost			Project Status	Implementation Agency / Department		

		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
54. Provide support to District Social Protection Committee	Kodie						10,000.00	10,000.00		√		SWCD	DA/DPCU/MoCGSP
55. Child rights promotion and protection	Selected communities							5,000.00	40,000.00	√		SWCD	DA/DPCU/MoCGSP
56. Provide support for SER's on cases	Kodie							5,000.00		√		SWCD	DA/DPCU/MoCGSP
57. Monitor beneficiaries of PWD funds	Selected Communities						10,000.00	4,000.00		√		SWCD	DA/DPCU/MoCGSP
58. Support case management in the district and strengthen referral linkages with other stakeholders (GHS, NHIA, DOVVSU, CHRAJ, NGOs etc)	District wide							5,000.00	10,000.00	√		SWCD	DA/DPCU/MoCGSP
59. Facilitate the implementation of Livelihood	Selected Communities					200,000.00		3,000.00		√		SWCD	DA/DPCU/MoCGSP

empowerment Against Poverty (LEAP)												
60. Provide support for LEAP sensitization on additional livelihood opportunities and disbursement of funds	District wide						3,000.00		√		SWCD	DA/DPCU/ MoCGSP
61. Undertake NHIA registration and renewal of LEAP beneficiaries and other identifiable categories of indigents	District wide						4,000.00		√		SWCD	DA/DPCU/ MoCGSP/ NHIA
62. Support to PWDs in the District	District wide					100,000.00			√		SWCD	DA/DPCU/ MoCGSP
63. Identify and monitor Day Care Centres	District wide						3,000.00		√		SWCD	DA/DPCU/ MoCGSP
64. Supervise the operations of	District wide						2,000.00		√		SWCD	DA/DPCU/ MoCGSP

NGOs and CBOs													
65. Undertake skills development training for PWDs in soap and detergent making	Kodie						10,000.00			√		SWCD	DA/DPCU/DoE
66. Undertake sensitization on Teenage Pregnancy and Drug Abuse at Maase	Maase							5,000.00		√		SWCD	DA/DPCU/DoE/CEA
67. Undertake Sensitization on child neglect	Buoho Nkukua Buoho						3,000.00			√		SWCD	DA/DPCU/DoE
68. Undertake Home Visit to engage with communities	Maase Edwenase						1,000.00	4,000.00		√		SWCD	DA/DPCU/MoCGSP
69. Organize sensitization on Adolescent Online Safety in Two (2) Senior High School	Aduman Heaman Buoho						15,000.00			√		SWCD	DA/DPCU/
70. Undertake sensitization	Ejuratia Mpobi							3,000.00		√		SWCD	DA/DPCU/MoCGSP

on effects of early sex, drug abuse at Ejuratia DA Primary School & Mpobi DA Primary School													
71. Undertake sensitization on child marriage	Mposu						3,000.00		√		SWCD	DA/DPCU/	
72. Sensitize 10 selected JHS in the District on menstrual hygiene management	Selected Schools						4,000.00		√		SWCD	DA/DPCU/ MoCGSP	
73. Sensitize 1 selected JHS in the District on teenage pregnancy	Kodie						4,000.00		√		SWCD	DA/DPCU/ MoCGSP	
74. Undertake alternative livelihood trainings for women	Adwumakasekese Ankaase						10,000.00		√		Dept. of Agriculture	DA/DPCU/ CEA/ GEA	
75. Provide support for LEAP sensitization	District wide						5,000.00		√		SWCD	DA/DPCU/ MoCGSP	

on additional livelihood opportunities and disbursement sessions													
SUB-TOTAL						200,000.00	149,000.00	82,000.00	50,000.00				
Objectives: Foster Active Community involvement in local development initiatives													
Programme: Community Mobilization and Civic Engagement													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
76. Undertake 2No. Town Hall Meetings on Plan Preparation and Budgeting	Kodie Atimatim						30,000.00	20,000.00		√		Dev't Planning Unit	DPCU/ Budget Unit/DA/ Assembly Members/ Trad. Authorities/ ISD/ NCCE
77. Undertake DCE's community engagement	District wide							50,000.00		√		ISD	DPCU/DA/ Assembly Members/ Trad. Authorities
78. Undertake media engagement on developments	District wide							20,000.00		√		ISD	DA/DPCU/ NCCE

and citizens engagement													
79. Support citizenship education week celebration	Kodie Afracho								10,000.00	√		NCCE	DPCU/ ISD/ GPS
80. Establish Civic Education Clubs in schools	District wide								10,000.00	√		NCCE	DA/ GES
SUB-TOTAL							30,000.00	90,000.00	20,000.00				
Objectives: Ensure compliance with environmental, safety and operational standards in quarry operators													
Programme: Quarry Regulations and sustainable settlement Protection													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
81. Undertake regular monitoring to prevent encroachment within the quarry buffer zones	District wide						20,000.00	50,000.00		√		DA	Works Dept./ Physical Planning Dept./ EPA/ Minerals Commission/ Trad. Authorities
82. Undertake regular stakeholder meetings to ensure	District wide							20,000.00		√		DA	Works Dept./ Physical Planning Dept./ EPA/

sustainable quarry practices													Minerals Commission/ Trad. Authorities
SUB-TOTAL						20,000.00	70,000.00						
Objectives: Increase access to sanitation services and improved solid waste management													
Programme: Sanitation and waste management													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
83. Collect and dispose solid waste in the District	District wide						338,520.00			√		DEHU	DPCU/ Zoomlion Company
84. Support Sanitation Improvement Package (SIP)	District wide						387,205.00			√		DEHU	Zoomlion Company
85. Undertake regular fumigation of public places	District wide						366,275.00			√		DEHU	CA/ Zoomlion Company
86. Procure sanitary tools and chemicals for Environmental Sanitation Management	District wide						200,000.00			√		DEHU	DA/Procurement Unit
87. Undertake Health Education	District wide						89,667.15			√		DEHU	CA/ ISD/ NCCE/ DPCU

Campaign on Environmental Sanitation Enhancement												
88. Undertake monthly Clean-Up Exercise in the District	District wide					250,000.00			√		DEHU	CA/ DPCU/ Assembly Members
89. Undertake noise pollution control	District wide					8,000.00			√		DEHU	DA
90. Desilt choked drains within the district	District wide					500,000.00			√		DEHU	DA
91. Undertake evacuation of old age communal refuse dumps in communities in the district	Selected communities					390,00.00			√		DEHU	DA/ DPCU/ Trad. Authorities
92. Procure 10No. Skip Containers for communities in the District	Selected Communities					500,000.00			√		DEHU	DA
93. Prepare DESSAP	Kodie					15,100.00			√		DEHU	DA/ DPCU/ Consultant



94. Review and gazette by-laws	Kodie						52,600.00			√		DEHU	DA/ DPCU
95. Enforce sanitation laws in the district	District wide						20,000.00			√		DEHU	CA/ DPCU/ Consultant
96. Construction of 1No. 20-Seater WC toilet at Abrade	Abrade						574,007.45			√		Works Dept.	DEHU/ DA/ DPCU
SUB-TOTAL							3,691,374.60						
Objectives: Increase accessibility and availability of ICT equipment and infrastructure													
Programme: ICT Education Access and Equity													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
97. Procure and supply ICT equipment to schools	Heman Kodie Ankaase						200,000.00			√		DoE	DA/DPCU/ MP
98. Provide internet access to offices to enhance service delivery	Kodie						50,000.00	30,000.00		√		IT Unit	DA/DPCU/ Telcos
SUB-TOTAL							250,000.00	30,000.00					
Objectives: Enhance early warning systems and preparedness													
Programme: Disaster Risk Reduction and Emergency Preparedness													

Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
99. Undertake Hazard mapping and educational campaigns on domestic fire and flood management	Cement mu Maase Essen Taabuom Kyerease						20,000.00				√		NADMO	GNFS/ISD/EPA
100. Climate Adaptation: 101. Organize campaign against charcoal burning and sand winning to prevent negative effect on the climate	Buoho Afrancho Kodie Atimatim						5,000.00	2,000.00			√		NADMO	DA/Forestry Dept./MOFA
102. Training Disaster Volunteer Groups (DVGs) in Emergency Response and climate	District wide						10,000.00				√		NADMO	GNFS/GHS

change in communities													
103.Support for Disaster Victims	District wide						50,000.00			√		NADMO	DA/DPCU
SUB-TOTAL							85,000.00	2,000.00					
Objectives: To protect nature reserves and ensure well organized spatial development													
Programme: Land Use protection and Afforestation													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
104.Plant trees in communities to serve as wind breaks and produce more oxygen for citizens	Selected communities						10,000.00	7,000.00		√		NADMO	DA/ DEHU/ Dept. of Forestry/ MOFA
105.Sensitize communities on the importance of tree planting	Wawase Ankaase Mpobi						5,000.00			√		NADMO	DA/ Dept. of Forestry/ DEHU
106.Distribute and Plant 10,000 trees under the Tree for Life Programme	District wide						20,000.00			√		Dept. of Forestry	DA/ NADMO/ Traditional Authorities
107.Prepare Spatial Development	District wide						100,000.00			√		PPD	DPCU/ TSC/ SPC/

Framework (SDF) and Structural Plan													Traditional Authorities
108. Organize planning education & Sensitisation	District wide							10,000.00		√		PPD	CA/ ISD
109. Prepare of local plans	Akrowa Aduman						40,000.00			√		PPD	DPCU/ TSC/ Traditional Authorities
110. Convey Technical Sub-Committee Spatial Planning Committee Meetings	Kodie							98,000.00		√		PPD	TSC/SPC
111. Inspection and monitoring of Development Applications	District wide							10,000.00		√		PPD	DA/ TSC
SUB-TOTAL							175,000.00	125,000.00					
Objectives: Increase access to safe, affordable and well-planned housing and office accommodation while ensuring property addressing													
Programme: Infrastructure Housing and Property Address Development													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating

112.Complete District Assembly Office Annex, Assembly Hall and mechanical installation	Kodie					3,500,000.00	50,000.00		√		Works Dept.	DA/DPCU/Suppliers
113.Construct 4No. 3-Unit staff quarters	Kodie					2,500,000.00	1,000,000.00		√		Works Dept.	DA
114.Install Street Naming Poles and Signages	District wide					50,000.00			√		PPD	DPCU/Traditional Authorities
115.Support the enforcement of building regulatory laws/guidelines	District Wide					10,000.00			√		PPD	DA/DPCU
116. Procure and supply building materials to support Community Initiated Projects	District wide					500,000.00	65,000.00		√		Procurement Unit	DA/MP/DPCU/Suppliers
SUB-TOTAL						6,060,000.00	115,000.00					
Objectives: To improve accessibility and socio-economic development by rehabilitating and maintaining roads												
Programme: Road Safety Programme												

Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
117. Reshape and spot improvement of 20km of roads	District wide							200,000.00		√		Works Dept.	DA/DPCU/DRIP
118. Construct 4 No. bridges	Selected communities							150,000.00		√		Works Dept.	DA/DPCU/DRIP
119. Sensitize Transport Unions on road safety and prevention of accidents in the District	Kodie							10,000.00		√		Transport Off.	DA/GRSA
120. Undertake grass cutting within the median on the Kumasi-Offinso highway	Kyerease Afrancho Buoho							50,000.00		√		Works Dept.	DA/DPCU/DRIP
SUB-TOTAL								410,000.00					
Objectives: To ensure safety and functionality of public infrastructure													
Programme: Infrastructure Maintenance Programme													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	

		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
121.Rehabilitate office buildings	Kodie						50,000.00	20,000.00		√		Works Dept.	DA/DPCU
122.Rehabilitate bridges and footbridges	District wide							304,000.00		√		Works Dept.	DA/DPCU/ DRIP
123.Rehabilitate 2No. staff bungalows	Kodie							10,000.00		√		Works Dept.	DA/DPCU
124.Renovate DCE's bungalow	Kodie						517,984.24			√		Works Dept.	DA/DPCU
125. Maintenance of office equipment	Kodie						80,000.00	10,000.00		√		IT Unit	DA/DPCU
126. Maintenance of official vehicles	District wide						100,000.00	10,000.00		√		Transport Off.	DA/DPCU
127. Maintenance of streetlights	District wide							20,000.00		√		Works Dept.	DA/DPCU
SUB-TOTAL							747,984.24	374,000.00					
Objectives: Extend electricity to unserved communities by 2029													
Programme: Rural Electrification and expansion													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
128. Supply street lights to communities	District wide						50,000.00			√		Procurement Unit	DA/DPCU/ Works Dept./ ECG

129. Facilitate the extension of electricity to new sites and unserved communities	District wide						50,000.00				√		Works Dept.	DA/DPCU/ ECG
SUB-TOTAL							100,000.00							
Objectives: To improve decision making, service delivery and accountability														
Programme: Implementation, Coordination, Monitoring and Evaluation														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
130. Undertake monitoring and evaluation of programmes and projects	District wide						70,000.00				√		Dev't Plann. Unit	DA/ DPCU
131. Undertake data collection, analysis and management	District wide							20,000.00			√		Stats. Dept.	DPCU
132. Preparation of 2027 Annual Action Plan and LED Plan	District wide						30,000.00				√		Dev't Plann. Unit	DA/ DPCU
133. Complete preparation of 2026-2029 District Medium Term	Kodie						70,000.00				√		Dev't Plann. Unit	DA/ DPCU

Development Plan (DMTDP)												
134. Undertake M&E stakeholder engagement to share lessons on project implementation	Kodie						20,000.00		√		Dev't Plann. Unit	DA/ DPCU/ M&E Team
135. Employ the use of social media to gather and share information on project and programme implementation	District Wide						10,000.00		√		IT Unit	DA/ DPCU/ ISD
136. Train staff to effectively use the District Data Development Platform (DDP) for data capturing and reporting	Kodie						10,000.00		√		IT Unit	Dev't Planning Unit/ Stats. Dept.
137. Organize knowledge sharing	District wide						20,000.00		√		Dev't Plann. Unit	DA/ DPCU/ M&E Team

meetings with sister districts and private sector service providers to improve service delivery												
138. Organize monthly project site meetings and share reports with relevant stakeholders	District wide						20,000.00		√		Works Dept.	DA/ DPCU/ M&E Team
139. Organize DPCU Meetings and Mid-Year Performance Review meetings	Kodie					50,000.00			√		Dev't Plann. Unit	DA/ DPCU
140. Coordinate and prepare 2027 Composite Budget	District wide					70,000.00			√		Budget Unit	DA/ DPCU/ AC
141. Undertake auditing of Departments and Units	District wide						5,000.00		√		Internal Audit Unit	DA/ DPCU/ Audit Committee



142. Prepare Risk Asset Register	Kodie					52,000.00			√		Internal Audit Unit	DA/ DPCU/ Audit Committee
143. Undertake Revenue Management Audit	Kodie					10,000.00			√		Internal Audit Unit	DA/ DPCU/ Audit Committee
144. Undertake Town Hall meetings on plan implementation	District wide					10,000.00			√		DA	DPCU/ ISD
145. Undertake public education and information dissemination	District wide					30,000.00			√		DA	DPCU/ ISD
146. Undertake capacity building for staff and Assembly Members	District wide					30,000.00	170,000.00		√		HR Dept.	DA/DPCU
147. Procure printed materials and stationery	Kodie				40,000.00	100,000.00			√		Proc. Unit	DA/DPCU
148. Procure office equipment and Accessories	Kodie				20,000.00	150,000.00			√		Proc. Unit	DA/IT Unit

149. Support to decentralized departments	District wide						490,000.00				√		Central Admn.	DA/DPCU
150. Support official celebrations and protocol services	District wide						160,000.00	50,000.00			√		Central Admn.	DA
SUB-TOTAL						60,000.00	1,322,000.00	305,000.00	20,000.00					
Objectives: Achieve 40% women representation in Assembly by 2029														
Programme: Women in Governance Empowerment Programme														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
151. Ensure 30% women representation in all statutory sub-committees of the Assembly	District wide							10,000.00			√		DA	DPCU/MLGCRA
152. Undertake women empowerment programmes in the district	District wide					10,000.00	10,000.00				√		DA	DPCU/ ISD
153. Undertake gender mainstreaming	Kodie								10,000.00		√		Dev't Planning Unit	DPCU

g planning and reporting													
154.Undertake Legislative Oversight (Pay NALAG Contribution)	Kodie						30,000.00			√		DA	DPCU
SUB-TOTAL						10,000.00	40,000.00	10,000.00	10,000.00				
Objectives: To ensure functionality of Area Councils													
Programme: Sub-structure strengthening													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
155.Strengthen Area councils to function	District wide						150,000.00			√		DA	DPCU
SUB-TOTAL						150,000.00							
Objectives: To ensure security visibility in communities													
Programme: Security and Safety Services													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
156. Provide logistical support to security services and operations	District wide						90,000.00			√		DA	GPS/ DISEC
SUB-TOTAL						90,000.00							
TOTAL						335,000.00	45,238,316.20	3,213,000.00	1,350,000.00				

GRAND TOTAL	50,136,316.20				

Source: AKSDA, DPCU-2025

Table 6.2: Annual Action Plan 2027

Objectives: Increase IGF collection rate to 95% by 2029														
Programme: Revenue Mobilization														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
1. Undertake training for revenue taskforce to enhance their operations	District Wide							23,000.00			√		Finance Dept.	Revenue Unit/ HR Dept.
2. Procure logistics for revenue collectors	Kodie						15,000.00	14,000.00			√		Revenue Unit	Finance Department
3. Valuation of properties	District Wide						50,300.00	34,000.00			√		Finance Dept.	Physical Plan. Dept.
4. Prepare and implement 2027 RIAP	Kodie						37,000.00				√		Budget Unit	Finance Dept.
5. Procure Value Books	Kodie							10,900.00			√		Finance Dept.	CA/ Revenue Unit
SUB-TOTAL								102,300.00	81,900.00					
Objectives: Improve MSME financing by 70% by the end of 2029														
Programme: MSME Development Programme														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	

6. Organize business counselling and monitoring SMEs in the district	District wide					54,000.00	20,600.00	11,000.00		√		BAC	CA/ Finance Dept.
7. Support SMEs to access business loans	District Wide					10,200.00		5,300.00		√		BAC	CA/ Finance Dept.
8. Organize two (2) business platforms and fora in the district	Kodie					5,400.00	5,300.00	10,800.00		√		BAC	DA/ DPCU/ YEA
9. Undertake trainings for local businesses to enhance operations and create job	Kodie						30,500.00			√		BAC	DA/ DPCU/ CEA
SUB-TOTAL						69,600.00	56,400.00	27,100.00					
Objectives: To equip 100 youth with entrepreneurial skills by the end of 2029													
Programme: Youth Employment Acceleration													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
10. Organize education tour for local artisans to	Kodie						11,000.00	1,600,000.00		√		Works Dept.	DA/BAC/ CEA/ DSWCD



enhance their work and finishing of their products													
11. Undertake skills training for women and youth	District wide						20,100.00	10,090.00		√		BAC	CA/ CEA/ DSWCD
SUB-TOTAL							31,100.00	1,610,090.00					
Objectives: To enhance local trade by the end of 2029													
Programme: Market Infrastructure Development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
12. Complete the construction 1No. 24-hour market in the district	Aboabugya						15,995,653.00			√		Works Dept.	DA/ Trad. Authorities/ 24-Hr Mkt. Secretariat
SUB-TOTAL							15,995,653.00						
Objectives: Increase agricultural yield by 60% by 2029													
Programme: Agricultural and Agribusiness development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
13. Complete the construction of 1No. post-harvest	Kodie						170,000.00			√		Works Dept.	DA/Dept. of Agric

storage facilities												
14. Undertake sensitization and Group formation on Feed Ghana Programme	Aduamoah Apagya					20,300.00			√		Dept. of Agric	DA/MOFA
15. Organize quarterly technical review meeting and district planning session	Selected communities					10,000.00			√		Dept. of Agric	DA/MOFA
16. Undertake Farmers Day Celebration in the district	Selected Community					100,300.00	52,000.00		√		Dept. of Agric	DA/ Quarry Operators/ MP
17. Procure two (2) GPS equipment and stationery	Kodie						11,000.00		√		Dept. of Agric	DA/ Finance Dept.
18. Provide T&T to undertake field and home visits for technical backstopping and technology transfer	District Wide					50,500.00			√		Dept. of Agric	DA/DPCU/ Finance Dept.

19. Train staff on aquaculture	Kodie					50,030.78				√		Dept. of Agric	DA/DPCU
20. Train staff on group dynamics and records keeping	Kodie						10,300.00			√		Dept. of Agric	
21. Organize two demonstration farms on rice and maize	Wawase Ankaase					21,000.00				√		Dept. of Agric	DA/MOFA
22. Promote agro-processing in the district	District Wide					10,100.00	52,000.00			√		Dept. of Agric	DPCU/ BAC
23. Undertake vaccination of dogs and pets against rabies	District wide					30,100.00				√		Dept. of Agric	DA/MOFA
24. Organize monthly farmer market to link farmers to potential buyers	District wide						20,320.00			√		Dept. of Agric	DA/MOFA
SUB-TOTAL						441,330.78	93,620.00	52,000.00					
Objectives: To equip youth with employable skills													
Programme: Local Economic Development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating



25. Procure and distribute pawpaw seedlings to farmers to promote local economic development	District Wide						50,040.00				√		BRC	CA/Finance
SUB-TOTAL							50,040.00							
Objectives: To create sustainable and resilient tourism sector														
Programme: Tourism Development														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
26. Celebrate Ashantifest festival	District wide						130,000.90	32,050.00			√		CA	DPCU/ CNC/ GTA
							130,000.00	32,050.00						
Objectives: Provide adequate learning spaces to accommodate all enrolled students and improve teaching and learning														
Programme: Basic Education Infrastructure Development														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
27. Complete the construction and furnishing of 18-Unit Classroom block for Ejuratia SHS	Ejuratia						760,000.00				√		Works Dept.	DA/DPCU/ DoE

28. Construct and furnish 1No. 3-Unit classroom with WASH facilities at Abrade DA JHS School	Abrade					210,000.00	50,100.00			√	Works Dept.	DA/DPCU/DoE
29. Construct and furnish 1No. 6-Unit classroom with WASH facilities at Afrancho cluster of School	Afrancho					1,200,170.00				√	Works Dept.	DA/DPCU/DoE
30. Construct and furnish 1No. 3-Unit classroom with office, store and mechanize borehole for Agyarko buoho DA JHS	Agyarko Buoho							1,400,000.00		√	Works Dept.	DA/DPCU/DoE
31. Renovate 2No. Classroom blocks within the district	Ankaase Atimaatim Cluster of schools					2,400,090.00	220,000.00			√	Works Dept.	MP/DA/DPCU/DoE

32. Support the conduct of mock examinations and related expenditure	District wide					105,000.00			√		DoE	MP/DA/ DPCU/ DoE
33. Make allocation for education service delivery	District wide					120,000.00			√		DA	DPCU/ DoE
34. Provide financial support to brilliant but needy students in the district	District wide					70,340.00	10,200.00		√		DoE	DA/ MP
35. Provide support to teaching and learning delivery	District wide					50,010.45	30,950.00		√		DoE	DA/ DPCU
36. Provide support to organize District Teachers Awards	District wide					50,070.00			√		DoE	DA/ DPCU
SUB-TOTAL						7,346,663.60	311,250.00	1,400,000.00				
Objectives: Supply adequate furniture to increase enrolment												

Programme: School Furniture supply														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
37. Procure and supply 1,200 No. Dual Desks, 1,300 Mono Desks, 250 Teachers tables and chairs for public schools in the district	District wide						220,000.00				√		Works Dept.	MP/DA/DP CU/ DoE
SUB-TOTAL							220,000.00							
Objectives: Increase safe water coverage from 90% to 95% by Dec 2029.														
Programme: Safe Water Supply														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
38. Drill and mechanize 38No. boreholes in selected communities	District wide						3,254,000.00				√		Works Dept.	DPCU/DA/ DEHU/ SW&CD/ CWSA
39. Drill 10 No. borehole with hand pump in selected communities	Selected communities						500,000.00				√		Works Dept.	DPCU/DA/ DEHU/ SW&CD/ CWSA



40. Repair and maintain boreholes in the district							349,130.45	31,060.00			√	Works Dept.	DPCU/DA/DEHU/SW&CD/CWSA
SUB-TOTAL							4,103,130.45	31,060.00					

Objectives: Increase the availability of functional health facilities

Programme: Quality Health Improvement

Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
41. Construct and furnish 1No. CHPS Compound at Akwasu	Akwasu						2,190,000.00				√		Works Dept.	DPCU/DA/GHS
42. Construct and furnish 1No. Health Centre at Bomfa	Bomfa						2,170,000.00				√		Works Dept.	DPCU/DA/GHS
43. Renovate 1No. Health Centre at Brofoyedru	Brofoyedru						200,400.00				√		Works Dept.	DPCU/DA/GHS
SUB-TOTAL							4,906,180.08							

Objectives: To reduce malaria case fatality rate by 70% and new HIV infections by 50% by 2029

Programme: Integrated Malaria and HIV/AIDS Control

Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating

44. Support District Response Initiative (DRI) and HIV/AIDS	District Wide						200,880.00				√		Health Dept.	DA/DPCU/GHS/Ghana AIDS Commission
45. Support the prevention of malaria	District Wide						27,000.00	10,290.00			√		Health Dept.	DA/DPCU/GHS
46. Undertake EPI screening and vaccination in schools	District wide						30,050.00	15,300.00			√		Health Dept.	DA/DPCU/GHS
47. Support community sport and health cooperation initiative	District wide						30,000.00	20,307.00			√		Health Dept.	DA/DPCU/GHS/PATH
48. Promote sports and physical activities in public schools	District wide							12,100.50			√		Health Dept.	DA/DPCU/GHS/PATH
SUB-TOTAL							287,930.00	57,997.05						
Objectives: Increase access to social protection														
Programme: Social Protection Expansion														
Projects	Location	Time Frame						Cost		Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	

49. Provide support to District Social Protection Committee	Kodie						10,460.00	10,000.00		√		SWCD	DA/DPCU/ MoCGSP
50. Child rights promotion and protection	Selected communities							5,590.00	43,700.00	√		SWCD	DA/DPCU/ MoCGSP
51. Provide support for SER's on cases	Kodie							5,430.20		√		SWCD	DA/DPCU/ MoCGSP
52. Monitor beneficiaries of PWD funds	Selected Communities						10,630.06	4,100.00		√		SWCD	DA/DPCU/ MoCGSP
53. Support case management in the district and strengthen referral linkages with other stakeholders (GHS, NHIA, DOVVSU, CHRAJ, NGOs etc)	District wide							5,300.00	12,000.00	√		SWCD	DA/DPCU/ MoCGSP
54. Facilitate the implementation of Livelihood empowerment Against	Selected Communities					290,000.00		3,100.00		√		SWCD	DA/DPCU/ MoCGSP

Poverty (LEAP)												
55. Provide support for LEAP sensitization on additional livelihood opportunities and disbursement of funds	District wide						3,550.00		√		SWCD	DA/DPCU/ MoCGSP
56. Undertake NHIA registration and renewal of LEAP beneficiaries and other identifiable categories of indigents	District wide						4,000.00		√		SWCD	DA/DPCU/ MoCGSP/ NHIA
57. Support to PWDs in the District	District wide					101,610.00			√		SWCD	DA/DPCU/ MoCGSP
58. Identify and monitor Day Care Centres	District wide						3,500.00		√		SWCD	DA/DPCU/ MoCGSP
59. Supervise the operations of NGOs and CBOs	District wide						2,200.00		√		SWCD	DA/DPCU/ MoCGSP

60. Undertake skills development training for PWDs in soap and detergent making	Kodie					10,000.00			√		SWCD	DA/DPCU/ DoE
61. Undertake sensitization on Teenage Pregnancy and Drug Abuse at Maase	Kodie						5,000.00		√		SWCD	DA/DPCU/ DoE/ CEA
62. Undertake Sensitization on child neglect	Bomfa Sasa					3,400.00			√		SWCD	DA/DPCU/ DoE
63. Undertake Home Visit to engage with communities	Swedru Ebom					1,500.00	4,100.00		√		SWCD	DA/DPCU/ MoCGSP
64. Organize sensitization on Adolescent Online Safety in Two (2) Senior High School	Edwenase Tabuo					15,110.00			√		SWCD	DA/DPCU/
65. Undertake sensitization on effects of early sex,	Buoho Brofoyedru						3,000.00		√		SWCD	DA/DPCU/ MoCGSP

drug abuse at Ejuratia DA Primary School & Mpobi DA Primary School												
66. Undertake sensitization on child marriage	District wide						4,000.00		√		SWCD	DA/DPCU/
67. Sensitize 10 selected JHS in the District on menstrual hygiene management	Selected Schools						5,000.00		√		SWCD	DA/DPCU/ MoCGSP
68. Sensitize 1 selected JHS in the District on teenage pregnancy	Krobo						4,860.00		√		SWCD	DA/DPCU/ MoCGSP
69. Undertake alternative livelihood trainings for women	Ejuratia Kwabre Heman						10,670.00		√		Dept. of Agriculture	DA/DPCU/ CEA/ GEA
70. Provide support for LEAP sensitization on additional livelihood	District wide						5,500.00		√		SWCD	DA/DPCU/ MoCGSP

opportunities and disbursement sessions													
SUB-TOTAL						290,000.00	152,710.06	88,900.20	55,700.00				
Objectives: Foster Active Community involvement in local development initiatives													
Programme: Community Mobilization and Civic Engagement													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
71. Undertake 2No. Town Hall Meetings on Plan Preparation and Budgeting	Kodie Afrancho						32,000.00	21,600.00		√		Dev't Planning Unit	DPCU/ Budget Unit/DA/ Assembly Members/ Trad. Authorities/ ISD/ NCCE
72. Undertake DCE's community engagement	District wide							52,800.00		√		ISD	DPCU/DA/ Assembly Members/ Trad. Authorities
73. Undertake media engagement on developments and citizens engagement	District wide							21,000.00		√		ISD	DA/DPCU/ NCCE

74. Support citizenship education week celebration	Ankaase								11,300.00	√		NCCE	DPCU/ ISD/ GPS	
75. Revive Civic Education Clubs in schools	District wide								11,500.00	√		NCCE	DA/ GES	
SUB-TOTAL						32,000.00	95,400.00	22,800.00						
Objectives: Ensure compliance with environmental, safety and operational standards in quarry operators														
Programme: Quarry Regulations and sustainable settlement Protection														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
76. Undertake regular monitoring to prevent encroachment within the quarry buffer zones	District wide						22,000.00	51,200.00			√		DA	Works Dept./ Physical Planning Dept./ EPA/ Minerals Comm./ Trad. Authorities
77. Undertake regular stakeholder meetings to ensure sustainable quarry practices	District wide							20,900.00			√		DA	Works Dept./ Physical Planning Dept./ EPA/ Minerals Comm./

													Trad. Authorities	
SUB-TOTAL						22,000.00	72,100.00							
Objectives: Increase access to sanitation services and improved solid waste management														
Programme: Sanitation and waste management														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
78. Collect and dispose solid waste in the District	District wide						339,550.00				√		DEHU	DPCU/ Zoomlion Company
79. Support Sanitation Improvement Package (SIP)	District wide						387,255.00				√		DEHU	Zoomlion Company
80. Undertake regular fumigation of public places	District wide						366,475.00				√		DEHU	CA/ Zoomlion Company
81. Procure sanitary tools and chemicals for Environmental Sanitation Management	District wide						200,000.00				√		DEHU	DA/Procurement Unit
82. Undertake Health Education Campaign on Environmental	District wide						90,667.15				√		DEHU	CA/ ISD/ NCCE/ DPCU

I Sanitation Enhancement													
83. Undertake monthly Clean-Up Exercise in the District	District wide					250,000.00			√		DEHU	CA/ DPCU/ Assembly Members	
84. Undertake noise pollution control	District wide					8,200.00			√		DEHU	DA	
85. Desilt choked drains within the district	District wide					510,000.00			√		DEHU	DA	
86. Undertake evacuation of old age communal refuse dumps in communities in the district	Selected communities					390,500.00			√		DEHU	DA/ DPCU/ Trad. Authorities	
87. Procure 10No. Skip Containers for communities in the District	Selected Communities					500,700.00			√		DEHU	DA	
88. Review and gazette by-laws	Kodie					52,600.00			√		DEHU	DA/ DPCU	
89. Enforce sanitation	District wide					20,040.00			√		DEHU	CA/ DPCU/ Consultant	

laws in the district														
SUB-TOTAL							3,716,104.60							
Objectives: Increase accessibility and availability of ICT equipment and infrastructure														
Programme: ICT Education Access and Equity														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
90. Procure and supply ICT equipment to schools	Afrancho Circuit						200,554.00				√		DoE	DA/DPCU/MP
91. Provide internet access to offices to enhance service delivery	Kodie						53,000.00	33,000.00			√		IT Unit	DA/DPCU/Telcos
SUB-TOTAL							253,554.00	33,000.00						
Objectives: Enhance early warning systems and preparedness														
Programme: Disaster Risk Reduction and Emergency Preparedness														
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
92. Undertake Hazard mapping and educational campaigns on domestic fire	Agyarko Buoho Atimatim						20,600.00				√		NADMO	GNFS/ISD/EPA

and flood management												
93. Climate Adaptation: 94. Organize campaign against charcoal burning and sand winning to prevent negative effect on the climate	District wide					6,800.00	3,000.00		√		NADMO	DA/Forestry Dept./MOFA
95. Training Disaster Volunteer Groups (DVGs) in Emergency Response and climate change in communities	District wide					10,000.00			√		NADMO	GNFS/GHS
96. Support for Disaster Victims	District wide					51,000.00			√		NADMO	DA/DPCU
SUB-TOTAL						88,400.00	3,000.00					
Objectives: To protect nature reserves and ensure well organized spatial development												
Programme: Land Use protection and Afforestation												
Project	Location	Time Frame			Cost				Project Status	Implementation Agency/Department		

		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
97. Plant trees in communities to serve as wind breaks and produce more oxygen for citizens	Selected communities						10,300.00	8,700.00		√		NADMO	DA/ DEHU/ Dept. of Forestry/ MOFA
98. Sensitize communities on the importance of tree planting	Kodie Aboabogya						7,040.00			√		NADMO	DA/ Dept. of Forestry/ DEHU
99. Distribute and Plant 20,000 trees under the Tree for Life Programme	District wide						26,000.00			√		Dept. of Forestry	DA/ NADMO/ Traditional Authorities
100. Update Spatial Development Framework (SDF) and Structural Plan	District wide						100,700.00			√		PPD	DPCU/ TSC/ SPC/ Traditional Authorities
101. Organize planning education & Sensitisation	District wide							10,800.00		√		PPD	CA/ ISD

102.Revise 2No. local plans in the district	Kodie Apagya						40,300.00				√		PPD	DPCU/ TSC/ Traditional Authorities
103.Convey Technical Sub-Committee Spatial Planning Committee Meetings	Kodie							98,500.00			√		PPD	TSC/SPC
104.Inspection and monitoring of Development Applications	District wide							13,900.00			√		PPD	DA/ TSC
SUB-TOTAL							184,340.00	131,900.00						
Objectives: Increase access to safe, affordable and well-planned housing and office accommodation while ensuring property addressing														
Programme: Infrastructure Housing and Property Address Development														
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
105.Complete District Assembly Office Annex, Assembly Hall and mechanical installation	Kodie						3,300,700.00	51,000.00			√		Works Dept.	DA/DPCU/ Suppliers

106. Construct 4No. 3-Unit staff quarters	Kodie						2,300,300.00	1,000,030.00		√		Works Dept.	DA	
107. Install Street Naming Poles and Signages	District wide						50,100.00			√		PPD	DPCU/ Traditional Authorities	
108. Support the enforcement of building regulatory laws/guidelines	District Wide						12,000.00			√		PPD	DA/DPCU	
109. Procure and supply building materials to support Community Initiated Projects	District wide						500,000.00	67,000.00		√		Procurement Unit	DA/MP/ DPCU/ Suppliers	
SUB-TOTAL							6,163,100.00	1,118,030.00						
Objectives: To improve accessibility and socio-economic development by rehabilitating and maintaining roads														
Programme: Road Safety Programme														
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
110. Reshape and spot improvement of 60km of roads	District wide							200,200.00			√		Works Dept.	DA/DPCU/ DRIP

111. Construct 4No. bridges	Selected communities							160,000.00		√		Works Dept.	DA/DPCU/DRIP
112. Sensitize motor riders on road safety and prevention of accidents in the District	Kodie							10,100.00		√		Transport Off.	DA/GRSA
113. Undertake grass cutting within the median on the Aduman-Faade urban road	Aduman Aduamoa Aboabogya Swedro							61,000.00		√		Works Dept.	DA/DPCU/DRIP
SUB-TOTAL								431,300.00					
Objectives: To ensure safety and functionality of public infrastructure													
Programme: Infrastructure Maintenance Programme													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
114. Rehabilitate office buildings	Kodie						53,000.00	20,000.00		√		Works Dept.	DA/DPCU
115. Rehabilitate bridges and footbridges	District wide							304,000.00		√		Works Dept.	DA/DPCU/DRIP
116. Rehabilitate 2No. staff bungalows	Kodie							15,000.00		√		Works Dept.	DA/DPCU

117. Maintenance of office equipment	Kodie						80,000.00	13,000.00		√		IT Unit	DA/DPCU
118. Maintenance of official vehicles	District wide						100,000.00	10,000.00		√		Transport Off.	DA/DPCU
119. Maintenance of streetlights	District wide							20,000.00		√		Works Dept.	DA/DPCU
SUB-TOTAL							763,984.24	382,000.00					

Objectives: Extend electricity to unserved communities by 2029

Programme: Rural Electrification and expansion

Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
120. Supply street lights to communities	District wide						60,000.00				√		Procurement Unit	DA/DPCU/ Works Dept./ ECG
121. Facilitate the extension of electricity to new sites and unserved communities	District wide						50,000.00				√		Works Dept.	DA/DPCU/ ECG
SUB-TOTAL							110,000.00							

Objectives: To improve decision making, service delivery and accountability

Programme: Implementation, Coordination, Monitoring and Evaluation

Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating

122.Undertake monitoring and evaluation of programmes and projects	District wide						70,000.00			√		Dev't Plann. Unit	DA/ DPCU
123.Undertake data collection, analysis and management	District wide							20,000.00		√		Stats. Dept.	Dev't Plann. Unit/ DPCU
124.Preparation of 2027 Annual Action Plan	District wide						32,000.00			√		Dev't Plann. Unit	DA/ DPCU
125.Undertake M&E stakeholder engagement to share lessons on project implementation	Kodie							20,000.00		√		Dev't Plann. Unit	DA/ DPCU/ M&E Team
126. Employ the use of social media to gather and share information on project and programme implementation	District Wide								12,000.00	√		IT Unit	DA/ DPCU/ ISD

127. Train staff to effectively use the District Data Development Platform (DDP) for data capturing and reporting	Kodie						5,000.00			√	IT Unit	Dev't Planning Unit/ HR Dept./ Stats. Dept.
128. Organize knowledge sharing meetings with sister districts and private sector service providers to improve service delivery	District wide						20,000.00			√	Dev't Plann. Unit	DA/ DPCU/ M&E Team
129. Organize monthly project site meetings and share reports with relevant stakeholders	District wide						21,000.00			√	Works Dept.	DA/ DPCU/ M&E Team
130. Organize DPCU Meetings and Mid-Year Performance	Kodie					50,000.00				√	Dev't Plann. Unit	DA/ DPCU



Review meetings													
131. Coordinate and prepare 2027 Composite Budget	District wide					70,000.00			√		Budget Unit	DA/ DPCU/ AC	
132. Undertake auditing of Departments and Units	District wide						5,000.00		√		Internal Audit Unit	DA/ DPCU/ Audit Committee	
133. Prepare Risk Asset Register	Kodie					55,000.00			√		Internal Audit Unit	DA/ DPCU/ Audit Committee	
134. Undertake Revenue Management Audit	Kodie						5,000.00		√		Internal Audit Unit	DA/ DPCU/ Audit Committee	
135. Undertake Town Hall meetings on plan implementation	District wide					10,000.00			√		DA	DPCU/ ISD	
136. Undertake public education and information dissemination	District wide					35,000.00			√		DA	DPCU/ ISD	
137. Undertake capacity building for staff and	District wide					50,000.00	170,000.00		√		HR Dept.	DA/DPCU	

Assembly Members													
138.Procure printed materials and stationery	Kodie					40,600.00	100,000.00			√		Proc. Unit	DA/DPCU
139.Procure office equipment and Accessories	Kodie					41,000.00	150,000.00			√		Proc. Unit	DA/IT Unit
140. Support to decentralized departments	District wide						490,000.00			√		Central Admn.	DA/DPCU
141.Support official celebrations and protocol services	District wide						160,000.00	60,000.00		√		Central Admn.	DA
SUB-TOTAL						81,600.00	1,347,000.00	326,000.00	12,000.00				
Objectives: Achieve 40% women representation in Assembly by 2029													
Programme: Women in Governance Empowerment Programme													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
142.Ensure 30% women representation in all statutory sub-	District wide							12,000.00		√		DA	DPCU/MLGCRA

committees of the Assembly														
143.Undertake women empowerment programmes in the district	District wide					11,000.00	13,000.00			√		DA	DPCU/ ISD	
144.Undertake gender mainstreaming planning and reporting	Kodie								12,000.00	√		Dev't Planning Unit	DPCU	
145.Undertake Legislative Oversight (Pay NALAG Contribution)	Kodie						30,000.00			√		DA	DPCU	
SUB-TOTAL						11,000.00	43,000.00	12,000.00	12,000.00					
Objectives: To ensure functionality of Area Councils														
Programme: Sub-structure strengthening														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
146.Organize trainings for all Area Councillors and the Traditional Authorities	District wide						170,000.00				√		DA	DPCU/ Area Councils
SUB-TOTAL							170,000.00							
Objectives: To ensure security visibility in communities														

Programme: Security and Safety Services														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
147. Provide logistical support to security services and operations	District wide						101,000.00				√		DA	GPS/DISEC
SUB-TOTAL							101,000.00							
TOTAL						452,200.00	46,817,925.81	4,938,551.25	1,554,500.00					
GRAND TOTAL						53,763,177.06								

Source: AKSDA, DPCU-2025

Table 6.3: Annual Action Plan 2028

Objectives: Increase IGF collection rate to 95% by 2029													
Programme: Revenue Mobilization													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
1. Provide logistic to Revenue Collectors to enhance their work	District Wide							23,600.00		√		Finance Dept.	Revenue Unit/ HR Dept.
2. Procure logistics for revenue collectors	Kodie						15,400.00	14,500.00		√		Revenue Unit	Finance Department
3. Valuation of properties	District Wide						50,500.00	34,500.00		√		Finance Dept.	Physical Plan. Dept.
4. Prepare and implement 2028 RIAP	Kodie						37,300.00			√		Budget Unit	Finance Dept.
5. Procure Value Books	Kodie							11,000.00		√		Finance Dept.	CA/ Revenue Unit
SUB-TOTAL								103,200.00	83,600.00				
Objectives: Improve MSME financing by 70% by the end of 2029													
Programme: MSME Development Programme													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating



6. Organize business counselling and monitoring SMEs in the district	District wide					54,700.00	20,900.00	11,600.00		√		BAC	CA/ Finance Dept.
7. Support SMEs to access business loans	District Wide					10,800.00		5,600.00		√		BAC	CA/ Finance Dept.
8. Organize two (2) business platforms and fora in the district	Kodie					5,800.00	5,700.00	11,000.00		√		BAC	DA/ DPCU/ YEA
9. Undertake trainings for local businesses to enhance operations and create job	Kodie						30,700.00			√		BAC	DA/ DPCU/ CEA
SUB-TOTAL						71,300.00	57,300.00	28,200.00					
Objectives: To equip 100 youth with entrepreneurial skills by the end of 2029													
Programme: Youth Employment Acceleration													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
10. Undertake skills training for women and youth	District wide						20,500.00	10,190.00		√		BAC	CA/ CEA/ DSWCD

SUB-TOTAL							32,000.00	1,810,190.00					
Objectives: To enhance local trade by the end of 2029													
Programme: Market Infrastructure Development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
11. Rehabilitate existing markets in the district	District wide						16,000,653.00			√		Works Dept.	DA/ Trad. Authorities/ 24-Hr Mkt. Secretariat
SUB-TOTAL							16,000,653.00						
Objectives: Increase agricultural yield by 60% by 2029													
Programme: Agricultural and Agribusiness development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
12. Undertake sensitization and Group formation on Feed Ghana Programme	Apagya Akfrofuum						20,900.00			√		Dept. of Agric	DA/MOFA
13. Organize quarterly technical review meeting and district	Selected communities						10,400.00			√		Dept. of Agric	DA/MOFA

planning session													
14. Undertake Farmers Day Celebration in the district	Selected Community					103,300.00		52,400.00	√		Dept. of Agric	DA/ Quarry Operators/ MP	
15. Procure two (2) GPS equipment and stationery	Kodie						11,900.00		√		Dept. of Agric	DA/ Finance Dept.	
16. Provide T&T to undertake field and home visits for technical backstopping and technology transfer	District Wide					50,800.00			√		Dept. of Agric	DA/DPCU/ Finance Dept.	
17. Train staff on aquaculture	Kodie					50,130.00			√		Dept. of Agric	DA/DPCU	
18. Train staff on group dynamics and records keeping	Kodie						10,500.00		√		Dept. of Agric	HR Dept.	
19. Organize two demonstration farms on rice and maize	Adubinsukese Kodie					21,500.00			√		Dept. of Agric	DA/MOFA	
20. Promote agro-processing in the district	District Wide					10,300.00	52,900.00		√		Dept. of Agric	DPCU/ BAC	

21. Undertake vaccination of dogs and pets against rabies	District wide						30,500.00				√		Dept. of Agric	DA/MOFA
22. Organize monthly farmer market to link farmers to potential buyers	District wide							20,520.00			√		Dept. of Agric	DA/MOFA
SUB-TOTAL							468,630.00	95,820.00	52,400.00					
Objectives: To equip youth with employable skills														
Programme: Local Economic Development														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
23. Procure and distribute 3,000 coconut seedlings to farmers to promote local economic development	District Wide						50,140.00					√		BRC CA/Finance
SUB-TOTAL							50,140.00							
Objectives: To create sustainable and resilient tourism sector														
Programme: Tourism Development														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	

24. Undertake mapping and development of 2 tourist sites	Aboabogya Aduamoa						130,100.00	32,150.00		√		CA	DPCU/ CNC/ GTA
							130,100.00	32,150.00					
Objectives: Provide adequate learning spaces to accommodate all enrolled students and improve teaching and learning													
Programme: Basic Education Infrastructure Development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
25. Construct and furnish 1No. 3-Unit classroom with WASH facilities at Aduman DA Primary School	Aduman						220,000.00	50,400.00			√	Works Dept.	DA/DPCU/ DoE
26. Construct and furnish 1No. 6-Unit classroom with WASH facilities at Atrama DA Primary School	Atrama						1,200,300.00				√	Works Dept.	DA/DPCU/ DoE
27. Construct and furnish 1No. KG block	Kotokuom						1,500,000.00				√	Works Dept.	DA/DPCU/ DoE

with office, store, toilet and mechanized borehole												
28. Construct and furnish 1No. 3-Unit classroom with office, store and mechanize borehole for Maase	Maase							1,500,000.00		√	Works Dept.	DA/DPCU/DoE
29. Renovate 4No. Classroom blocks within the district	Adwumakaseke Swedro Akrofrom Atimatim					2,400,190.00	230,000.00			√	Works Dept.	MP/DA/DPCU/DoE
30. Support the conduct of mock examinations and related expenditure	District wide					115,000.00				√	DoE	MP/DA/DPCU/DoE
31. Make allocation for education service delivery	District wide					130,000.00				√	DA	DPCU/DoE
32. Provide financial support to	District wide					70,500.00	10,500.00			√	DoE	DA/ MP

brilliant but needy students in the district														
33. Provide support to teaching and learning delivery	District wide						50,110.00	31,000.00		√		DoE	DA/ DPCU	
34. Provide support to organize District Teachers Awards	District wide						50,170.00			√		DoE	DA/ DPCU	
SUB-TOTAL							7,480,256.00	311,250.00	1,500,000.00					
Objectives: Supply adequate furniture to increase enrolment														
Programme: School Furniture supply														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
35. Procure and supply 1000 No. Dual Desks, 100 Mono Desks, 300 Teachers tables and chairs for	District wide						240,000.00				√		Works Dept.	MP/DA/DP CU/ DoE

public schools in the district														
SUB-TOTAL							240,000.00							
Objectives: Increase safe water coverage from 90% to 95% by Dec 2029.														
Programme: Safe Water Supply														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
36. Drill and mechanize 10No. boreholes in selected communities	District wide						3,264,000.00					√	Works Dept.	DPCU/DA/DEHU/SW&CD/CWSA
37. Drill 10 No. borehole with hand pump in selected communities	Selected communities						500,990.00					√	Works Dept.	DPCU/DA/DEHU/SW&CD/CWSA
38. Repair and maintain boreholes in the district	District wide						349,190.00	31,160.00				√	Works Dept.	DPCU/DA/DEHU/SW&CD/CWSA
SUB-TOTAL							4,114,180.00	31,660.00						
Objectives: Increase the availability of functional health facilities														
Programme: Quality Health Improvement														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	

39. Construct and furnish 1No. CHPS Compound at Bronkron	Bronkron						2,200,000.00			√		Works Dept.	DPCU/DA/GHS
40. Construct and furnish 1No. Health Centre at Adubinsokese	Adubinsokese						2,300,000.00			√		Works Dept.	DPCU/DA/GHS
41. Renovate 1No. Health Centre at Mpobi	Mpobi						201,400.00			√		Works Dept.	DPCU/DA/GHS
SUB-TOTAL							5,048,180.00						
Objectives: To reduce malaria case fatality rate by 70% and new HIV infections by 50% by 2029													
Programme: Integrated Malaria and HIV/AIDS Control													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
42. Support District Response Initiative (DRI) and HIV/AIDS	District Wide						201,980.00			√		Health Dept.	DA/DPCU/GHS/Ghana AIDS Commission
43. Support the prevention of malaria	District Wide						27,300.00	10,300.00		√		Health Dept.	DA/DPCU/GHS
44. Undertake EPI screening	District wide						30,150.00	15,370.00		√		Health Dept.	DA/DPCU/GHS

and vaccination in schools													
45. Support community sport and health cooperation initiative	District wide						30,100.00	20,317.00		√		Health Dept.	DA/DPCU/ GHS/ PATH
46. Promote sports and physical activities in public schools	District wide							12,100.00		√		Health Dept.	DA/DPCU/ GHS/ PATH
SUB-TOTAL							289,530.00	58,877.00					
Objectives: Increase access to social protection													
Programme: Social Protection Expansion													
Projects	Location	Time Frame				GOG	Cost			Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4		DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
47. Provide support to District Social Protection Committee	Kodie						10,500.00	10,100.00		√		SWCD	DA/DPCU/ MoCGSP
48. Child rights promotion and protection	Selected communities							5,600.00	43,790.00	√		SWCD	DA/DPCU/ MoCGSP
49. Provide support for SER's on cases	Kodie							5,630.00		√		SWCD	DA/DPCU/ MoCGSP

50. Monitor beneficiaries of PWD funds	Selected Communities					10,660.00	4,200.00		√		SWCD	DA/DPCU/ MoCGSP
51. Support case management in the district and strengthen referral linkages with other stakeholders (GHS, NHIA, DOVVSU, CHRAJ, NGOs etc)	District wide						5,200.00	12,300.00	√		SWCD	DA/DPCU/ MoCGSP
52. Facilitate the implementation of Livelihood empowerment Against Poverty (LEAP)	Selected Communities				292,000.00		3,300.00		√		SWCD	DA/DPCU/ MoCGSP
53. Provide support for LEAP sensitization on additional livelihood opportunities and disbursement of funds	District wide						3,590.00		√		SWCD	DA/DPCU/ MoCGSP

54. Undertake NHIA registration and renewal of LEAP beneficiaries and other identifiable categories of indigents	District wide						4,400.00		√		SWCD	DA/DPCU/ MoCGSP/ NHIA
55. Support to PWDs in the District	District wide					101,920.00			√		SWCD	DA/DPCU/ MoCGSP
56. Identify and monitor Day Care Centres	District wide						3,800.00		√		SWCD	DA/DPCU/ MoCGSP
57. Supervise the operations of NGOs and CBOs	District wide						2,500.00		√		SWCD	DA/DPCU/ MoCGSP
58. Undertake skills development training for PWDs in soap and detergent making	Kodie					10,600.00			√		SWCD	DA/DPCU/ DoE
59. Undertake sensitization on Teenage Pregnancy and Drug	Maase						5,050.00		√		SWCD	DA/DPCU/ DoE/ CEA

Abuse at Maase													
60. Undertake Sensitization on child neglect	Buoho Nkukua Buoho					3,500.00				√		SWCD	DA/DPCU/DoE
61. Undertake Home Visit to engage with communities	Maase Edwenase					1,600.00	4,300.00			√		SWCD	DA/DPCU/MoCGSP
62. Organize sensitization on Adolescent Online Safety in Two (2) Senior High School	Aduman Heaman Buoho					15,310.00				√		SWCD	DA/DPCU/
63. Undertake sensitization on effects of early sex, drug abuse at Ejuratia DA Primary School & Mpobi DA Primary School	Ejuratia Mpobi						3,100.00			√		SWCD	DA/DPCU/MoCGSP
64. Undertake sensitization on child marriage	Mposu						4,100.00			√		SWCD	DA/DPCU/

65. Sensitize 10 selected JHS in the District on menstrual hygiene management	Selected Schools						5,010.00		√		SWCD	DA/DPCU/ MoCGSP
66. Sensitize 1 selected JHS in the District on teenage pregnancy	Kodie						4,900.00		√		SWCD	DA/DPCU/ MoCGSP
67. Undertake alternative livelihood trainings for women	Adwumakaseke Ankaase						10,700.00		√		Dept. of Agriculture	DA/DPCU/ CEA/ GEA
68. Provide support for LEAP sensitization on additional livelihood opportunities and disbursement sessions	District wide						5,600.00		√		SWCD	DA/DPCU/ MoCGSP
SUB-TOTAL					292,000.00	154,090.00	91,080.00	56,090.00				
Objectives: Foster Active Community involvement in local development initiatives												
Programme: Community Mobilization and Civic Engagement												
Projects	Location	Time Frame		Cost				Project Status	Implementation Agency / Department			

		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
69. Undertake 2No. Town Hall Meetings on Plan Preparation and Budgeting	Maase Buoho						32,900.00	22,000.00		√		Dev't Planning Unit	DPCU/ Budget Unit/DA/ Assembly Members/ Trad. Authorities/ ISD/ NCCE
70. Undertake DCE's community engagement	District wide							53,000.00		√		ISD	DPCU/DA/ Assembly Members/ Trad. Authorities
71. Undertake media engagement on developments and citizens engagement	District wide							21,900.00		√		ISD	DA/DPCU/ NCCE
72. Support National Constitution Day celebration	Buoho Hemang								11,900.00	√		NCCE	DPCU/ ISD/ GPS
73. Establish Civic Education Clubs in schools	District wide								12,000.00	√		NCCE	DA/ GES
SUB-TOTAL							32,900.00	96,900.00	23,900.00				

Objectives: Ensure compliance with environmental, safety and operational standards in quarry operators													
Programme: Quarry Regulations and sustainable settlement Protection													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
74. Undertake regular monitoring to prevent encroachment within the quarry buffer zones	District wide						23,000.00	51,700.00		√		DA	Works Dept./ Physical Planning Dept./ EPA/ Minerals Commission/ Trad. Authorities
75. Undertake regular stakeholder meetings to ensure sustainable quarry practices	District wide							30,000.00		√		DA	Works Dept./ Physical Planning Dept./ EPA/ Minerals Commission/ Trad. Authorities
SUB-TOTAL							23,000.00	81,700.00					
Objectives: Increase access to sanitation services and improved solid waste management													
Programme: Sanitation and waste management													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating

76. Collect and dispose solid waste in the District	District wide					400,550.00			√		DEHU	DPCU/ Zoomlion Company
77. Support Sanitation Improvement Package (SIP)	District wide					390,255.00			√		DEHU	Zoomlion Company
78. Undertake regular fumigation of public places	District wide					366,575.00			√		DEHU	CA/ Zoomlion Company
79. Procure sanitary tools and chemicals for Environmental Sanitation Management	District wide					220,000.00			√		DEHU	DA/Procure ment Unit
80. Undertake Health Education Campaign on Environmental Sanitation Enhancement	District wide					91,667.00			√		DEHU	CA/ ISD/ NCCE/ DPCU
81. Undertake monthly Clean-Up Exercise in the District	District wide					260,100.00			√		DEHU	CA/ DPCU/ Assembly Members
82. Undertake noise	District wide					8,300.00			√		DEHU	DA

pollution control												
83. Desilt choked drains within the district	District wide					519,000.00			√		DEHU	DA
84. Undertake evacuation of old age communal refuse dumps in communities in the district	Selected communities					400,500.00			√		DEHU	DA/ DPCU/ Trad. Authorities
85. Procure 10No. Skip Containers for communities in the District	Selected Communities					508,700.00			√		DEHU	DA
86. Prepare DESSAP	Kodie					16,310.00			√		DEHU	DA/ DPCU/ Consultant
87. Review and gazette by-laws	Kodie					52,698.00			√		DEHU	DA/ DPCU
88. Enforce sanitation laws in the district	District wide					20,540.00			√		DEHU	CA/ DPCU/ Consultant
89. Construction of 1No. 20-Seater WC toilet at Abrade	Abrade					594,000.00			√		Works Dept.	DEHU/ DA/ DPCU

SUB-TOTAL						3,870,579.00								
Objectives: Increase accessibility and availability of ICT equipment and infrastructure														
Programme: ICT Education Access and Equity														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
90. Procure and supply ICT equipment to schools	Heman Kodie Ankaase						201,554.00				√		DoE	DA/DPCU/MP
91. Provide internet access to offices to enhance service delivery	Kodie						53,700.00	33,700.00			√		IT Unit	DA/DPCU/Telcos
SUB-TOTAL						255,254.00		34,700.00						
Objectives: Enhance early warning systems and preparedness														
Programme: Disaster Risk Reduction and Emergency Preparedness														
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
92. Undertake Hazard mapping and educational campaigns on domestic fire and flood management	Cement mu Maase Essen Taabuom Kyerease						21,200.00				√		NADMO	GNFS/ISD/EPA

93. Climate Adaptation:	Buoho						9,000.00	4,000.00		√		NADMO	DA/Forestry Dept./ MOFA
94. Organize campaign against charcoal burning and sand winning to prevent negative effect on the climate	Afrancho Kodie Atimatim												
95. Training Disaster Volunteer Groups (DVGs) in Emergency Response and climate change in communities	District wide						10,500.00			√		NADMO	GNFS/ GHS
96. Support for Disaster Victims	District wide						51,300.00			√		NADMO	DA/DPCU
SUB-TOTAL							92,000.00	4,000.00					
Objectives: To protect nature reserves and ensure well organized spatial development													
Programme: Land Use protection and Afforestation													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating

97. Plant trees in communities to serve as wind breaks and produce more oxygen for citizens	Selected communities						10,600.00	9,000.00		√		NADMO	DA/ DEHU/ Dept. of Forestry/ MOFA
98. Sensitize communities on the importance of tree planting	Wawase Ankaase Mpobi						7,440.00			√		NADMO	DA/ Dept. of Forestry/ DEHU
99. Distribute and Plant 10,000 trees under the Tree for Life Programme	District wide						27,000.00			√		Dept. of Forestry	DA/ NADMO/ Traditional Authorities
100. Prepare Spatial Development Framework (SDF) and Structural Plan	District wide						101,800.00			√		PPD	DPCU/ TSC/ SPC/ Traditional Authorities
101. Organize planning education & Sensitisation	District wide							11,000.00		√		PPD	CA/ ISD
102. Prepare of local plans	Akrowa Aduman						40,600.00			√		PPD	DPCU/ TSC/ Traditional Authorities

103. Convey Technical Sub-Committee Spatial Planning Committee Meetings	Kodie							99,500.00		√		PPD	TSC/SPC
104. Inspection and monitoring of Development Applications	District wide							14,000.00		√		PPD	DA/ TSC
SUB-TOTAL							187,440.00	133,500.00					
Objectives: Increase access to safe, affordable and well-planned housing and office accommodation while ensuring property addressing													
Programme: Infrastructure Housing and Property Address Development													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
105. Construct 4No. 3-Unit staff quarters	Kodie						2,400,300.00	1,100,030.00		√		Works Dept.	DA
106. Install Street Naming Poles and Signages	District wide						51,100.00			√		PPD	DPCU/ Traditional Authorities
107. Support the enforcement of building regulatory laws/guidelines	District Wide						12,900.00			√		PPD	DA/DPCU

108. Procure and supply building materials to support Community Initiated Projects	District wide						510,000.00	67,900.00		√		Procurement Unit	DA/MP/DPCU/Suppliers
SUB-TOTAL							6,475,000.00	1,219,930.00					
Objectives: To improve accessibility and socio-economic development by rehabilitating and maintaining roads													
Programme: Road Safety Programme													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
109. Reshape and spot improvement of 50km of roads	District wide							210,200.00		√		Works Dept.	DA/DPCU/DRIP
110. Construct 4No. bridges	Selected communities							160,700.00		√		Works Dept.	DA/DPCU/DRIP
111. Sensitize Transport Unions on road safety and prevention of accidents in the district	Kodie							10,400.00		√		Transport Off.	DA/GRSA
112. Undertake grass cutting	Kyerease							62,000.00		√		Works Dept.	DA/DPCU/DRIP

within the median on the Kumasi-Offinso highway	Afrancho Buoho												
SUB-TOTAL								443,300.00					
Objectives: To ensure safety and functionality of public infrastructure													
Programme: Infrastructure Maintenance Programme													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
113.Rehabilitate office buildings	Kodie						54,000.00	20,700.00		√		Works Dept.	DA/DPCU
114.Rehabilitate bridges and footbridges	District wide							310,000.00		√		Works Dept.	DA/DPCU/DRIP
115.Rehabilitate 4No. staff bungalows	Kodie							15,900.00		√		Works Dept.	DA/DPCU
116.Renovate District Magistrate's bungalow	Kodie						540,984.00			√		Works Dept.	DA/DPCU
117. Maintenance of office equipment	Kodie						81,000.00	13,800.00		√		IT Unit	DA/DPCU
118. Maintenance of official vehicles	District wide						107,000.00	10,700.00		√		Transport Off.	DA/DPCU

119. Maintenance of streetlights	District wide							20,700.00		√		Works Dept.	DA/DPCU
SUB-TOTAL								782,984.00	390,800.00				
Objectives: Extend electricity to unserved communities by 2029													
Programme: Rural Electrification and expansion													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
120. Supply street lights to communities	District wide						61,100.00			√		Procurement Unit	DA/DPCU/ Works Dept./ ECG
121. Facilitate the extension of electricity to new sites and unserved communities	District wide						30,000.00			√		Works Dept.	DA/DPCU/ ECG
SUB-TOTAL							91,100.00						
Objectives: To improve decision making, service delivery and accountability													
Programme: Implementation, Coordination, Monitoring and Evaluation													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
122. Undertake monitoring and evaluation of programmes and projects	District wide						70,600.00			√		Dev't Plann. Unit	DA/ DPCU

123.Undertake data collection, analysis and management	District wide						20,800.00		√		Dev't Plann. Unit	DA/ DPCU
124.Preparation of 2028 Annual Action Plan	District wide					33,000.00			√		Dev't Plann. Unit	DA/ DPCU
125. Review 2026-2029 District Medium Term Development Plan (DMTDP)	Kodie					76,000.00			√		Dev't Plann. Unit	DA/ DPCU
126.Undertake M&E stakeholder engagement to share lessons on project implementation	Kodie						21,000.00		√		Dev't Plann. Unit	DA/ DPCU/ M&E Team
127. Employ the use of social media to gather and share information on project and programme implementation	District Wide							12,900.00	√		IT Unit	DA/ DPCU/ ISD

128. Organize knowledge sharing meetings with sister districts and private sector service providers to improve service delivery	District wide						21,000.00		√		Dev't Plann. Unit	DA/ DPCU/ M&E Team
129. Organize monthly project site meetings and share reports with relevant stakeholders	District wide						22,000.00		√		Works Dept.	DA/ DPCU/ M&E Team
130. Organize DPCU Meetings and Mid-Year Performance Review meetings	Kodie					51,000.00			√		Dev't Plann. Unit	DA/ DPCU
131. Coordinate and prepare 2028 Composite Budget	District wide					72,000.00			√		Budget Unit	DA/ DPCU/ AC
132. Undertake auditing of	District wide						5,500.00		√		Internal Audit Unit	DA/ DPCU/ Audit Committee



Departments and Units													
133.Update Risk Asset Register	Kodie						56,100.00			√		Internal Audit Unit	DA/ DPCU/ Audit Committee
134.Undertake Revenue Management Audit	Kodie						12,000.00			√		Internal Audit Unit	DA/ DPCU/ Audit Committee
135.Undertake Town Hall meetings on plan implementation	District wide						11,100.00			√		DA	DPCU/ ISD
136. Undertake public education and information dissemination	District wide						35,500.00			√		DA	DPCU/ ISD
137.Undertake capacity building for staff and Assembly Members	District wide						51,000.00	173,000.00		√		HR Dept.	DA/DPCU
138.Procure printed materials and stationery	Kodie					41,600.00	106,000.00			√		Proc. Unit	DA/DPCU
139.Procure office equipment	Kodie					41,700.00	151,000.00			√		Proc. Unit	DA/IT Unit

and Accessories													
140. Support to decentralized departments	District wide						500,000.00			√		Central Admn.	DA/DPCU
141. Support official celebrations and protocol services	District wide						161,000.00	61,000.00		√		Central Admn.	DA
SUB-TOTAL						83,300.00	1,416,300.00	324,300.00	12,900.00				
Objectives: Achieve 40% women representation in Assembly by 2029													
Programme: Women in Governance Empowerment Programme													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
142. Ensure 30% women representation in all statutory sub-committees of the Assembly	District wide							13,000.00		√		DA	DPCU/MLGCRA
143. Undertake women empowerment programmes in the district	District wide					11,800.00	13,900.00			√		DA	DPCU/ISD

144.Undertake gender mainstreaming planning and reporting	Kodie								12,900.00	√		Dev't Planning Unit	DPCU	
145.Undertake Legislative Oversight (Pay NALAG Contribution)	Kodie							32,000.00		√		DA	DPCU	
SUB-TOTAL						11,000.00	45,900.00	13,000.00	12,900.00					
Objectives: To ensure functionality of Area Councils														
Programme: Sub-structure strengthening														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
146.Strengthen Area councils to function	District wide							173,000.00			√		DA	DPCU
SUB-TOTAL						173,000.00								
Objectives: To ensure security visibility in communities														
Programme: Security and Safety Services														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
147. Provide logistical support to security services and operations	District wide							102,400.00			√		DA	GPS/ DISEC



SUB-TOTAL		102,400.00			
TOTAL	457,600.00	47,686,116.00	5,284,957.00	1,658,190.00	
GRAND TOTAL		55,086,863.00			

Source: AKSDA, DPCU-2025

Table 6.4: Annual Action Plan 2029

Objectives: Increase IGF collection rate to 95% by 2029														
Programme: Revenue Mobilization														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
1. Organize training for revenue collectors	District Wide							23,900.00			√		Finance Dept.	Revenue Unit/ HR Dept.
2. Procure logistics for revenue collectors	Kodie						15,700.00	14,510.00			√		Revenue Unit	Finance Department
3. Valuation of properties	District Wide						50,800.00	34,800.00			√		Finance Dept.	Physical Plan. Dept.
4. Prepare and implement 2029 RIAP	Kodie						37,500.00				√		Budget Unit	Finance Dept.
5. Procure Value Books	Kodie							11,100.00			√		Finance Dept.	CA/ Revenue Unit
SUB-TOTAL								104,000.00	84,310.00					
Objectives: Improve MSME financing by 70% by the end of 2029														
Programme: MSME Development Programme														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
6. Organize business counselling and	District wide					54,800.00	21,000.00	11,900.00			√		BAC	CA/ Finance Dept.

monitoring SMEs in the district													
7. Support SMEs to access business loans	District Wide					11,000.00		6,000.00		√		BAC	CA/ Finance Dept.
8. Organize two (2) business platforms and fora in the district	Kodie					7,000.00	6,000.00	11,600.00		√		BAC	DA/ DPCU/ YEA
9. Undertake trainings for local businesses to enhance operations and create job	Kodie						31,000.00			√		BAC	DA/ DPCU/ CEA
SUB-TOTAL						72,800.00	58,000.00	29,500.00					
Objectives: To equip 100 youth with entrepreneurial skills by the end of 2029													
Programme: Youth Employment Acceleration													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
10. Furnish the renovation of skills training centre at Kodie	Kodie						11,900.00	1,900,000.00		√		Works Dept.	DA/BAC/ CEA/ DSWCD
11. Undertake skills training	District wide						21,900.00	10,790.00		√		BAC	CA/ CEA/ DSWCD

for women and youth														
SUB-TOTAL						33,800.00	1,910,790.00							
Objectives: To enhance local trade by the end of 2029														
Programme: Market Infrastructure Development														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
12. Construct 1No. market in the district	Adubinsokese						16,300,000.00				√		Works Dept.	DA/ Trad. Authorities/ 24-Hr Mkt. Secretariat
SUB-TOTAL						16,300,000.00								
Objectives: Increase agricultural yield by 60% by 2029														
Programme: Agricultural and Agribusiness development														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
13. Construct 1No. post-harvest storage facilities	Ankaase						170,900.00				√		Works Dept.	DA/Dept. of Agric
14. Undertake sensitization and Group formation on Feed Ghana Programme	Adubinso Biaa						21,000.00				√		Dept. of Agric	DA/MOFA

15. Organize quarterly technical review meeting and district planning session	Selected communities						10,500.00			√		Dept. of Agric	DA/MOFA
16. Undertake Farmers Day Celebration in the district	Selected Community						103,500.00		53,000.00	√		Dept. of Agric	DA/ Quarry Operators/ MP
17. Procure two (2) GPS equipment and stationery	Kodie							12,000.00		√		Dept. of Agric	DA/ Finance Dept.
18. Provide T&T to undertake field and home visits for technical backstopping and technology transfer	District Wide						51,000.00			√		Dept. of Agric	DA/DPCU/ Finance Dept.
19. Train staff on aquaculture	Kodie						50,630.00			√		Dept. of Agric	DA/DPCU
20. Train staff on group dynamics and records keeping	Kodie							10,600.00		√		Dept. of Agric	HR Dept./ RAD

21. Organize two demonstration farms on rice and maize	Adubinsukese Kodie						21,600.00				√		Dept. of Agric	DA/MOFA	
22. Promote agro-processing in the district	District Wide						10,400.00	53,000.00			√		Dept. of Agric	DPCU/BAC	
23. Undertake vaccination of dogs and pets against rabies	District wide						30,600.00				√		Dept. of Agric	DA/MOFA	
24. Organize monthly farmer market to link farmers to potential buyers	District wide							20,580.00			√		Dept. of Agric	DA/MOFA	
SUB-TOTAL							470,130.00	96,180.00	53,000.00						
Objectives: To equip youth with employable skills															
Programme: Local Economic Development															
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department			
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating		
25. Procure and distribute 2000 pawpaw seedlings to farmers to promote local economic development	District Wide						51,000.00					√		BRC	CA/Finance

SUB-TOTAL						51,000.00							
Objectives: To create sustainable and resilient tourism sector													
Programme: Tourism Development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
26. Facilitate the development of Krobo rock as a tourist site	Krobo						132,500.00	33,750.00		√		CA	DPCU/ CNC/ GTA
						130,500.00	32,750.00						
Objectives: Provide adequate learning spaces to accommodate all enrolled students and improve teaching and learning													
Programme: Basic Education Infrastructure Development													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
27. Complete the construction and furnishing of 1No. classroom block for SHS	Ejuratia						760,900.00				√	Works Dept.	DA/DPCU/ DoE
28. Complete the renovation of 1No. 6-Unit classroom block for Afrancho DA Primary School	Afrancho						185,590.00			√		Works Dept.	DA/DPCU/ DoE

29. Complete the construction of 1No. 9-Unit classroom block at Essen DA Primary School	Essen					785,775.00			√		Works Dept.	DA/DPCU/DoE
30. Construct and furnish 1No. 3-Unit classroom with WASH facilities at Edwenase Methodist Primary School	Edwenase					220,500.00	51,000.00		√		Works Dept.	DA/DPCU/DoE
31. Construct and furnish 1No. 6-Unit classroom with WASH facilities at Akwasu DA Primary School	Bomfa					1,300,300.00			√		Works Dept.	DA/DPCU/DoE
32. Construct and furnish 1No. KG block with office, store, toilet and	Agyarko Buoho					1,500,500.00			√		Works Dept.	DA/DPCU/DoE

mechanized borehole												
33. Construct and furnish 1No. 3-Unit classroom with office, store and mechanize borehole for Ankaase SDA JHS	Ankaase							1,600,000.00		√	Works Dept.	DA/DPCU/DoE
34. Renovate 2No. Classroom blocks within the district	Buoho Wioso Mowire					2,400,290.00	230,100.00			√	Works Dept.	MP/DA/DPCU/DoE
35. Support the conduct of mock examinations and related expenditure	District wide					145,000.00				√	DoE	MP/DA/DPCU/DoE
36. Make allocation for education service delivery	District wide					140,000.00				√	DA	DPCU/DoE
37. Provide financial support to brilliant but needy	District wide					70,900.00	11,000.00			√	DoE	DA/ MP

students in the district														
38. Provide support to teaching and learning delivery	District wide						50,810.00	31,500.00		√		DoE	DA/ DPCU	
39. Provide support to organize District Teachers Awards	District wide						70,770.00			√		DoE	DA/ DPCU	
SUB-TOTAL							7,504,035.00	323,600.00	1,600,000.00					
Objectives: Supply adequate furniture to increase enrolment														
Programme: School Furniture supply														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
40. Procure and supply 1,450 No. Dual Desks, 1,600 Mono Desks, 262 Teachers tables and chairs for public schools in the district	District wide						250,000.00				√		Works Dept.	MP/DA/DP CU/ DoE
SUB-TOTAL							250,000.00							

Objectives: Increase safe water coverage from 90% to 95% by Dec 2029.														
Programme: Safe Water Supply														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
41. Drill and mechanize 38No. boreholes in selected communities	District wide						3,464,000.00					√	Works Dept.	DPCU/DA/DEHU/SW&CD/CWSA
42. Drill 10 No. borehole with hand pump in selected communities	Selected communities						510,000.00					√	Works Dept.	DPCU/DA/DEHU/SW&CD/CWSA
43. Repair and maintain boreholes in the district	District wide						349,300.00	32,000.00				√	Works Dept.	DPCU/DA/DEHU/SW&CD/CWSA
SUB-TOTAL							4,323,300.00	32,000.00						
Objectives: Increase the availability of functional health facilities														
Programme: Quality Health Improvement														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
44. Construct and furnish 1No. CHPS	Kokoano						2,500,000.00					√	Works Dept.	DPCU/DA/GHS

Compound at kokoano														
45. Construct and furnish 1No. Health Centre at Maase	Maase						2,500,000.00				√		Works Dept.	DPCU/DA/GHS
46. Renovate 1No. Health Centre at Aboabogya	Aboabogya						211,000.00				√		Works Dept.	DPCU/DA/GHS
SUB-TOTAL							5,211,080.00							
Objectives: To reduce malaria case fatality rate by 70% and new HIV infections by 50% by 2029														
Programme: Integrated Malaria and HIV/AIDS Control														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
47. Support District Response Initiative (DRI) and HIV/AIDS	District Wide						202,000.00				√		Health Dept.	DA/DPCU/GHS/Ghana AIDS Commission
48. Support the prevention of malaria	District Wide						27,500.00	10,600.00			√		Health Dept.	DA/DPCU/GHS
49. Undertake EPI screening and vaccination in schools	District wide						30,190.00	15,870.00			√		Health Dept.	DA/DPCU/GHS

50. Support community sport and health cooperation initiative	District wide						30,500.00	20,817.00		√		Health Dept.	DA/DPCU/ GHS/ PATH
51. Promote sports and physical activities in public schools	District wide							12,500.00		√		Health Dept.	DA/DPCU/ GHS/ PATH
SUB-TOTAL							290,190.00	59,787.00					
Objectives: Increase access to social protection													
Programme: Social Protection Expansion													
Projects	Location	Time Frame				GOG	DACF	Cost		Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4			IGF	OTHER	New	On-Going	Lead	Collaborating
52. Provide support to District Social Protection Committee	Kodie						10,700.00	10,700.00		√		SWCD	DA/DPCU/ MoCGSP
53. Child rights promotion and protection	Selected communities							5,800.00	43,890.00	√		SWCD	DA/DPCU/ MoCGSP
54. Provide support for SER's on cases	Kodie							5,730.00		√		SWCD	DA/DPCU/ MoCGSP
55. Monitor beneficiaries of PWD funds	Selected Communities						10,960.00	4,700.00		√		SWCD	DA/DPCU/ MoCGSP

56. Support case management in the district and strengthen referral linkages with other stakeholders (GHS, NHIA, DOVVSU, CHRAJ, NGOs etc)	District wide							5,400.00	13,500.00	√		SWCD	DA/DPCU/ MoCGSP
57. Facilitate the implementation of Livelihood empowerment Against Poverty (LEAP)	Selected Communities					300,000.00		3,600.00		√		SWCD	DA/DPCU/ MoCGSP
58. Provide support for LEAP sensitization on additional livelihood opportunities and disbursement of funds	District wide							3,700.00		√		SWCD	DA/DPCU/ MoCGSP
59. Undertake NHIA registration	District wide							4,500.00		√		SWCD	DA/DPCU/ MoCGSP/ NHIA

and renewal of LEAP beneficiaries and other identifiable categories of indigents												
60. Support to PWDs in the District	District wide					111,000.00			√		SWCD	DA/DPCU/ MoCGSP
61. Identify and monitor Day Care Centres	District wide						4,000.00		√		SWCD	DA/DPCU/ MoCGSP
62. Supervise the operations of NGOs and CBOs	District wide						3,000.00		√		SWCD	DA/DPCU/ MoCGSP
63. Undertake skills development training for PWDs in soap and detergent making	Kodie					11,000.00			√		SWCD	DA/DPCU/ DoE
64. Undertake sensitization on Teenage Pregnancy and Drug Abuse at Maase	Atimatim						5,850.00		√		SWCD	DA/DPCU/ DoE/ CEA
65. Undertake Sensitization	Ampabame Petreansa					4,500.00			√		SWCD	DA/DPCU/ DoE

on child neglect												
66. Undertake Home Visit to engage with communities	Adubinsokese Edwenase					1,900.00	4,800.00		√		SWCD	DA/DPCU/MoCGSP
67. Organize sensitization on Adolescent Online Safety in JHS	Aduamoa Bronkrong					15,710.00			√		SWCD	DA/DPCU/
68. Undertake sensitization on effects of early sex, drug abuse at Ejuratia DA Primary School & Mpobi DA Primary School	Daboa Ankaase						3,600.00		√		SWCD	DA/DPCU/MoCGSP
69. Undertake sensitization on child marriage	Mpobi						4,500.00		√		SWCD	DA/DPCU/
70. Sensitize 10 selected JHS in the District on menstrual hygiene management	Selected Schools						5,510.00		√		SWCD	DA/DPCU/MoCGSP

71. Sensitize 1 selected JHS in the District on teenage pregnancy	Kodie							5,000.00		√		SWCD	DA/DPCU/ MoCGSP
72. Undertake alternative livelihood trainings for women	Maase Kotokuom							10,900.00		√		Dept. of Agriculture	DA/DPCU/ CEA/ GEA
73. Provide support for LEAP sensitization on additional livelihood opportunities and disbursement sessions	District wide							6,000.00		√		SWCD	DA/DPCU/ MoCGSP
SUB-TOTAL						300,000.00	165,770.00	97,290.00	57,390.00				
Objectives: Foster Active Community involvement in local development initiatives													
Programme: Community Mobilization and Civic Engagement													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
74. Undertake 2No. Town Hall Meetings on Plan	Kyerease Afrancho						33,000.00	22,500.00		√		Dev't Planning Unit	DPCU/ Budget Unit/DA/ Assembly Members/

Preparation and Budgeting													Trad. Authorities/ ISD/ NCCE	
75. Undertake DCE's community engagement	District wide							53,700.00		√		ISD	DPCU/DA/ Assembly Members/ Trad. Authorities	
76. Undertake media engagement on developments and citizens engagement	District wide							22,000.00		√		ISD	DA/DPCU/ NCCE	
77. Support citizenship education week celebration	Kodie Afracho								12,000.00	√		NCCE	DPCU/ ISD/ GPS	
78. Train Civic Education Clubs in schools	District wide								12,900.00	√		NCCE	DA/ GES	
SUB-TOTAL								33,000.00	98,200.00	24,900.00				
Objectives: Ensure compliance with environmental, safety and operational standards in quarry operators														
Programme: Quarry Regulations and sustainable settlement Protection														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
79. Undertake regular	District wide						24,000.00	51,900.00		√		DA	Works Dept./	

monitoring to prevent encroachment within the quarry buffer zones													Physical Planning Dept./ EPA/ Minerals Commission/ Trad. Authorities
80. Undertake regular stakeholder meetings to ensure sustainable quarry practices	District wide							31,000.00		√		DA	Works Dept./ Physical Planning Dept./ EPA/ Minerals Commission/ Trad. Authorities
SUB-TOTAL								24,000.00	82,900.00				
Objectives: Increase access to sanitation services and improved solid waste management													
Programme: Sanitation and waste management													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
81. Collect and dispose solid waste in the District	District wide						400,700.00			√		DEHU	DPCU/ Zoomlion Company
82. Support Sanitation Improvement Package (SIP)	District wide						400,000.00			√		DEHU	Zoomlion Company

83. Undertake regular fumigation of public places	District wide						376,000.00			√		DEHU	CA/ Zoomlion Company
84. Procure sanitary tools and chemicals for Environmental Sanitation Management	District wide						230,000.00			√		DEHU	DA/Procure ment Unit
85. Undertake Health Education Campaign on Environmental Sanitation Enhancement	District wide						91,867.00			√		DEHU	CA/ ISD/ NCCE/ DPCU
86. Undertake monthly Clean-Up Exercise in the District	District wide						260,900.00			√		DEHU	CA/ DPCU/ Assembly Members
87. Undertake noise pollution control	District wide						8,300.00			√		DEHU	DA
88. Desilt choked drains within the district	District wide						519,100.00			√		DEHU	DA
89. Undertake evacuation of old age	Selected communities						400,510.00			√		DEHU	DA/ DPCU/ Trad. Authorities



communal refuse dumps in communities in the district													
90. Procure 10No. Skip Containers for communities in the District	Selected Communities						509,000.00			√		DEHU	DA
91. Prepare DESSAP	Kodie						16,910.00			√		DEHU	DA/ DPCU/ Consultant
92. Review and gazette by-laws	Kodie						52,700.00			√		DEHU	DA/ DPCU
93. Enforce sanitation laws in the district	District wide						20,900.00			√		DEHU	CA/ DPCU/ Consultant
SUB-TOTAL							3,286,887.00						
Objectives: Increase accessibility and availability of ICT equipment and infrastructure													
Programme: ICT Education Access and Equity													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
94. Procure and supply ICT equipment to schools	Basic Schools						241,554.00			√		DoE	DA/DPCU/MP
95. Provide internet access	Kodie						54,700.00	34,700.00		√		IT Unit	DA/DPCU/Telcos

to offices to enhance service delivery														
SUB-TOTAL						296,254.00	34,700.00							
Objectives: Enhance early warning systems and preparedness														
Programme: Disaster Risk Reduction and Emergency Preparedness														
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
96. Undertake Hazard mapping and educational campaigns on domestic fire and flood management	Mowire Kodie Aduamoah Achina Ntiribuoho						21,700.00				√		NADMO	GNFS/ISD/EPA
97. Climate Adaptation: 98. Organize campaign against charcoal burning and sand winning to prevent negative effect on the climate	Sasa Bronkrong Kodie Maase						9,300.00	5,000.00			√		NADMO	DA/Forestry Dept./MOFA
99. Training Disaster	District wide						10,600.00				√		NADMO	GNFS/GHS

Volunteer Groups (DVGs) in Emergency Response and climate change in communities													
100.Support for Disaster Victims	District wide						51,500.00			√		NADMO	DA/DPCU
SUB-TOTAL							93,100.00	5,000.00					
Objectives: To protect nature reserves and ensure well organized spatial development													
Programme: Land Use protection and Afforestation													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
101.Plant trees in communities to serve as wind breaks and produce more oxygen for citizens	Selected communities						10,900.00	9,500.00		√		NADMO	DA/ DEHU/ Dept. of Forestry/ MOFA
102.Sensitize communities on the importance of tree planting	Mami Ejuratia Hemang						7,900.00			√		NADMO	DA/ Dept. of Forestry/ DEHU
103.Distribute and Plant 10,000 trees under	District wide						27,700.00			√		Dept. of Forestry	DA/ NADMO/

the Tree for Life Programme												Traditional Authorities
104. Prepare Spatial Development Framework (SDF) and Structural Plan	District wide					111,000.00			√		PPD	DPCU/ TSC/ SPC/ Traditional Authorities
105. Organize planning education & Sensitisation	District wide						11,800.00		√		PPD	CA/ ISD
106. Prepare of local plans	Swedru Brofoyedru					41,000.00			√		PPD	DPCU/ TSC/ Traditional Authorities
107. Convey Technical Sub-Committee Spatial Planning Committee Meetings	Kodie						100,000.00		√		PPD	TSC/SPC
108. Inspection and monitoring of Development Applications	District wide						15,000.00		√		PPD	DA/ TSC
SUB-TOTAL						198,500.00	136,300.00					

Objectives: Increase access to safe, affordable and well-planned housing and office accommodation while ensuring property addressing													
Programme: Infrastructure Housing and Property Address Development													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
109. Construct 2No. 3-Unit staff quarters	Kodie						2,500,300.00	1,600,030.00		√		Works Dept.	DA
110. Install Street Naming Poles and Signages	District wide						51,700.00			√		PPD	DPCU/ Traditional Authorities
111. Support the enforcement of building regulatory laws/guidelines	District Wide						13,000.00			√		PPD	DA/DPCU
112. Procure and supply building materials to support Community Initiated Projects	District wide						510,700.00	68,000.00		√		Procurement Unit	DA/MP/ DPCU/ Suppliers
SUB-TOTAL							6,576,660.00	1,720,430.00					
Objectives: To improve accessibility and socio-economic development by rehabilitating and maintaining roads													
Programme: Road Safety Programme													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	

		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
113. Reshape and spot improvement of 40km of roads	District wide							250,200.00		√		Works Dept.	DA/DPCU/DRIP
114. Construct 5 No. bridges	Selected communities							170,700.00		√		Works Dept.	DA/DPCU/DRIP
115. Sensitize Traditional Authorities on road safety and prevention of accidents in the District	Kodie							10,900.00		√		Transport Off.	DA/GRSA
116. Undertake grass cutting within the median on the Kumasi-Offinso highway	Kyerease Afrancho Buoho							62,800.00		√		Works Dept.	DA/DPCU/DRIP
SUB-TOTAL								494,600.00					
Objectives: To ensure safety and functionality of public infrastructure													
Programme: Infrastructure Maintenance Programme													
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating

117.Rehabilitate office buildings	Kodie						55,000.00	20,800.00		√		Works Dept.	DA/DPCU	
118.Rehabilitate bridges and footbridges	District wide							350,000.00		√		Works Dept.	DA/DPCU/DRIP	
119.Rehabilitate 3No. staff bungalows	Kodie							16,000.00		√		Works Dept.	DA/DPCU	
120.Renovate DCD's bungalow	Kodie						560,984.00			√		Works Dept.	DA/DPCU	
121. Maintenance of office equipment	Kodie						82,000.00	14,000.00		√		IT Unit	DA/DPCU	
122. Maintenance of official vehicles	District wide						117,000.00	11,000.00		√		Transport Off.	DA/DPCU	
123. Maintenance of streetlights	District wide							21,000.00		√		Works Dept.	DA/DPCU	
SUB-TOTAL							814,984.00	432,800.00						
Objectives: Extend electricity to unserved communities by 2029														
Programme: Rural Electrification and expansion														
Project	Location	Time Frame				Cost				Project Status		Implementation Agency/Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
124. Supply street lights to communities	District wide						62,000.00				√		Procurement Unit	DA/DPCU/Works Dept./ ECG
125.Facilitate the extension of	District wide						62,000.00				√		Works Dept.	DA/DPCU/ ECG

electricity to new sites and unserved communities													
SUB-TOTAL						124,000.00							
Objectives: To improve decision making, service delivery and accountability													
Programme: Implementation, Coordination, Monitoring and Evaluation													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
126.Undertake monitoring and evaluation of programmes and projects	District wide						70,900.00			√		Dev't Plann. Unit	DA/ DPCU
127.Undertake data collection, analysis and management	District wide							21,000.00		√		Stats Dept.	Dev't Plann. Unit
128.Preparation of 2029 Annual Action Plan	District wide						33,900.00			√		Dev't Plann. Unit	DA/ DPCU
129.Undertake M&E stakeholder engagement to share lessons on project implementation	Kodie							21,900.00		√		Dev't Plann. Unit	DA/ DPCU/ M&E Team

130. Employ the use of social media to gather and share information on project and programme implementation	District Wide							13,000.00	√		IT Unit	DA/ DPCU/ ISD
131. Train Planning Unit on APR preparation on the DDDP	Kodie							3,000.00	√		RCC	DA/ IT Unit
132. Organize knowledge sharing meetings with sister districts and private sector service providers to improve service delivery	District wide						21,500.00		√		Dev't Plann. Unit	DA/ DPCU/ M&E Team
133. Organize monthly project site meetings and share reports with relevant stakeholders	District wide						22,900.00		√		Works Dept.	DA/ DPCU/ M&E Team



134. Organize DPCU Meetings and Mid-Year Performance Review meetings	Kodie					52,000.00			√		Dev't Plann. Unit	DA/ DPCU
135. Coordinate and prepare 2029 Composite Budget	District wide					73,000.00			√		Budget Unit	DA/ DPCU/ AC
136. Undertake auditing of Departments and Units	District wide						6,000.00		√		Internal Audit Unit	DA/ DPCU/ Audit Committee
137. Update Risk Asset Register	Kodie					56,700.00			√		Internal Audit Unit	DA/ DPCU/ Audit Committee
138. Undertake Revenue Management Audit	Kodie					12,000.00			√		Internal Audit Unit	DA/ DPCU/ Audit Committee
139. Undertake Town Hall meetings on plan implementation	District wide					11,800.00			√		DA	DPCU/ ISD
140. Undertake public education and	District wide					40,000.00			√		DA	DPCU/ ISD

information dissemination													
141.Undertake capacity building for staff and Assembly Members	District wide					51,600.00	175,000.00			√		HR Dept.	DA/DPCU
142.Procure printed materials and stationery	Kodie					42,600.00	116,000.00			√		Proc. Unit	DA/DPCU
143.Procure office equipment and Accessories	Kodie					42,200.00	152,000.00			√		Proc. Unit	DA/IT Unit
144. Support to decentralized departments	District wide						501,900.00			√		Central Admn.	DA/DPCU
145.Support official celebrations and protocol services	District wide						163,000.00	61,900.00		√		Central Admn.	DA
SUB-TOTAL						84,800.00	1,473,400.00	330,200.00	13,000.00				
Objectives: Achieve 40% women representation in Assembly by 2029													
Programme: Women in Governance Empowerment Programme													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating

146.Ensure 30% women representation in all statutory sub-committees of the Assembly	District wide							14,000.00		√		DA	DPCU/ MLGCRA
147.Undertake women empowerment programmes in the district	District wide					12,000.00	14,000.00			√		DA	DPCU/ ISD
148.Undertake gender mainstreaming planning and reporting	Kodie								13,000.00	√		Dev't Planning Unit	DPCU
149.Undertake Legislative Oversight (Pay NALAG Contribution)	Kodie						32,800.00			√		DA	DPCU
SUB-TOTAL						12,000.00	46,800.00	14,000.00	13,000.00				
Objectives: To ensure functionality of Area Councils													
Programme: Sub-structure strengthening													
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department	
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating
150.Empower Area councils to function	District wide						180,000.00			√		DA	DPCU

151. Organize quarterly Area Council meetings	5 Area Councils						10,000.00	20,000.00		√		DA	Area Councils/ DPCU	
SUB-TOTAL							190,000.00	20,000.00						
Objectives: To ensure security visibility in communities														
Programme: Security and Safety Services														
Projects	Location	Time Frame				Cost				Project Status		Implementation Agency / Department		
		Q1	Q2	Q3	Q4	GOG	DACF	IGF	OTHER	New	On-Going	Lead	Collaborating	
152. Provide logistical support to security services	District wide						103,700.00				√		DA	GPS/ DISEC
SUB-TOTAL							103,700.00							
TOTAL						469,600.00	49,127,090.00	6,015,337.00	1,761,290.00					
GRAND TOTAL						57,373,317.00								

Source: AKSDA, DPCU-2025



CHAPTER SEVEN MONITORING AND EVALUATION ARRANGEMENTS

7.1 Introduction

The essence of the DMTDP prepared under the NMTDPF (2026 – 2029), is geared towards improving the living standards of the people within the district. The District Medium Term Development Plan for the period 2026-2029 details out key development issues which requires appropriate implementation arrangements. This call for operational and administrative activities that track resource allocation, utilization and delivery of goods and services which is referred to as Monitoring and Evaluation.

This chapter of the plan describe among other the things the following include:

- i. Stakeholder Analysis
- ii. Monitoring matrix or results framework outlining all indicators, their baselines and targets.
- iii. Strategy for data collection, collation, analysis and use of results matrix, implementation, and M&E.
- iv. Quarterly and Annual Progress Reporting Format.
- v. Evaluation Arrangement with an Evaluation Framework or Matrix.
- vi. Participatory Monitoring and Evaluation Arrangement.

7.2: Stakeholder Analysis

As part of monitoring and evaluation activities the identification and analysis of M& E Stakeholders would be conducted. Stakeholder are the people, groups or institutions who will benefit from development activities or whose interests may be affected negatively or positively by programmes and projects. The interest and needs of stakeholders vary and depend on how they benefit or are able to influence a policy or intervention in a positive or negative way. It is important to conduct stakeholder analysis as it helps to ensure that development reflects the needs of all interest groups and not merely the needs of the district assembly. Therefore, a simple stakeholder analysis is generally recommended for all planning processes. Inadequate stakeholder involvement is one of the most common reasons programmes and projects fail. Therefore, the Assembly has made efforts to encourage broad and active stakeholder engagement in the planning, monitoring and evaluation of its programmes and projects. A number of stakeholders identified to be

connected to, and involved in the overall development of the district and the monitoring and evaluation process include;

1. DPCU
2. DA Sub-structure (Area Councils, Unit Committees)
3. Department & Agencies
4. Media
5. MP
6. Development partners NGOs
7. Financial Institution Religious Bodies
8. Development partners (UNICEF)
9. Communities
10. Community Based Organizations (CBOs)
11. Small Business Association (E.g. Garages, GPRTU, Market Woman Ass. Etc)
12. Civil society organizations (e.g. Youth Associations)
13. NDPC
14. MLGC&RA
15. LGSS
16. RCC
17. District Assembly

These stakeholders have been categorized into primary and secondary stakeholders with their interest, needs and/or responsibilities and how they will be involved in M&E activities. (See table)

Table 7. 2: Categories of Stakeholders with Their Information Needs/Responsibilities

M&E Stakeholders	Classification	Interest And Needs	Stakeholders Involvement Activities
NDPC	Primary	Policy direction, technical assistance, guidelines, capacity building	M&E Plan preparation, evaluation of plans, M&E seminars and meetings, M&E result dissemination
MLGCRA	Primary	Policy direction, guidelines, advisory services, capacity building, regulatory assistance, performance targets	M&E seminars and meetings, supervision, project inspection, M&E results reporting and dissemination , evaluation



Local Government Service Secretariat	Primary	Job analysis, management of services, staff recruitment, capacity building, incentive packages for staff	M&E seminars and meetings, supervision, project inspection, evaluation, M&E results reporting and dissemination
RCC	Primary	Technical assistance, advisory services, capacity building	M&E Plan preparation, evaluations, M&E data collection, M&E seminars & meetings, supervision, project inspection, M&E results reporting and dissemination
District Assembly	Primary	Decision making, by-laws, deliberation and adoption of plans, provision of services, data collection collation and analysis, information dissemination	M&E plan preparation, M&E plan implementation, M&E data collection and analysis, M&E seminars and meetings, supervision, project inspection, evaluation, M&E results reporting and dissemination
DA Sub-structure (ACs Unit Committees)	Primary	1. Information Dissemination 2. Data Collection 3. Monitoring	1 Disseminate Information 2 Assist in Collection of Data 3 Monitor on-going projects/programmes in their localities
Department & Agencies	Primary	1. Advocacy 2. Capacity building	1 Build the Capacity of DA 2 Collect and collate data
Media	Secondary	1. Information Dissemination 2. Advocacy 3. Transparency & Accountability	1 Disseminate Information 2 Play Advocacy
MP	Primary	1. Harmonization and co-ordination of M&E plan 2. Monitoring of projects and programmes	1. Harmonies and co-ordinate M&E Plan 2. Monitor all on-going projects/programmes in the district
Development partners NGOs	Secondary	1. Transparency & Accountability 2. Capacity building 3. Logistics and financial support 4 Monitoring	1 Support in building capacity of DA staff on monitoring issues 2 Provide logistics and financial support for monitoring



			3 Monitor their funded projects / programmes
Financial Institution Religious Bodies	Secondary	1. Individual and groups Identification 2. Monitoring	1 Monitor and Evaluate credit facilities given to individuals and groups in the district
Development partners (DACF-RFG, Resource Link Foundation)	Secondary	1 Capacity Building 2 Transparency & Accountability	1. Development of Human resource 2. Ensuring transparency and accountability
Communities	Primary	1. 1 Needs identification 3 Data collection 2. 3 monitoring	1. Assist in identification of community needs 2. Assist in data collection for monitoring 3. Monitoring of on-going projects and programmes in their communities
Community Based Organizations (CBOs)	Primary	1 Provide data 2 Information dissemination 3 Advocacy	1 Provide data collection for monitoring & evaluation 2 Disseminate M&E information 3 Advocacy role
Small Business Association (E.g. Garges, Association GPRTU, Market woman Ass, Dressmaker Ass)	Secondary	Transparency & Accountability	1 Provide data for M&E 2 Disseminate information on M&E 3 Advocacy role
Civil society organizations (eg. Youth Association)	Secondary	1. Transparency & Accountability 2. Advocacy 3. Monitoring and Evaluation	1 Advocacy role 2 Monitor and Evaluate the performance of the DA.

Sources: AKSDA DPCU 2025

7.3 Monitoring Matrix

Indicators for Monitoring and Evaluation have been designed to monitor progress and assess performance of programmes and projects as planned in the District's MTDP (2026-2029).



The indicators have been grouped into two, that is, the District Core Indicators and the District Specific Indicators.

The district core indicators have been defined by the NDPC while the District Specific Indicators are determined based on the DMTDP (2026-2029). The table below gives the indicators for the District's Monitoring and Evaluation under the various development dimensions.

Table 7. 2 Monitoring Matrix

Goal: Improve Revenue Mobilization											
Objective: Increase IGF collection rate to 95% by 2029											
Programme: Revenue Mobilization											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISSAGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
% increase in IGF mobilization	Percentage change in revenue mobilization based on past year's performance	Outcome	56.8%	10%	15%	20%	30%	-	Quarterly Annually	Finance Dept./ Budget Unit	
% improvement in efficiency of revenue collectors	Number of Revenue Collectors trained	Outcome	20	29	32	35	40	Males – 15 Females – 25	Annually	Central Adm.	
Goal: Increase access to sustainable financing											
Objective: Increase MSME financing by 70% by end of 2029											
Programme: MSME Development											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
% increase in MSME receiving financial support	Percentage change in MSMEs receiving financial support compared to previous years	Outcome	5%	10%	15%	18%	20%	Male = 8% Female = 12%	Quarterly	BAC Dept. of Agric SW&CD	

Goal: Reduce over reliance on white colour jobs										
Objective: To equip 100 youth with entrepreneurial skills by the end of 2029										
Programme: Youth Employment Acceleration										
Percentage increase in youth gaining entrepreneurial skills	Proportion of unemployed youth benefitting from skills/apprenticeship and entrepreneurial training	Outcome	-	60	80	120	150	Males Females Age	Quarterly	BAC/ Dept. of Agric
% of trained youth and women engaged in income-generating activities	Number of youths with access to vocational skills training	Outcome	-	3	5	6	10	Age Communities Type of training	Quarterly	BAC/Dept. of Agric/ CEA/ YEA
Goal: Reduce unemployment rate by 10%										
Objective: To equip 200 youth with employable skills and enabling environment for businesses to thrive										
Programme: Local Economic Development										
% of trained youth employed or self employed	Number of youths trained with employable skills	Outcome	50	50	100	150	200	Male Female Age	Quarterly	BAC/Dept. of Agric/ CEA/ YEA
Percentage reduction in youth unemployment	Proportion of youth with access to employment	Outcome	50	47	45	43	40	Male Female	Annually	BAC/YEA/ Dept. of Agric
% increase in farm productivity	Count of pawpaw and coconut	Outcome	5,000	5,000	10,000	15,000	15,500	Males Females	Yearly	Dept. of Agric

among beneficiary farmers	distributed to promote LED										
Goal: To stimulate tourism infrastructure development											
Objective: To create sustainable and resilient tourism sector											
Programme: Tourism Development											
% increase in tourist visits to identify sites	Proportion of tourist sites developed and operationalized	Outcome	-	1	1	1	2	Communities	Annually	Central Admn./ Trad. Authorities/ Works Dept./ GTB	
% growth in local revenue from cultural and tourism activities	Number of art and cultural exhibitions organized	outcome	1	2	2	2	2	Communities	Bi-annually	Central Admin./ Traditional Authorities	
% improvement in business performance and hospitality	List of hotel and restaurant operators with improved services	Outcome	-	5	10	15	20	-	Quarterly	BAC/ GTB	
Goal: Agricultural Development and Management											
Objectives: Increase yield by 60% by 2029											
Programme: Agriculture and Agribusiness Development											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
% of farmers with improved access to farm inputs	Change in number of farmers receiving farm inputs	Outcome	30%	45%	50%	55%	60%	Seedlings = 50% Fertilizers = 50%	Quarterly	Dept. of Agric	
% of farmers adopting	Number of farmers in the	Outcome	10	30	40	50	50	Males females	Annually	Dept. of Agric	

climate - smart agriculture	use of climate smart crop varieties									
Percentage increase in the number of farmers with knowledge on best agricultural practices	Change in number of farmers trained in best agricultural practices	Outcome	20%	30%	40%	50%	60%	Male Female	Quarterly	Dept. of Agric/ BAC
Increase in yield of selected crops, livestock and fish	Change in the yield of selected crops and livestock per year	Outcome	45,700 metric tonnes	50,100 metric tonnes	58,000 metric tonnes	59,000 metric tonnes	60,000 metric tonnes	-	Annually	Dept. of Agric
% increase in agro-processing capacity	Change in Agro-processing established and in use	Outcome	0	1	1	1	2	-	Bi- Annually	Dept. of Agric
% increase access to Agric Extension Agents (AEAs)	Proportion of farmers accessing advice	Outcome	9	12	15	20	30	Male Female Farmers	Monthly/ Quarterly	Dept. of Agric
% reduction in post-harvest loses	Difference between the baseline and current data	Outcome	15%	20%	25%	30%	35%	Males Females	Yearly	Dept. of Agric
Goal: Promote Agribusiness Development										
Objectives: Enhance local trade by the end of 2029										
Programme: Market infrastructure development										

% increase in trade activities at the market	Proportion of traders having access to markets	Outcome	2	3	4	5	6	Urban Rural	Annually	Dept. of Agric/ Works Dept.	
Goal: Improve Access to Quality Basic Education											
Objective: Provide adequate learning spaces to accommodate all enrolled students											
Programme: Education Access											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
% access to educational facilities	Proportion of children of school going age with access to educational facilities	Outcome	80%	85%	90%	91%	94%	Male Female	Annually	Works Dept.	
% reduction in classroom congestion	Total number of classrooms rehabilitated per year	Outcome	2	5	8	10	12		Quarterly	GES Works DPCU	
% increase in net enrolment at all levels of education	Net enrolment rate	Outcome	60%	65%	70%	80%	90%	Male Female	Annually	Works Dept.	
BECE/WAS SCE Performance	Percentage increase in BECE and WASSCE results	Outcome	93.4	94%	95%	98%	100%	Males Females	Annually	GES	
Goal: Eliminate Furniture Deficit in Schools											
Objective: Supply adequate furniture to increase enrolment											
Programme: School Furniture Supply											

% of schools meeting minimum furniture standard	Proportion of schools with access to furniture	Outcome	0	200	250	300	500	-	Annually	Works Dept.	
% improvement in student-furniture ratio	Proportion of students with access to furniture	Outcome	500	1000	1500	1700	2000	-	Annually	Works Dept.	
Goal: Bridge the digital divide in education											
Objective: Increase accessibility and availability of ICT infrastructure Programme: ICT Education Access and Equity											
% access to ICT facilities	Change in number of students with access education and facilities	Outcome	20%	30%	40%	50%	60%	Male Female	Annually	Works Dept.	
Goal: Achieve 100% access to improved sanitation in schools and communities											
Objective: increase access to sanitation services and improved solid waste management Programme: Sanitation and waste management											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
% of communities declared open defecation free	Open defecation free communities achieved	Outcome	0	50	55	60	80	Rural Urban	Quarterly	DEHU	
% increase in household latrines	Household latrines coverage	Outcome	0	5	10	15	20	Rural Urban	Quarterly	DEHU	

Number of waste management PPPs	PPPs in waste management encouraged	Outcome	1	2	3	4	6	Rural Urban	Quarterly	DEHU
Number of refuse containers procured	Refuse containers procured	Outcome	0	4	4	4	5	-	Quarterly	DEHU
% of refuse dump sites evacuated	Proportion of communities with enhanced sanitation	Outcome	0	80	100	100	100	Urban Rural	Quarterly	DEHU
% increase in population using improved sanitation facilities	Proportion of population with access to improved sanitary facilities	Outcome	-	0	3	3	0	-	Quarterly	DEHU
% compliance with food hygiene standards	Proportion of food vendors screened and certified	Outcome	30	60	70	80	100	Male Female Urban Rural	Quarterly	DEHU
Number of refuse dumps fumigated	Waste fumigated	Outcome	-	5	10	15	20	Rural Urban	Quarterly	DEHU
Goal: Ensure Universal to safe water										
Objective: Increase safe water coverage from 90% to 95% by Dec 2029										
Programme: Safe Water Supply										
Percentage increase in water coverage	Increase in water coverage	Outcome	-	5	5	5	5	Rural Urban	Annually	Works Dept
Goal: Improve geographic access to quality health care										
Objective: Increase availability of functional health facilities and services										
Programme: Health Promotion										

INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
% increase in population with served by functional health facilities	Health facilities constructed and refurbished	Outcome	2	3	4	5	6	New Renovated	Quarterly	GHS DPCU	
% increase in population with access to quality health care	Proportion of people per year with access to quality health care	Outcome	70%	75%	80%	85%	90%	Rural Urban	Quarterly	Work Dept.	
Number of maternal deaths per 100,000 live births	Reduction in Maternal Mortality Rate	Outcome	62.3	0	0	0	0	Rural Urban	Annually	GHS	
Number of deaths occurring from 0-5 years per 1000 live births	Reduction in children under five deaths	Outcome	17/3.96	0	0	0	0	Rural Urban Males Females	Annually	GHS	
% improvement in supervision effectiveness of health service	Improved monitoring and supervision in family planning	Outcome	17	18	19	20	20	Rural Urban	Quarterly	GHS	
% increase in immunization coverage	change in the coverage of National	Outcome	172.7%	174	175	180	200	Rural Urban	Quarterly	GHS	

	Immunization coverage								Males Females		
Number of cases reported per year	Reduced prevalence of HIV/AIDs	Outcome	329	0		0	0		Males Females Age	Quarterly	GHS
% of PLHIV/AIDs supported	Proportion of PLHIV with sustained treatment/support	Outcome	100%	100%	100%	100%	100%		Males Females Age	Quarterly	GHS
% of children under 5 years who are underweight	Reduction in malnutrition	Output	2.47	0	0	0	0		Males Females Age	Quarterly	GHS
% decrease in NCD mortality	Change in NCD related deaths	Outcome	65%	50%	45%	50%	40%		Male Female	Quarterly	GHS DPCU
% of population receiving education on NCDs	Proportion of people adopting healthy lifestyle	Outcome	10%	20%	50%	60%	70%		Male Female	Quarterly	GHS
Goal: To expand social safety Nets for the vulnerable											
Objective: Increase access to social protection											
Programme: Social Protection and Economic Empowerment											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
% of PWDs with access	Proportion of PWDs with	Outcome	25	30	38	45	52		Males Females	Annually	SW&CD

to income generating activities	improved income levels							Ages		
% of households benefiting from social protection	List of LEAP beneficiaries supported per year	Outcome	327	327	415	445	520	Males Females Ages	Annually	SW&CD
% of brilliant but needy students supported	% improvement in school retention among supported students	Outcome	-	15%	20%	25%	30%	Males Females Ages	Annually	GES
% of Day Care Centres monitored	% improvement in quality of child care services	Outcome	15%	21%	30%	35%	42%	-	Quarterly	SW&CD
Number of child protection committees formed	Functional Child Protection Committees formed per year	Outcome	12	15	19	24	27	-	Annually	SW&CD
% reduction in child abuse cases	Change in reported child abuse cases	Outcome	20%	40%	50%	60%	70%	Male Female Age Type of abuse	Quarterly	SW&CD
Goal: Protect and restore degraded and protected land areas										
Objectives: To reduce deforestation, land degradation and loss of biodiversity through sustainable environmental practices										
Programme: Land Use Protection and Afforestation										
% reduction in land degradation	Acres of degraded lands reclaimed	Outcome	-	20%	30%	40%	45%	-	Quarterly	Dept. of Forestry
% reduction in domestic fires	Proportion of domestic related	Outcome	-	10	15	20	50	Males Females	Quarterly	NADMO

	fire outbreaks reduced										
% increase in vegetation cover	Proportion community adapting to climate change interventions	Outcome	5,000	10,00	12,000	12,000	15,000	Schools Communities	Quarterly	Dept. of Forestry	
Number of campaigns undertaken	Anti-bush fire campaigns undertaken	Outcome	-	10	10	10	10	-	Quarterly	NADMO	
% hectares of degraded forest restored	Afforestation promoted	Outcome	-	5	10	10	10	-	Quarterly	NADMO	
% communities with approved local plans	Proportion improvement in spatial planning compliance	Outcome	15%	20	25	30	50	Urban Rural	Quarterly	PPD	
Goal: To provide decent accommodation for staff											
Objective: To enhance service delivery											
Programme: Infrastructure, Housing and Street Addressing Development											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
% of staff with access to adequate accommodation	Proportion of staff provide with accommodation	Outcome	16	22	25	35	50	New Rehabilitated	Quarterly	Works Dept.	
% of departments operating in adequate office space	Proportion of units, departments and agencies with access to	Outcome	50	55	60	70	80	-	Quarterly	Works Dept.	

	decent office space										
Number of named streets	Street Naming and Property Addressing System	Outcome	2800	3200	3300	3400	3500	Urban Rural	Quarterly	PPD	
Level of enforcement of building regulations	Number of people adhering to building regulations per year	Outcome	30	40	50	55	60	-	Quarterly	Works Dept./ PPD	
Goal: Sustain functionality of public infrastructure and equipment											
Objective: To ensure safety and functionality of public infrastructure and equipment											
Programme: Infrastructure maintenance and management											
Number of public facilities functional	Number of public infrastructures maintained and providing decent workspace for staff	OUTCOME	2	4	5	6	7	-	Quarterly	DPCU	
Percentage increase in functional official equipment and vehicles	Proportion of office equipment and vehicles functional	OUTCOME	20%	40%	50%	60%	70%		Quarterly	DPD DPCU	
Goal: To improve accessibility and socio-economic development by rehabilitating and maintaining roads											
Objective: To reduce travel time, transport cost and post-harvest losses											
Programme: Road Safety Programme											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				

% reduction in travel time on major roads	Major tarred roads and Feeder Roads motorable	Outcome	29.7%	40	45	50	60	Rural Urban	Quarterly	Works Dept/ Dept. Feeder Roads/ Urban Roads	
% reduction in travel cost	Cost of transport fares	Outcome	29.7%	40	45	50	60	Rural Urban	Quarterly	Works Dept/ Dept. Feeder Roads/ Urban Roads	
Goal: To strengthen sub-district structures for service delivery											
Objective: To ensure the functionality of Area Councils											
Programme: Sub-structure strengthening											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
Number of substructures made functional	Number of substructures resourced	OUTCOME	1	3	4	5	5	All Area Councils	Quarterly	DPCU	
Goal: Increase women participation in governance											
Objective: Achieve 40% women representation in District Assembly											
Programme: Local in Governance Empowerment											
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
			2025	2026	2027	2028	2029				
Percentage increase of women in decision making	Number of women elected and appointed as Assembly members	Outcome	20%	22%	25%	30%	40%	Male Female	Annually	Central Admn.	
Goal: Enhance evidence-based Planning and Accountability											
Objective: To enhance the capacity of M&E team to effectively track, monitor and evaluate programs											
Programme: Implementation, Coordination, Monitoring and Evaluation											
	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE	TARGETS					DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY

INDICATOR			2025	2026	2027	2028	2029			
% improvement in programme implementation based on M&E findings	Proportion of Annual Action Plan implemented	OUTCOME	2	4	4	4	4	Every quarter	Quarterly	DPU DPCU
% improvement in staff productivity due to access to logistics	Proportion of staff with access to function logistics	OUTCOME	20%	40%	50%	60%	70%		Quarterly	DPD DPCU

Source: AKSDA, DPCU 2025



7.4 Arrangements for Data Collection, Collation, Analysis and use of Results

It is not realistic to expect that any one data collection tool or mechanism will satisfy all needs.

Different stakeholders may use different tools or may use the same tools differently. This section of the plan presents the arrangements for data collection, collation, analysis and use of results. The collection of data by the DPCU takes cognizance of the indicators and activities identified in the M&E core indicators and the monitoring matrix/results framework. Table 6.2 shows the data collection matrix for the plan period.

Table 7. 3 Data Collection Matrix

Indicator	Data Collection period	Data Collection method	Data collection disaggregation	Results
% increase in IGF	December annually	Desk review of reports	Sources of funds Budgeted and actual	30% increase in IGF
Number of town hall meetings organized	December annually	Desk review of reports	Attendance Male Female	16 town hall meetings organized
Number of revenue collectors trained	December annually	Desk review of reports	Males Females	Capacity of 30 revenue collectors built
Number of stakeholders involved in rate fixing	October annually	Desk review of reports	Attendance Males Females	600 stakeholders involved in rate fixing
Number of tourist sites developed	December annually	Field visits	-	Four tourist sites developed
% increase access to Agric Extension Agents (AEAs)	December annually	Survey covering all farmers in the district	Male Female Urban Rural	50% increase in access to AEAs
Number of farmers assisted with farm inputs	December annually	Desk review of reports	Male Female Urban Rural	12,000 farmers assisted with farm inputs
Number of warehouses constructed	December annually	Field visits	-	Two ware houses constructed
Number of MSMEs linked to Micro Finance Companies	December annually	Desk review of reports	Male Female Groups	100 MSMEs linked to MFIs



Number of businesses receiving training and business development services	December annually	Desk review of reports	Male Female Groups	200 businesses received training and business development services
Number of PPP projects facilitated and executed	December annually	Desk review of reports	Indigenes Migrants	15 PPP projects executed
Number of youth engaged in the various modules of YEA	December annually	Desk review of reports	Males Females Modules Age	200 youth engaged in YEA modules
Number of health facilities provided	December annually	Field visits	Rural Urban	Four help facilities provided
Number of health facilities supplied with equipment	December annually	Field visits	Rural Urban	8 health facilities supplied with equipment
Number of PWDs supported to undertake income generating activities	December annually	Field sample survey	Male Female Ages	270 PWDs supported in income generating activities
LEAP implementation supported	December annually	Desk review of reports	Males Females Age	400 LEAP beneficiaries supported
Number of brilliant but needy students supported	December annually	Desk review of reports	Males Females Age	400 brilliant but needy students supported
Number of mono and dual desk supplied	December annually	Field survey	Urban Rural	2,000 mono and dual desk supplied
Number of communities declared open defecation free (ODF)	December annually	Desk review of reports	Rural Urban	27 communities declared ODF
% increase in household latrines	December annually	Field survey	Rural Urban	50% increase in household latrines

Number of refuse containers procured	December annually	Field survey	Rural Urban	8 refuse containers procured and distributed
% of refuse dump sites evacuated	December annually	Field survey	Urban Rural	All refuse dump sites evacuated
Percentage change in the number of reported cases of child abuse	December annually	Desk review of reports	Male Female Ages	25 percent reduction in reported cases of child abuse
Percentage increase in water coverage	December annually	Field survey	Rural Urban	25% increase in water coverage
Proportion/ length of roads constructed/ rehabilitated	December annually	Field visits	Rural Urban	60% length of roads constructed/ rehabilitated
Functional weekly market centers established	December annually	Field visits	-	3 market stalls constructed
Improved electricity coverage	December annually	Field visits	Rural Urban	Four communities connected to the national grid
Number of community self-initiated projects supported	December annually	Field visits	Rural Urban	45 community self-help projects supported

Source: AKSDA, DPCU-2021

7.5 Quarterly and Annual Progress Reporting Format

The Quarterly and Annual Progress Reports (APR), gives an assessment of the status of implementation of programmes and projects outlined in the Municipal Medium Term Development Plan (MMTDP) for the various quarters within the year and during every year within the plan period to inform stakeholders involved in the implementation of projects and programmes.

The annual report shows the result of the assessment of the performance indicators towards achievement of a specific target associated with (2022-2025) NMTDF Goals and objectives.

The reports Format for Quarterly and Annual Progress report are indicated below;

Title Page



- ✓ Name of the MMDA
- ✓ Time period for the M&E report

Introduction

- ✓ Summary of achievements and challenges with the implementation of the MMTDP
- ✓ Purpose of the M&E for the stated period
- ✓ Processes involved and difficulties encountered

M&E Activities Report

- ✓ Programme/Project status for the quarter or year
- ✓ Update on funding sources and disbursements
- ✓ Update on indicators and targets
- ✓ Update on critical development and poverty issues
- ✓ Evaluations conducted; their findings and recommendations
- ✓ Participatory M&E undertaken and their results

The Way Forward

- ✓ Key issues addressed and those yet to be addressed
- ✓ Recommendations

7.6 Evaluation

7.6.1 Types of Evaluations to be done

There would be strong commitment on the part of the DPCU to conduct impact evaluations. These would involve quarterly, mid-term and terminal evaluations of the DMTDP 2026-2029 to assess the performance of all programmes and projects contained therein. These would enable all the development actors to determine the level of performance whether the original objectives have been achieved or not and to assess the overall changes caused by these interventions. In addition, the DPCU would examine the development effectiveness of these programmes and projects with reference to the NMTDPF-2026-2029. All these would serve to improve the management of programmes and projects and further provide insights for effective programmes design and implementation. To enrich the process, the DPCU would undertake quarterly, mid-term and terminal evaluation through the following methods;

7.6.1.1 Strategic Evaluation

This would be done when particular issues require deeper understanding of such issues to reduce the range of uncertainties associated with the options for redressing them. It would also



be required whenever the urgency of an issue poses high risk to stakeholders or has generated conflicting views. The strength of this is that, it facilitates the fashioning of an acceptable working agreement among the concerned parties.

7.6.1.2 Impact Assessment

This is necessary in any programme and project implementation process. It is a comprehensive tool for assessing the impact of the implemented programmes and projects on the lives of the beneficiaries in terms of their social, economic and environmental ramifications. It will therefore be undertaken to enhance sustainable development and ensure that policies, programmes and projects are economically viable, socially equitable and environmentally friendly and sustainable.

7.6.1.3 Beneficiary Assessment

This is very crucial in programme and project implementation. People are the object of the all-development efforts. It is therefore necessary to understand the mood of the beneficiaries of the interventions in terms of quality, effectiveness as well as relevance of the policies programmes and projects during and after implementation. The DPCU will therefore carry out studies with the help of questionnaires to assess the satisfaction of beneficiaries on some projects and programmes.

Table 7. 4: Evaluation Matrix

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Relevance	What is the relevance or significance of the intervention regarding local and district requirements and priorities?	- How relevant is the project to target groups', including district needs and priorities?	- Local needs and priorities, National needs and priorities	DMTDP, National plans (LTNDP)	Survey
		-To what extent does the development intervention aim at the solution of a core problem of the target communities	- Local needs and priorities	DMTDP	Survey
		What conclusions and recommendations should be drawn in terms of the relevance of the of the interventions	Policies and strategies of government	Government development plans (LTNDP)	Survey
Efficiency	Are the objectives achieved in a cost-efficient manner by the development intervention? (comparison: provided means – results)	-Is the relationship between input of resources and results achieved appropriate and justifiable? What is the cost-benefit ratio?	- Actual project cost, project benefits	Progress report Households	Survey
		- To what extent have individual resources been used economically?	- Project resources	Project documents	Survey



		-Are there any alternatives for achieving the same results with less inputs/ funds?	- Actual project cost(for related projects)	Project documents for related projects	Observation
		- Were services provided in time and impacts achieved within an appropriate time period?	- Project completion dates	Monitoring and Evaluation Report	Survey
Effectiveness	Have the objectives of the development intervention been achieved? - How big is the effectiveness or impact of the project compared to the objectives planned? (Comparison of results-planned)?	- To what extent were the originally defined objectives of the development intervention realistic?	- Objectives of development interventions	DMTDP	Focus Group Discussion
		-To what extent have the (direct) objectives of the development intervention been achieved in accordance with the (adjusted, if applicable) target system?	- Objectives of development interventions	DMTDP	Observation
		-To what extent is the target group reached?	Number of people benefiting from the project	Households	Survey
		-What factors were crucial for the achievement or failure to achieve the project objectives so far (indication of strengths and weaknesses). How can they be overcome	Reasons for success or failure in the achievement of the project objectives	Progress Report, Households	Survey, Focus Group Discussion



Impact	- Does the development intervention contribute to the achievement of overall development objectives/ overall goal?	-What has the development intervention contributed to so far and what is it still contributing to?	Household income, employment status	Households	Survey
	-What is or are the impact(s)/ effects of the intervention compared to the total situation of the target group or those affected	-What real difference has the activity made to the beneficiaries?	Household income, employment status	Households	Survey
		-How many people have been affected?	Number of people benefitting from the project	Households	Survey
		- What other effects (negative ones) can be determined on a goal level?	Negatives effects of projects	Households, DPCU	Survey
		- What would the development have been like without the development intervention?	Baseline and planned development/outcome	Households, DPCU	Survey
Sustainability	Are the positive effects sustainable?	-To what extent will activities, results and effects be expected to continue after donor intervention has ended?	Communal spirit	Households	Survey, Focus Group Discussion
		- How self-supporting in particular is the assisted local counterpart?	Yearly actual IGF by local counterpart	District Composite Budget	Observation, Focus

					Group Discussion
		- What risks and potentials are visible regarding the sustainable effectiveness of the development interventions and how likely is their occurrence?	Risks and potentials associated with development Interventions	Households, DPCU	Survey, Focus Group Discussion
		- To what extent are the target groups and counterparts able to adapt sufficiently to external changes and shocks?	Communal spirit, Local Counterpart effectiveness	Households, DPCU	Survey, Focus Group Discussion

Source: AKSDA DPCU, 2025



7.7 Participatory Monitoring and Evaluation [PM&E]

Participation in development is generally accepted as a process that is fundamental in addressing issues of ownership and sustainability. With increased emphasis on the importance of participation in development, there is also a growing recognition that monitoring and evaluation of development and other community-based initiatives should be participatory. The DPCU would constructively engage the partnership of NGOs, CBOs, FBOs and communities in the monitoring and evaluation of the DMTDP 2026-2029.

Through PM&E, the DPCU would capture the perception of stakeholders and assess the degree to which the interventions have met their expectation/aspirations particularly to that of the poor and vulnerable in the district. As part of the process, the DPCU would draw community stakeholders as part of the monitoring team in the monitoring of activities within their jurisdictions. The DPCU in collaboration with some NGOs would institute the necessary local structures and provide capacity building for local community members where necessary.

The DPUC would employ the following PM&E tools and methodologies for analysis and particularly impact assessment.

- ✓ Community Score Cards
- ✓ Citizen Report Cards
- ✓ Participatory Expenditure Tracking of Social Expenditure
- ✓ Focus Group Discussion
- ✓ Questionnaire Administration

7.7.1 The Need for PM&E.

The main purpose of PM&E is to provide stakeholders with regular information during the span or long after the implementation of a development intervention. Other important justification to conduct PM&E include the following:

- ❖ Increase ownership, autonomy and self-organization
- ❖ Joint learning improves performance and outcomes
- ❖ Increase accountability and transparency
- ❖ Strengthen commitment to implement corrective actions



7.7.2 Tools to be used

The methods to be used include

- ❖ Participatory Rural Appraisal.
- ❖ Citizen Report Card.
- ❖ Community Score Card.
- ❖ Participatory Expenditure Tracking Surveys

The key stakeholders in PM&E in the district include

- ❖ the end users of project goods and services, including both men and women at the community level;
- ❖ intermediary organizations, including *NGOs*; private sector businesses involved in the project;
- ❖ heads of departments
- ❖ Assembly members
- ❖ Unit committee members
- ❖ Area Council members
- ❖ Member of Parliament
- ❖ Traditional Authorities

Table 7.5: Participatory Monitoring and Evaluation Strategy-2026-2029

No.	Name of the PM&E Tool	Policy/ Programme/ Project Involved	Consultant or resource persons involved	Methodology
1.	Participatory Rural Appraisal	Private Sector Development Programme	To be engaged using competitive tendering	Mapping
2.	Citizen Report Card	Energy Improvement Programme	To be engaged using competitive tendering	Observation
3.	Participatory Rural Appraisal	Agriculture Improvement Programme	To be engaged using competitive tendering	Focused group Discussion
4.	Citizen Report Card	Basic Education Improvement Programme	To be engaged using competitive tendering	Survey
5.	Citizen Report Card	Health Care Improvement Programme	To be engaged using competitive tendering	Survey



6.	Community Score card	Social Protection Programme	To be engaged using competitive tendering	Participant Observation
7.	Community Score card	Women Economic Empowerment Programme	To be engaged using competitive tendering	Focused group Discussionuy7
8.	Community Score card	Sanitation Improvement Programme	To be engaged using competitive tendering	Focused group Discussion
9.	Citizen Report Card	Rural and Urban Water Supply Programme	To be engaged using competitive tendering	Mapping
10.	Citizen Report Card	Road Transport Improvement	To be engaged using competitive tendering	Observation
11.	Community Score Card	Natural Resources Improvement Programme	To be engaged using competitive tendering	Observation
12.	Participatory Rural Appraisal	Human Settlements Development Programme	To be engaged using competitive tendering	Surveys
13.	Participation Expenditure Tracking Surveys	Revenue Improvement Programme	To be engaged using competitive tendering	Surveys

Source: AKSDA DPCU 2025

7.8 Knowledge Management and Learning

To ensure sustainability and continuous improvement in service provision, knowledge management and learning is critical.

The Knowledge Mapping Matrix provides a structured overview of critical governance and development functions within the district, highlighting who holds knowledge, where information is sourced, and where gaps persist. It reveals that while institutions such as the District Coordinating Director, Finance Department, and sectoral units (Agriculture, Works, Health, Education) are central knowledge holders, their effectiveness is constrained by limited integration, outdated systems, and weak citizen participation.

Local governance systems rely heavily on statutory documents like the Local Governance Act, yet assembly members and officers often struggle with a limited understanding of these frameworks. Similarly, data collection and project management are guided by NDPC standards, but community priorities are inadequately reflected. Financial management shows reliance on templates and the PFM Act, but poor forecasting undermines planning.

Economic development efforts are informed by LED reports and farmer databases, though value chain analysis remains poorly understood. Monitoring and evaluation frameworks exist, but capacity for impact



evaluation is weak. Social service delivery is supported by multiple agencies, yet fragmented data systems and lack of gender disaggregation reduce effectiveness.

Revenue mobilization suffers from outdated property rate systems and low compliance, while ICT infrastructure is poorly integrated into planning, leaving rural areas disconnected. Governance and participation are hindered by low citizen engagement, despite mechanisms like town hall meetings. Climate resilience strategies are documented, but community adaptation remains minimal. Infrastructure and spatial planning depend on inventories and GIS maps, though updated settlement maps and asset registers are lacking.

Overall, the matrix underscores a pattern of strong institutional structures but weak operational capacity, with knowledge gaps concentrated around integration, forecasting, citizen participation, and adaptation. Addressing these gaps would strengthen local governance, improve service delivery, and enhance resilience in the district.

A matrix on knowledge mapping and competency matrix for learning and presented in Appendix 1 and 2 respectively to be used in enhancing planning, decision-making, implementation and reporting processes.



CHAPTER EIGHT

DEVELOPMENT COMMUNICATION STRATEGY

8.0 Introduction

Communication is very crucial in order to disseminate the developmental agenda spelt out in the Medium-Term Development Plan. It is therefore important to put in place a strategy to disseminate and receive feedback to ensure the smooth implementation of the plan.

8.1 Purpose and Objectives of Afigya Kwabre South District Assembly Communication Strategy

The Purpose of the Afigya Kwabre South District Assembly Communication Strategy is:

To help the district raise its profile in fulfilling its goal, objectives & mandates and also to equip partners through communications with information and knowledge sharing. To support the achievement of this purpose the Communication Strategy will focus on following objectives:

- ❖ Disseminate, programmes, projects, activities and Annual Progress Reports to inform/create awareness
- ❖ create awareness on the roles and expectations of the stakeholders in the implementation of the District programmes to improve their living conditions for the period 2026-2029
- ❖ promote dialogue and generate feedback on the performance of the District
- ❖ promote access and manage expectations of the public concerning the services of the District

8.2 Stakeholders/ Target Audience

The Afigya Kwabre South District Assembly is responsible for a number of stakeholder groups who form the constituency and clientele of the District Assembly. Others are service providers to the District Assembly. The stakeholders/target audiences include the following:

- Sub-district structure (SDS)
- The General Public- some tax payers
- National Government and Regional Co-ordinating Council
- The Staff of the District Assembly
- The Business Sector-tax payers
- Service Providers
- Traditional Leaders)
- Funding Agencies (Local and International)
- NGO's and CBO's
- Media-Radio & Television-Newspapers & Magazines
- Political Parties



8.3.2 Communication Channels

7.1 Dissemination of the DMTDP, Quarterly and Annual Progress Report

The dissemination of the DMTP, Quarterly and Annual progress report will be done through diverse mediums to reach all groups of people in the district. The under listed mediums will be adopted

1. Posting all reports on the district website i.e. <http://www.aksda.gov.gh>
2. Issue out summarized versions of the reports and distribute to all Assembly members, CBO, FBO, Unit Committee and Area Councils.
3. Organize Focus Group Discussions of the reports at Area Council Level
4. Use of Community Information Centers and the District Information Department to disseminate reports.
5. Prepare and distribute fliers
6. Organize video shows on development activities in communities.
7. The District Chief Executive and the Member of Parliament will take it upon themselves to disseminate the reports during their tours.
8. Use of Notice Boards
 1. Inaugurated projects
 2. Award of Contracts
 3. Revenue targets and performance
9. The DCE through the sessional address can highlight development interventions in the district. Head of departments could also brief the general assembly on progress of implementation on development programmes, projects and activities being implemented by the sectors.
10. DCE/Community interface to inform communities on the available development interventions in the various communities and the roles expected of the communities in the implementation of projects and also to explain project progress and receive feedback from the communities.
11. Issuing the DMTDP 2026-2029 to Embassies, High Commissions and International Organizations for collaborations in project implementation

Table 8.1 shows the communication arrangements for the implementation of the DMTDP 2026-2029.

Table 8.1: Communication matrix for the DMTDP 2026-2029

Stakeholders	Information Needs	Sources of Information	Responsibilities	Key Messages	Strategies to disseminate Key messages	Objectively verifiable Indicators (OVIs)
Internal Audience (Stakeholders)						
DPCU	Information on progress of projects/programmes through monitoring and evaluation	M & E Report, Annual Progress Report	Responsible for monitoring and evaluation exercises within the district	-Location of projects -Duration of the project in plan -Monitoring and Evaluation Plan	Organize workshops on the strategies to disseminate information to the local people and other stakeholders.	No. of workshops organized
Finance Department	Information on cost of projects/programmes in the DMTDP.	Annual Financial Statement, Budget	Responsible for financial management for the district	-Estimated Cost of projects/programmes in DMTDP -Sources of funding for projects/programmes	-Circulate Report containing the cost of all projects/programmes in the Plan -Circulate budget for Communication strategy	No. of stakeholders reached with budget estimates
District Agricultural Department	Information on progress of plan implementation with regards to agricultural projects	Annual Progress Report, DoA Report	Responsible for agricultural projects/programmes in the district	-Location of agricultural related projects, duration, funding sources and other stakeholder involved. -Monitoring and Evaluation Plan for Agric. Projects	Organize workshops on the strategies to disseminate information to the local people and other stakeholders	No. of workshops organized
Physical Planning Department	Information on development projects and the spatial	Annual Progress Report, Field Surveys	Responsible for spatial planning and management in the district	-Location of projects -Cost of projects	Organize workshops on the strategies to disseminate information to the	No. of workshops organized

Stakeholders	Information Needs	Sources of Information	Responsibilities	Key Messages	Strategies to disseminate Key messages	Objectively verifiable Indicators (OVIs)
	impacts of projects in the district			-Monitoring and Evaluation Plan for the district	local people and other stakeholders.	
District Health Directorate/ District Education Directorate	Information on progress of plan implementation with regards to health-related projects/ educational related projects	Annual Progress Report	Responsible for health projects/ educational projects.	-Location of health-related projects, duration, funding sources and other stakeholder involved. -Monitoring and Evaluation Plan for Health projects	Organize workshops on the strategies to disseminate information to the local people and other stakeholders.	No. of workshops organized
Social Welfare and Community Department	Information relating to vulnerable groups in the district and how to improve their conditions	Field Surveys, Progress Report	Responsible for putting in place measures to improve the conditions of the vulnerable in the district.	-Cross-cutting projects such as HIV/AIDs programmes, Child Labor etc. -Location, cost, funding and duration for projects/programmes	Organize workshops on the strategies to disseminate information to the local people and other stakeholders.	No. of workshops organized
Community Members	Information on the nature of projects, duration of projects, their expected contributions to projects, the contractors involved and the cost of the projects	Field surveys, information service, Information centres, Mini-durbar, Flyers and visits, public hearings	Demand for accountability and transparency in plan implementation of the district	Nature, location, duration, contractors involved, funding sources etc.	-Collaborate with one major radio station within the district and the various Information centres as identified in the electoral areas.	No. of town hall meetings organized No. of Information Centers and radio

Stakeholders	Information Needs	Sources of Information	Responsibilities	Key Messages	Strategies to disseminate Key messages	Objectively verifiable Indicators (OVIs)
					-Organize Town Hall meetings -Employ the services of information vans on market days Using fliers & posters at vantage points	discussions done
Sub-structures	Information on the nature of projects, duration of projects, their expected contributions to projects, the contractors involved, the cost of the projects and their expected roles in terms of M & E	Field surveys, Public Hearings, Information centres Annual Progress Report	Responsible for monitoring and evaluation exercises, and awareness creation	Nature, location, duration, contractors involved, funding sources etc.	Organizing Town Hall meetings	No. of town hall meetings organized
Traditional Authorities	Information on the location of projects, their nature, costs, time frame and their expected contributions	Public hearing, Information centres, mini-durbar, information service	Responsible for initiating community development projects/programmes through communal labour. Responsible for the provision of land for physical projects	Nature, location, duration, contractors involved, funding sources etc.	Organizing mini-durbars	No. of mini-durbars organized



Stakeholders	Information Needs	Sources of Information	Responsibilities	Key Messages	Strategies to disseminate Key messages	Objectively verifiable Indicators (OVIs)
CBOs/ FBOs	Information on equitable distribution of resources and whether projects are gender sensitive	DMTDP, Progress Reports	Responsible for ensuring social Justice through equitable distribution of resources.	Nature, location, duration, contractors involved, funding sources etc.	Organizing Town Hall meetings	No. of town hall meetings organized
External Audience (Stakeholders)						
Development Partners	Information on development projects/programmes and their expected impacts on beneficiaries.	DMTDP, Annual Progress Report, Plan Budget	Responsible for the monitoring of the use of funds to ensure efficient utilization of the funds Provide support to enhance capacity building in M&E for the preparation and implementation of the District M&E Plan	-beneficiary communities -contributions to projects (Materials, cash, technical information) -Nature, Location, duration, contractors involved and funding sources	- E-mailing -letter writing	No. of soft copy reports emailed No. of letters sent
NGOs	Information on equitable distribution of resources and whether projects are gender sensitive	DMTDP, Progress Reports	Responsible for ensuring social Justice through equitable distribution of resources.	Nature, location, duration, contractors involved, funding sources etc.	- E-mailing -letter writing	No. of soft copy reports emailed No. of letters sent

Stakeholders	Information Needs	Sources of Information	Responsibilities	Key Messages	Strategies to disseminate Key messages	Objectively verifiable Indicators (OVIs)
RPCU	Information on projects implemented in the district and monitoring and evaluation outputs of the district	DMTDP, Annual Progress Report	Responsible for the evaluation, recommendation and support for capacity building and other M&E needs for the District Assemblies	-Report of the status of projects/programmes in the plan whether completed, on-going, abandoned or not implemented. -Monitoring and Evaluation Results	-Quarterly progress reports -Annual Progress reports	No. of quarterly progress reports submitted No. of annual progress report submitted
NDPC	Information on projects implemented in the district and monitoring and evaluation outputs of the district	DMTDP, Annual Progress Report	Responsible for undertaking Monitoring and Evaluation of the country's development efforts	-Report of the status of projects/programmes in the plan whether completed, on-going, abandoned or not implemented. -Monitoring and Evaluation Results	-Quarterly progress reports -Annual Progress reports	No. of quarterly progress reports submitted No. of annual progress report submitted
MDAs	Information on projects implemented in the district and monitoring and evaluation outputs of the district	DMTDP, Annual Progress Report	Responsible for the evaluation, recommendation and support for capacity building and other M&E needs for the District Assemblies	-report of the status of projects/programmes in the plan whether completed, on-going, abandoned or not implemented. -Monitoring and Evaluation Results	-Quarterly progress reports -Annual Progress reports	No. of quarterly progress reports submitted No. of annual progress report submitted

Source: AKSDA DPCU Construct, 2025

**APPENDIX 1: KNOWLEDGE MAPPING MATRIX**

Knowledge Area	Knowledge Holders	Knowledge Sources	Knowledge Gaps
Local Governance Systems	DCE, DCD, Assembly Members	Local Governance Act, Ministry of Local Government Publications	Limited understanding of local governance systems
Data collection and Project Management	Head of Departments and Units	NDPC guidelines and data portals	Inadequate integration of community priorities
Budgeting and Financial Management	Finance Officer, District Budget Analyst	Budget/Financial templates, PFM Act	Poor forecasting.
Local Economic Development	BAC, Agriculture Dept., Planning Unit	LED reports, Farmer Databases	Limited understanding of value chain analysis
Monitoring and Evaluation	DPCU	APR, M&E frameworks by NDPC	Limited Capacity in impact evaluation
Social service delivery	GES, GHS, SW&CD, NHIS	GHS and GES reports, NHIS data, LEAP records, PWDs data	Fragmented data systems. Limited gender disaggregation
Revenue Mobilization	Finance Dept, Revenue Officers, Task Force, Development Control, Assembly Members	IGF reports, Property rate database	Low compliance Outdated property rate for residential properties
ICT and Digital Infrastructure	MIS, ISD, Planning Unit	MIS systems	Poor integration of ICT in planning and implementation. Rural connectivity gaps
Governance and Participation	Assembly members, Traditional Authorities, Unit committee	Town Hall minutes	Low participation of citizens
Climate and Environmental Resilience	NADMO, Agriculture Department, Environmental Health Unit	Climate risk assessment reports, Disaster reports	Low level of community adaption strategies
Infrastructure and Spatial Planning	Works Dept, Physical Planning Dept	Infrastructure Inventory, GIS Maps,	Updated settlement maps and asset register



		Building Permit records	
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Source: AKSDA- DPCU, 2025

**APPENDIX 2: COMPETENCY MATRIX FOR LEARNING**

Competency	Training Program	Evaluation Criteria	Learning Objectives
Leadership and Governance	Civic leadership and local governance systems including LGS protocols	Staff performance reviews and appraisal, community feedback	Foster ethical leadership and responsive governance
Data Collection and Analysis	M&E and data management workshops	Accuracy and timeliness of reports	To strengthen evidence-based decision making
Budgeting, Financial Analysis and Accountability	Budget preparation and financial statements and reporting	Budget accuracy Audit outcomes IGF performance	To prepare accurate budgets, analyse financial reports and ensure fiscal discipline
Monitoring and Evaluation	Indicator Development, Impact Assessment and M&E	Quality of M&E reports, Use of data in decision making	To track performance and indirect assess of development impact.
Service coordination and data analysis	Health, education and social welfare integration workshop	Service coverage statistics	To coordinate social services and analyse service delivery data and impacts.
Revenue Optimization	IGF mobilization and digital tax systems	Percentage increase in IGF collection	To enhance fiscal efficiency and transparency
Digital Literacy and MIS usage	ICT for governance and data system training	MIS adoption rate, data accuracy, Staff ICT proficiency tests	To use digital tools for planning, reporting and communication
Participatory Planning	Stakeholder engagement and facilitation	% of plans co-developed with communities	To build inclusive planning skills across departments
Climate Risk Planning	Climate Adaptation and Resilience Training	% of climate-smart projects implemented	To equip staff with tools for climate-responsive programming
Asset Management and Project Supervision	Infrastructure Planning and Maintenance Training	Project Completion Rate, Infrastructure audits, Maintenance logs	To plan, supervise and maintain public infrastructure effectively

Source: AKSDA- DPCU, 2025

**APPENDICES 3: Maintenance Plan**

WORKS DEPARTMENT					
Maintenance Plan					
Type of Infrastructure	Type of Maintenance	Schedule Maintenance Start Date - End Date	Estimated Cost of Maintenance	Location	Responsibility
Classroom block	Renovation	2027	100,000.00	Krobo	Works Dept.
Health Centre	Rehabilitation	2028	80,000.00	Adubinsokese	Works Dept.
Polyclinic	Renovation	2027	150,000.00	Afrancho	Works Dept.
Health Center	Renovation	April 2028 - October 2028	50,000.00	Mpobi	Works Dept.
Health Center	Renovation	April 2026 - October 2026	50,000.00	Adwumakaase-Kese	Works Dept.
Atimatim Health Center	Renovation	April 2027 - October 2027	70,000.00	Atimatim	Works Dept.
Assembly bungalow and office building	Renovation	2026	200,000.00	Kodie	Works Dept.
Gov't properties(offices,	Renovation	2026	50,000.00	Kodie,Maase,Afrancho	Works Dept.
Official vehicles	Servicing	2026	50,000.00	Kodie	Transport
Office equipment	Servicing	2026	20,000.00	Kodie	IT
Office equipment	Servicing	2028	20,000.00	Kodie	IT
Official vehicle	Servicing	2027	60,000.00	Kodie	Transport
street light	Maintenance	2026	40,000.00	kodie,maase,wawase, krobo,Essen,Taabuo	Works Dept.
Feeder Roads	Reshaping	2026	240,000.00	Bousie,Botantia,kyerase	Works Dept.
Classroom block	Renovation	2026	45,000.00	Atimatim	Works Dept.
Classroom block	Renovation	2027	45,000.00	Afrancho	Works Dept.
Feeder Roads	Reshaping	2026	250,000.00	Brokong,Bodwesango,	Works Dept.
Official vehicle	Servicing	2028	50,000.00	Kodie	Transport
Office Equipment	Servicing	2028	15,000.00	Kodie	IT
Total			1,585,000.00		

Source: AKSDA, Works Dept.-2025

Appendix 4: Sustainability Criteria Matrix (SEA Matrix)

Programme	Major Environmental Concerns																			
	Natural Resources						Social and Cultural Conditions											Economic Issues		
	Protected Areas and Wildlife	Degraded Land	Energy	Pollution	Use of Raw Materials	Rivers and Water Bodies	Education	Health and Well-being	Gender	Job creation	Participation	Access to Land	Access to Water	Access to Transport	Sanitation	Equity	Vulnerability and Risk	Growth	Use of Local Materials and Services	Local Investment of Capital
1. Disaster Risk Reduction	2	3	3	2	3	2	4	4	3	5	4	3	3	5	3	4	3	5	4	4
2. Agriculture and Agribusiness Development	1	2	3	2	2	1	3	4	5	5	4	2	2	2	2	4	3	5	3	4
3. Market Infrastructural Development	0	0	0	0	0	0	3	5	4	3	4	2	2	2	3	5	3	3	2	2
4. Youth Employment Acceleration	0	1	2	1	2	1	5	3	5	5	4	2	2	2	2	5	2	5	3	4
5. Local Economic Development	2	3	3	2	4	2	3	4	4	5	4	2	3	3	3	4	3	5	4	4
6. Tourism Development	4	4	3	2	3	3	4	4	4	4	5	3	3	2	3	4	4	4	4	3
7. Education Access	1	2	2	1	2	1	3	3	5	5	4	2	2	2	2	4	3	5	3	4
8. School Furniture Supply	2	2	2	2	3	2	4	5	4	4	4	3	3	3	5	5	3	4	3	3
9. Sanitation and waste management	2	2	2	3	3	3	4	5	4	5	5	4	5	3	4	5	4	4	3	3
10. Safe Water Supply	0	0	0	0	0	0	4	5	5	4	5	2	2	2	5	5	3	4	2	2
11. Health Promotion	1	2	3	2	2	1	3	4	4	5	4	2	2	2	2	4	3	5	3	4
12. Disease Control	0	0	0	0	0	0	3	5	4	3	4	2	2	2	3	5	3	3	2	2
13. ICT Access	1	2	1	2	3	1	3	4	3	3	3	2	2	2	3	4	2	3	3	2
14. Social Protection Expansion	3	3	4	3	3	3	5	5	4	4	5	3	3	4	3	4	4	4	4	4
15. Public Safety	3	3	2	5	2	3	4	5	3	4	4	3	2	3	5	5	4	4	3	3
16. Poverty Reduction Programme	3	3	2	3	3	5	4	5	3	4	4	5	3	3	4	5	4	4	4	4

17. Infrastructure Development	4	4	2	3	2	4	4	5	3	4	4	3	3	3	4	5	4	4	3	3
18. Infrastructure Maintenance Programme	3	3	5	4	2	3	4	4	3	4	4	3	2	2	3	4	4	4	3	3
Programme	Major Environmental Concerns																			
	Natural Resources						Social and Cultural Conditions										Economic Issues			
	Protected Areas and Wildlife	Degraded Land	<i>Energy</i>	Pollution	Use of Raw Materials	Rivers and Water Bodies	Local Character	Health and Well-being	Gender	Job creation	Participation	Access to Land	Access to Water	Access to Transport	Sanitation	Equity	Vulnerability and Risk	Growth	Use of Local Materials and Services	Local Investment of Capital
19. Land Use Protection & Afforestation	2	3	2	3	3	2	4	4	3	4	3	3	3	3	4	3	4	3	3	
20. Electricity Expansion	2	3	3	3	3	2	3	3	3	5	4	3	3	5	3	4	3	5	4	4
21. Monitoring and Evaluation	5	5	3	3	2	4	4	4	3	4	5	3	3	3	4	5	4	4	3	3
22. Local Governance	1	2	3	2	2	1	3	4	4	5	4	2	2	2	2	4	3	5	3	4
23. Sub-Structure Strengthening	2	2	4	3	2	2	3	4	3	4	4	3	2	3	3	4	3	4	3	3
24. Communication and Stakeholder Engagement	3	3	5	4	2	2	3	3	3	3	5	4	3	5	3	3	3	3	5	4
25. Asset Management	4	4	3	5	3	4	4	3	4	4	3	4	3	4	4	4	4	4	4	4
26. Knowledge, Management and Learning	3	3	5	4	2	2	3	3	3	3	4	5	5	3	5	3	3	3	3	5

Source: AKSDA DPCU Construct, 2025



APPENDIX 5

FIRST PUBLIC HEARING REPORT



AFIGYA KWABRE SOUTH DISTRICT ASSEMBLY

P.O. BOX SE 21,
SUAME - ASHANTI.

Kindly quote the number and the date on all correspondence
Our Ref: AKSDA-01120/02108/26

Your Ref:

Date: 23-04-2025

ACCENT TO ACCEPTANCE OF FIRST PUBLIC HEARING REPORT HELD ON 23RD APRIL, 2025 ON THE 2026-2029 DISTRICT MEDIUM TERM DEVELOPMENT PLAN (DMTDP) OF AFIGYA KWABRE SOUTH DISTRICT

[Signature]
DISTRICT CHIEF EXECUTIVE
AFIGYA KWABRE SOUTH
DISTRICT ASSEMBLY
KODIE-ASHANTI

(HON. PATRICIA PEARL ANKRAH)
DISTRICT CHIEF EXECUTIVE

[Signature]

(YVONNE NABOO)
DISTRICT CO-ORDINATING DIRECTOR

[Stamp]
District Co-ordinating Director
AFIGYA KWABRE SOUTH DISTRICT ASSEMBLY
KODIE-ASHANTI

[Signature]

(HON. GYASIDANSO)
PRESIDING MEMBER

[Signature]

(HON. ANDREWS OWUSU)
CONVENOR, DEV'T PLANNING SUB-COMM.

[Signature]

(EBENEZER KOJO QUARM)
DISTRICT DEV'T PLANNING OFFICER



ASHANTI REGION

Tel:+233 (0) 3220 97221
Email: info@aksda.gov.gh
Website: aksda.gov.gh
Digital Address: AF-0006-1255



Name of District: Afigya Kwabre District Assembly **Region:** Ashanti

Name of Town/Zonal/Area Council: Afrancho **Date:** 23rd April, 2025.

a. Medium of Invitations: Letters and Public Announcement

b) Names of Special / Interest Groups & Individuals Invited:

Chiefs of the various communities, Assembly Members, Zonal Council Members and Unit Committee Executives, Heads of Department, Market Women Association, Mechanics Association, Hairdressers and Beauticians Association, NGOs, and Representatives of Political Parties, Media, PWDs

c) Identified Representations at Hearing: Chiefs, Media, Clergy, Non- Governmental Organisations, Opinion Leaders, Media, CSOs, PWDs, Traders Association

d) Total Number of People at the Hearing: 150

e) Gender Ratio/Percentage Represented: Male: 95 Female: 55

f) Language used at the Hearing: Twi and English

g) Major Issues at Public Hearing:

1. Poor road network
2. Inadequate supply of safe water
3. Inadequate school furniture
4. High level of unemployment among the youth
5. Poor supply of electricity
6. Dilapidated educational infrastructure
7. Low communal participation spirit

h) Main controversies and major areas of complaints:

- i. Poor Road Network
- ii. Broken Bridges and Culverts



i) Proposals for resolution of the above controversies and complaints:

1. Support Works Department, Feeder Roads Department to reshape roads and liaise with Ministry of Roads to complete on-going road projects
2. All broken bridges should be as a matter of urgency be rehabilitated to facilitate easy transportation of goods and services.

j) Unresolved Questions or Queries: Nil

k) At what level are these unresolved problems going to be resolved and why? NA

l) A brief Comment on General Level of Participation:

The forum was generally successful because it offered participants the opportunity to freely contribute to the discussions and their inputs were factored into the DMTDP and also own the plan.



APPENDIX 6
SECOND PUBLIC HEARING REPORT



**AFIGYA KWABRE SOUTH
DISTRICT ASSEMBLY**

P.O. BOX SE 21,
SUAME - ASHANTI.

Kindly quote the number and the date on all correspondence
Our Ref: **AKSDA-01120102108/25**

Your Ref:

Date: **05-08-2025**

ACCENT TO ACCEPTANCE OF SECOND PUBLIC HEARING REPORT HELD ON 5TH
AUGUST, 2025 ON THE 2026-2029 DISTRICT MEDIUM TERM DEVELOPMENT PLAN
(DMTDP) OF AFIGYA KWABRE SOUTH DISTRICT

DISTRICT CHIEF EXECUTIVE
AFIGYA KWABRE SOUTH
DISTRICT ASSEMBLY
KODIE - ASHANTI

(HON. PATRICIA PEARL ANKRAH)
DISTRICT CHIEF EXECUTIVE

DISTRICT CO-ORDINATING DIRECTOR
AFIGYA KWABRE SOUTH DIST. ASSEMBLY
KODIE - ASHANTI

(YVONNE NABOO)
DISTRICT CO-ORDINATING DIRECTOR

(HON. GYASI DANSO)
PRESIDING MEMBER

(HON. ANDREWS OWUSU)
CONVENOR, DEV'T PLANNING SUB-COMM.

(EBENEZER KOJO QUARM)
DISTRICT DEV'T PLANNING OFFICER

DISTRICT DEV'T PLANNING OFFICER
AFIGYA KWABRE SOUTH DIST. ASS.
KODIE - ASHANTI



**ASHANTI
REGION**

Tel: +233 (0) 3220 97221
Email: info@aksda.gov.gh
Website: aksda.gov.gh
Digital Address: AF-0006-1255



NAME OF DISTRICT: AFIGYA KWABRE SOUTH DISTRICT, KODIE

REGION: ASHANTI

VENUE: METHODIST CHURCH HALL, KODIE

DATE: 5TH AUGUST, 2025

1. **Medium of Invitation:** Letters and Information Centres
2. **Special/Interest Groups Invited:** Traditional Authorities, Heads of Departments, Assembly Members, Unit Committee Members, Area Council Members, Non-Governmental Organizations, Community Based Organizations
3. **Identifiable Representation at the hearing:** Traditional Authorities, Heads of Department, Assembly Members, Regional Planning Coordinating Unit (RPCU), Unit Committee Members, Area Council Members, Non-Governmental Organizations,
4. **Total Number of persons at the Hearing:** 175
5. **Gender Ratio:** Male - 98
Female - 77
6. **Language(s) used at Hearing:** Asante Twi and English
7. **Major Issues at Public Hearing:**
 - a. Presentation and Discussions of District Composite Annual Programme of Actions (2026-2029)
8. **Main Controversies and Major Areas of Complaints:**
 - a. Inadequate support to Community Initiated Projects
 - b. Funding Source to finance all the proposed programmes and projects in the DMTDP (2026-2029)
9. **Proposals for the Resolution of the above Controversies and Complaints:**
 - a. Communities should support the implementation of programmes and projects through community-initiated projects in their Community Action Plans and the District Assembly should provide more support by



providing building materials to motivate most communities to initiate projects.

- b. The District Assembly should increase its' internally generated funds by identifying other forms of revenue potentials and also seek for assistance from Non-Governmental Organisations and other development partners to finance the programmes and projects in the DMTDP.

10. Unresolved Questions or Queries: Nil

11. At what level are these unresolved problems going to be resolved and why: N/A

12. A Brief Comment on General Level of Participation:

The level of participation was very encouraging since members present contributed effectively on the Draft District Medium Term Development Plan.

APPENDIX 7

PICTURE GALLERY



Engagement with CSO on DMTDP Preparation (2026-2029)



Consultations with Traditional Authorities



First Public Hearing of Afigya Kwabre South District Assembly's DMTDP



Second Public Hearing of the Afigya Kwabre South DMTDP (2026-2029)



Consultation with Assembly Members as key stakeholders for the Plan Preparation



Engagement with Traders



REFERENCES:

National Development Planning Commission (NDPC), 2024 Guidelines for preparing 2026-2029 Medium-Term Development Plans (2026-2029): Resetting Ghana- Creating Jobs, Ensuring Accountability and Promoting Share Prosperity. Accra: NDPC

National Development Planning (Systems) Regulations, 2016 (L.I. 2232)

Land Use and Spatial Planning Regulations 2019, L.I 2384

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Cook, J., Huizenga, C., Petts, R., Visser, C., and Yiu, A., (2017). The Contribution of Rural Transport to Achieve the Sustainable Development Goals. *Journal of Development Economics*, 81(1):1-24.

Ghana Statistical Service (2022). 2021 Population and Housing Census Report. Accra: GSS

OECD (2018). Considerations for Assessing the Risks of combined exposure to multiple chemicals. Paris: OECD.